



#### MAJOR ACCOMPLISHMENTS

## For F42024



- Began construction of Taxiway Bravo extension, phase 1; current projected completion date is November 22, 2024.
- Completed design for Jimmy Doolittle Drive reconstruction, including monument sign; relocated utilities; project expected to be advertised for bids in June 2024.
- Advertised RFQ for 2.2-acre development on Taxilane Sierra, with four respondents. Executed LOI to negotiate a ground lease with Thrust Flight.
- Developer Participation Agreements (DPAs):
  - ➤ Sky Squared Apron / Vehicle Service Road (VSR) construction completed
  - ➤ Addison Hangars, LLC, VSR reconstruction pending, \$250,000

#### MAJOR ACCOMPLISHMENTS

## For F42024



#### (continued)

- Insurance administration program myCOI implemented (FY24 Decision Package)
- Re-taped joint seams in EMAS bed
- Master Plan consultant selection, initiation of Airport Master Plan update project



#### **OBJECTIVES**

# For F42025



- Continue with Airport Master Plan update (18- to 24-month process)
  - > coordinate with Development Services on airport land use and zoning overlays
  - > update Noise Exposure Map (NEM)
  - ➤ address Urban Air Mobility services (eVTOL operations)
  - > address Airport Maintenance facility requirements
- Complete construction of Taxiway Bravo extension, phase 1; pursue design and construction grants for Taxiway Bravo extension, phase 2.
- Bulk fuel storage facility expansion
  - > refine scope; evaluate feasibility
  - bid as CMAR project; design and construction beginning in FY2025.

#### **OBJECTIVES**

# For F42025



### (continued)

- Continue to manage/monitor ongoing redevelopment projects
- Continue execution of airport redevelopment strategy
- Release RFQ for redevelopment of 5-acre parcel on the west side (north end Dooley Road).
- Airport staff succession planning and development



#### RESOURCE





Addison Airport has initiated a partnership with myCOI, a leader in insurance tracking and management. With its manpower, technology, and proprietary software, myCOI is reducing the Airport's risk exposure by helping ensure insurance compliance under its 250 +/- contracts.

- Team of dedicated professionals (10-20 care team members) with 24/7 access to status reports, graphs, and other real-time data.
- Partnership with myCOI will improve the airport's risk management.

#### RESOURCE





Addison Airport has an Engineered Materials Arresting System (EMAS) installed at the south end of its runway. The EMAS was installed in 2014. Joints between the 4'x 4' concrete blocks that comprise the EMAS bed are sealed with a tape product. After 10 years of service, the original tape is peeling and needs to be replaced.

- Quote from Runway Safe the sole provider of EMAS to re-tape the bed using Airport staff labor.
- Runway Safe tape samples are identical to commercially-available product. Airport purchased tape for less than \$25,000. Airport maintenance staff are performing the work.

Estimated Cost Saved

\$125,000



#### REVENUE DECISION





- Increase U.S. Customs User Fees to recover a larger proportion of the cost of operations. Three changes in the current fee structure are being proposed.
  - > Clearance fees are based on aircraft weight. Proposed change is to move from a three-tier structure to a five-tier structure (detailed on next slide).
  - ➤ Increase overtime charges from \$200 to \$325 per occurrence.
  - Institute charge of \$150 for billing users who do not use the payment kiosk at the time they clear Customs.
- Key Focus Area (KFA): Economic Development and Revitalization
  - > Strategic Objective: Leverage Addison Airport to maximize business growth and expansion.

Revenue	Funding Type	Funding Source
\$66,000	Recurring	Airport Fund



#### REVENUE DECISION



## Priority 1 – U.S. CUSTOMS USER FEE INCREASES

Current vs. proposed clearing charges.

Aircraft MGTOW	Current fee	Proposed fee	% of clearances
Up to 12,500 lbs.	\$100	\$100	6.4 %
12,501-25,000  lbs.	\$200	\$200	24.4 %
25,001-50,000  lbs.	\$200	\$300	45.3 %
50,001-75,000  lbs.	\$400	\$400	10.0 %
Over 75,000 lbs.	\$400	\$500	13.9 %

- MGTOW is Maximum Gross Take-off Weight (a common measure of aircraft size). Based on 600 annual clearances, this change will generate an estimated \$36,000 in additional revenue.
- Increasing the overtime charge (from \$200 to \$325, to cover the average overtime charge billed by Customs) will generate an estimated \$30,000 in additional revenue.



#### REVENUE DECISION



### Priority 2 – FUEL FLOWAGE FEE INCREASES

• Increase Fuel Flowage Fees to keep pace with inflation, per the following table.

Proposed effective date of increase	FBO Rate (per gallon)	Non-Public Rate (per gallon)
Current	\$0.14	\$0.22
October 1, 2025	\$0.16	\$0.24
October 1, 2026	\$0.18	\$0.27
October 1, 2027	\$0.20	\$0.30

- Key Focus Area (KFA): Economic Development and Revitalization
  - > Strategic Objective: Leverage Addison Airport to maximize business growth and expansion.

Revenue*	Funding Type	Funding Source
\$170,000	Recurring	Airport Fund

<sup>\*</sup>increase in annual revenue for each \$0.02/gallon increase



#### **DECISION**

# Packages



### Priority 1 – AIRPORT GIS ANALYST

- Add a GIS Analyst position to the Airport's staff to implement, maintain and protect the integrity of the Airport's Geographic Information System (GIS) & Asset Management Information systems.
  - > Improved Data Management
  - > Increased Responsiveness
  - > Enhanced Compliance
- Key Focus Area (KFA): Infrastructure Development & Maintenance
  - > Strategic Objective: Continue to invest in and maintain our Asset Management Plan.

Cost	Funding Type	Funding Source
\$111,810	Recurring	Airport Fund

#### **DECISION**





## Priority 2 – COMPACT TRACK LOADER (CTL)

- Acquire a compact track loader (CTL) with multiple attachments for Airport Maintenance. The CTL will replace the airport's backhoe and roller. The CTL offers greater versatility and safety / maneuverability and unlike the backhoe, it can be used for grading and filling next to the runway and taxiway.
- Key Focus Area (KFA): Economic Development and Revitalization
  - > Strategic Objective: Leverage the Addison Airport to maximize business growth and expansion.

Cost	Funding Type	Funding Source
\$94,000	One-Time	Airport Fund

#### **DECISION**





- Replace Airport Vehicle #1617, a repurposed 2013-model APD police car, which is at the end of its useful life. Not replacing the vehicle will result in increased maintenance costs and possibly lead to service interruption. Replacement will provide staff reliable and safe transportation for daily purposes.
- Key Focus Area (KFA): Economic Development and Revitalization
  - > Strategic Objective: Leverage the Addison Airport to maximize business growth and expansion.

Cost	Funding Type	Funding Source
\$39,000	One-Time	Airport Fund



#### CAPITAL IMPROVEMENT PROGRAM





#### FUEL FARM EXPANSION AND IMPROVEMENTS

- Project Description: make improvements to the existing fuel farm and construct a second fuel farm to provide additional aviation fuel storage capacity. The project will also include new above-ground tanks (at both sites) for Town of Addison fleet vehicles, to replace underground tanks at Fire Station #1 and the Service Center.
- Project Justification: continued development on the airport and a trend towards larger aircraft has resulted in higher fuel volumes. The project is needed to accommodate future growth. The capital requirement will ultimately be generated by increased rental rates.
- Key Focus Area (KFA): Economic Development and Revitalization
  - > Strategic Objective: Leverage the Addison Airport to maximize business growth and expansion.

Project Phase	Proposed FY25	Proposed FY26	Proposed FY27	Total Project
Design	\$1,336,000	-	-	\$1,336,000
Construction	\$2,000,000	\$11,334,000	-	\$13,334,000
Total Cost	\$3,336,000	\$11,334,000	-	\$14,680,000

#### CAPITAL IMPROVEMENT PROGRAM

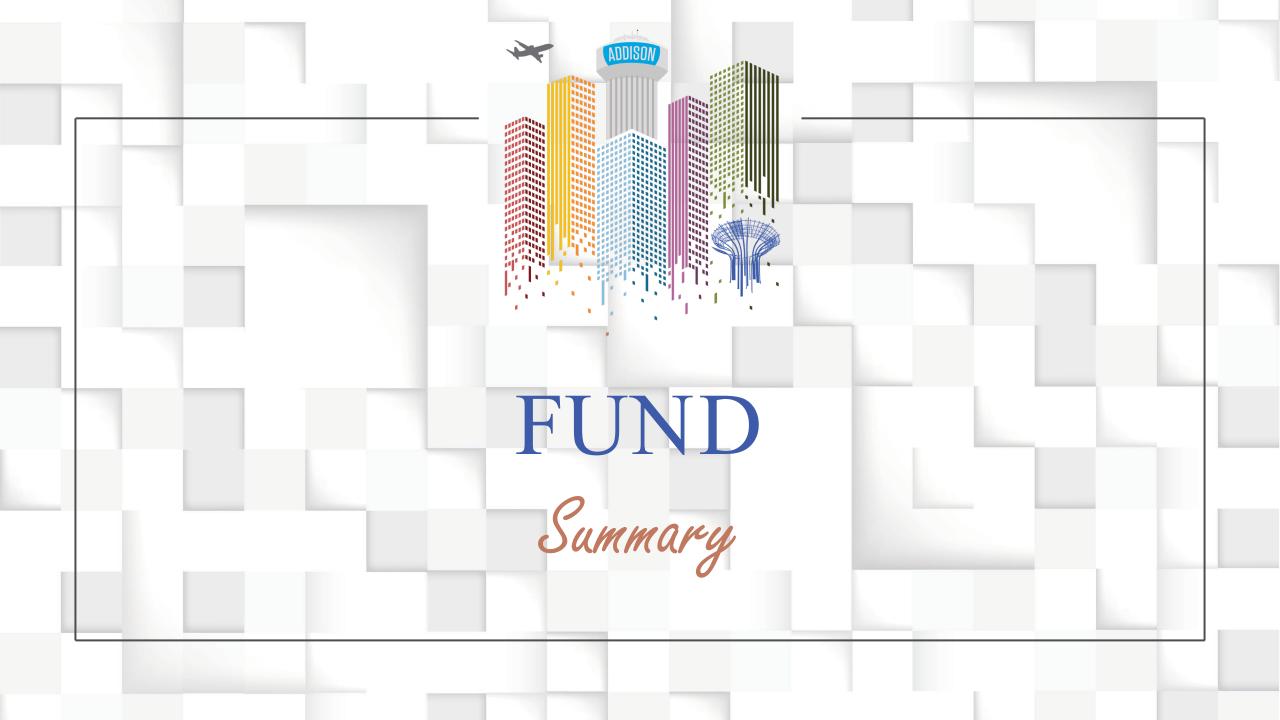


#### 4553 GLENN CURTISS ROOF REPLACEMENT

- Project Description: Complete roof overlay with single-ply hail rated membrane system for 20,000 SF city-owned jet hangar/office building.
- Project Justification: City acquired property in 2014, first constructed in 1976. Original roof is metal R-panels. Approximately \$10K spent at time of acquisition to extend the useful life of roof additional 10+/- years per PCA Report.
- Key Focus Area (KFA): Economic Development and Revitalization
  - > Strategic Objective: Leverage the Addison Airport to maximize business growth and expansion.

Project Phase	Proposed FY25	Proposed FY26	Proposed FY27	Total Project
Design	-	-	-	-
Construction	\$150,000	-	-	\$150,000
Total Cost	\$150,000	-	-	\$150,000





# FUND Summary

		Actual	Budget	Estimated	Budget
		2022-23	2023-24	2023-24	2024-25
BEGINNING WORKING CAPITAL	\$	8,118,409	\$ 6,537,015	\$ 8,396,470	\$ 8,173,656
REVENUES: Intergovernmental Service Fees Rental Income	\$	50,000 1,357,603 5,618,212	\$ 50,000 1,394,180 5,686,105	\$ 136,133 1,394,900 5,698,025	\$ 2,671,260 1,654,660 5,733,487
Interest and Other Income		262,033	 125,000	 476,214	 220,700
TOTAL OPERATIONAL REVENUE	\$	7,287,848	\$ 7,255,285	\$ 7,705,272	\$ 10,280,107
TOTAL AVAILABLE RESOURCES	_\$_	15,406,257	\$ 13,792,300	\$ 16,101,742	\$ 18,453,763
EXPENSES:					
Personnel Services	\$	2,498,561	\$ 2,735,486	\$ 2,735,486	\$ 2,964,581
Supplies		41,994	36,587	31,217	55,873
Maintenance		688,500	750,462	714,890	693,126
Contractual Services		1,027,345	1,376,399	1,374,988	1,509,151
Capital Replacement / Lease		232,928	157,928	157,928	242,928
Debt Service		708,067	1,073,541	1,073,541	874,709
Capital Outlay			 -	 -	 -
TOTAL OPERATIONAL EXPENSES	\$	5,197,395	\$ 6,130,403	\$ 6,088,050	\$ 6,340,368
Transfer to Debt Service Fund		508,966	469,344	469,344	528,527

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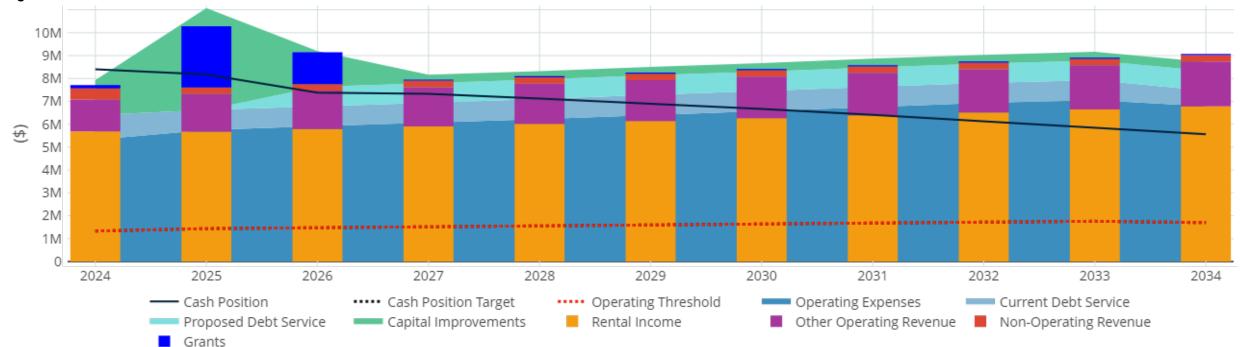
	Actual 2022-23	Budget 2023-24		Estimated 2023-24		Budget
Capital Projects (Cash Funded)	2022-23	2023-24	•	2023-24		2024-25
Bravo/Golf Taxiway Improvements	1,067,528	-		-		_ '
Runway 15/33 Redesignation / Taxiway Alpha Rejuv.	-	-		85,250		_ `
Facility Repairs and Improvements	-	-		-		<u>-</u>
Airport Regulated Garbage Utility Building	-	275,000		-		275,000
West Perimeter Fencing Improvemnts	-	65,500		65,500		<u>-</u>
Wiley Post Building Improvements	-	120,000		120,000		<u>-</u>
Wiley Post Parking Lot Reconstruction	-	150,000		150,000		<del>-</del>
Metal Hangar Roof Replacements	-	-		170,170		-
Developer Participation Agreement - Sky Squared	-	-		315,000		-
Developer Participation Agreement - Atlantic Aviation	-	625,860		-		-
Developer Participation Agreement - Sky Harbour	-	75,000		250,000		<u>-</u>
Developer Participation Agreement - Tango Whiskey	-	250,000		-		250,000
Developer Participation Agreement - Million Air	-	-		-		250,000
Developer Participation Agreement - Westgrove Air Plaza	-	-		-		250,000
Airport Fuel Storage Expansion	89,460	-		198,800		2,000,000
License Plate Recognition and Optical Camera System Expansion	25,410					
Jimmy Doolittle Drive Reconstruction	121,028	-		15,972		-
Eastside Airport Service Road Reconstruction	-	-		-		1,033,000
4533 Glenn Curtiss (U2) Roof Replacement	-	-		-		150,000
TOTAL EXPENSES	\$ 7,009,787	\$ 8,161,107	\$	7,928,086	\$	11,076,895
ENDING WORKING CAPITAL	\$ 8,396,470	\$ 5,631,193	\$	8,173,656	\$	7,376,868
Working Capital Percentage	161.6%	91.9%		134.3%	_	116.3%

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#### **Financial Model**

Figure 8 - Financial Model - Scenario



The Airport Fund is sustainable over the planning period as new debt service for fuel farm expansion is added, but does not put stress on the fund's operating threshold which remains well above the required amount.



# QUESTIONS?