# **Facility Strategy Discussion**

May 28, 2024



Tonight's presentation addresses two critical initiatives:

- Building a Modern Police Facility: We will discuss the issuance of a Certificate of Obligation to secure funding for a new police station.
- Transforming the Addison Conference Center: We will discuss the strategic repurposing and renovation of the Addison Conference Center.

### Background

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**2019** – LPA architectural firm was engaged to analyze current facilities and provide concepts to maximize use of existing facilities by identifying growth over the next 10 years.

**2020** – LPA's findings were presented to Council. Council directed staff to continue the study in a second phase and consider the following:

- The tipping point of building new facilities versus modernizing existing facilities.
- The most economical plan over the next 40-50 years.
- Consider Transit-Oriented Development (TOD) plans.
- Develop a strategy for each facility.
- Lastly, explore Public-Private Partnership (P3) option for funding.

**2022** – **MPI, architectural firm was engaged for a second phase** to provide financial analysis, develop strategy for each building, and provide rough square footage requirements for a new City Center.

### Background

ADDISON

*March 2023* – Staff presented the findings of the study along with three (3) options for Council to consider: 1) renovate existing facilities, 2) build new facilities and repurpose others, and 3) continue to maintain existing facilities.

*June/July 2023* – Council revisited the March 2023 findings and Council's consensus was to further investigate the feasibility and costs associated with a new Police and Courts facility and options for a Town Center.

**Feb./March 2024** – **Council held its annual strategic planning retreat** and identified addressing Town facilities as a strategic objective under Financial Health & Organizational Excellence.

- 5.4. Strategic Objective: Explore opportunities for consolidating and/or expanding Town facilities.
  - **5.4.1.** Consider options and funding for new or remodeled Town facilities and maintenance of existing facilities with Addison brand in mind.
  - 5.4.2. Proceed with consideration for a plan and funding for Police & Courts facility.
  - 5.4.3. Implement security enhancements at Town facilities.

## **Proposed Strategy**

- Staff evaluated and developed a proposed strategy based upon a number of factors, including:
  - Previous studies and Council direction.
  - Current facilities conditions and repairs needed.
  - Operations and staffing, including future projections.
  - Security enhancements.
  - Costs and efficiencies.
- Staff recommends the following strategy:
  - 1) Construct a new Police and Courts facility (same location).
  - 2) <u>Renovate and repurpose the Addison Conference Centre.</u>
  - 3) <u>Make improvements to the Service Center.</u>
  - 4) Continue maintaining other Town facilities.

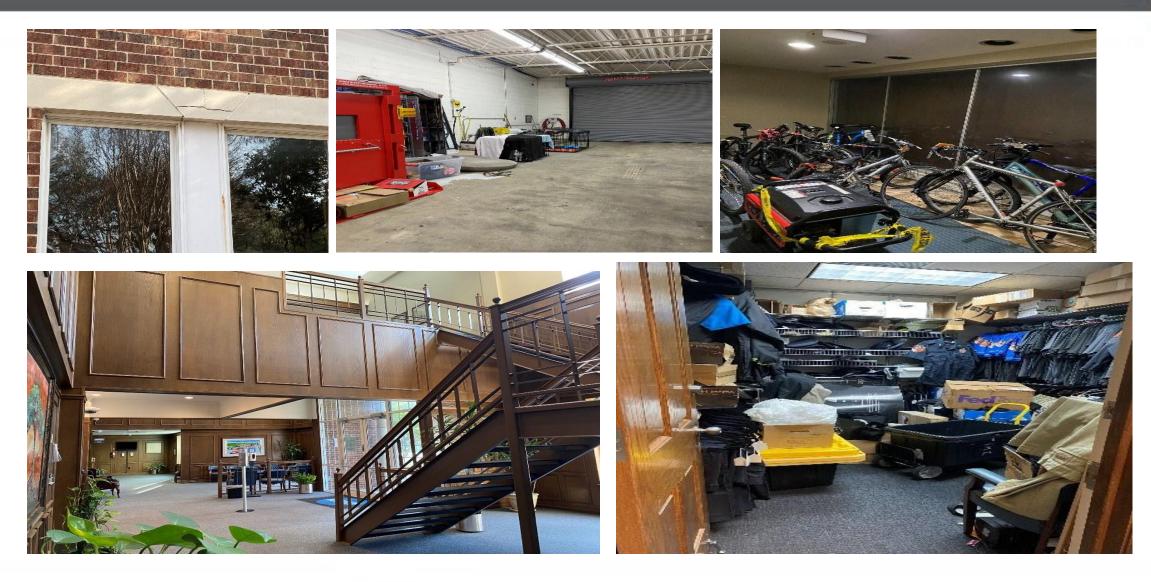
## 1) Police and Courts Facility

- Current facility was built in 1984.
- The studies identified the following improvements needed:
  - Additional space for offices, training support, interview rooms, fitness room, sally port, evidence room, and labs.
  - Security upgrades.
  - ADA compliance (elevator and more).
  - Building renovations to bring the facility up to current code and energy standards.
  - Expansion for future staffing levels and room for growth.

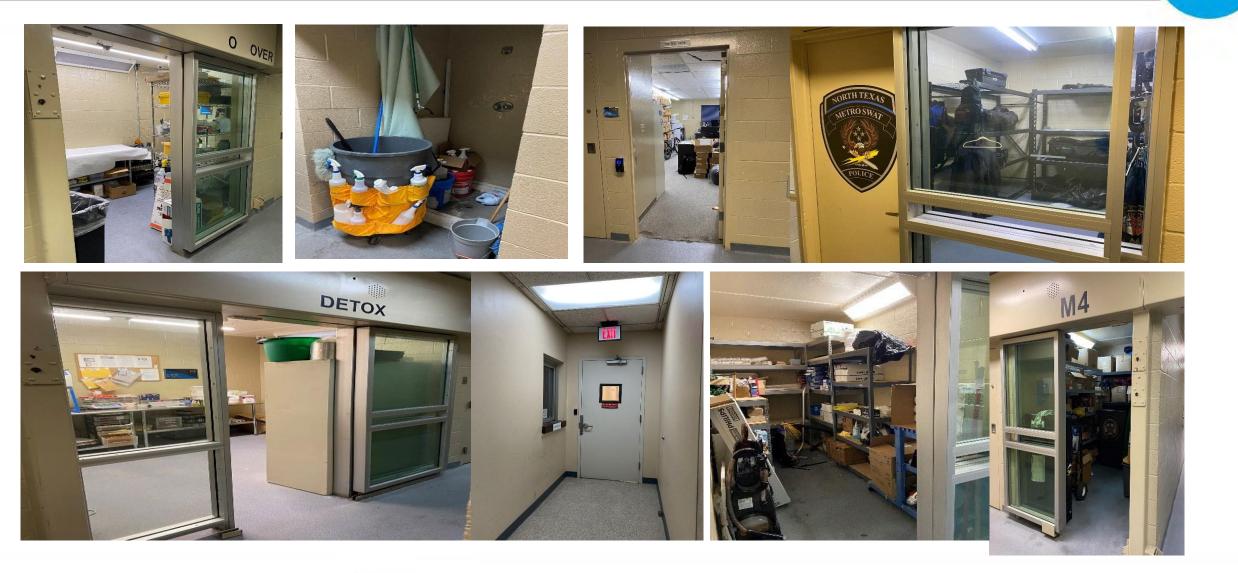
## 1) Police and Courts Facility

- Work recently completed, in process, or planned for this facility:
  - Gun Range (flooring, air filtration, and HVAC) Completed
  - HVAC Structural Reinforcement and Replacement Project Completed
  - Flat and Shingle Roof Replacement Completed
  - Lightning Protection Project Completed
  - Mold Remediation Completed
  - Emergency Generator Replacement Project In Process (est. June 2024)
  - Breakroom Updates (ADA) In Design

### **Condition of PD Building**



### **Condition of PD Building**



### **Condition of PD Building**



## 1) Police and Courts Facility

### Proposed strategy and next steps:

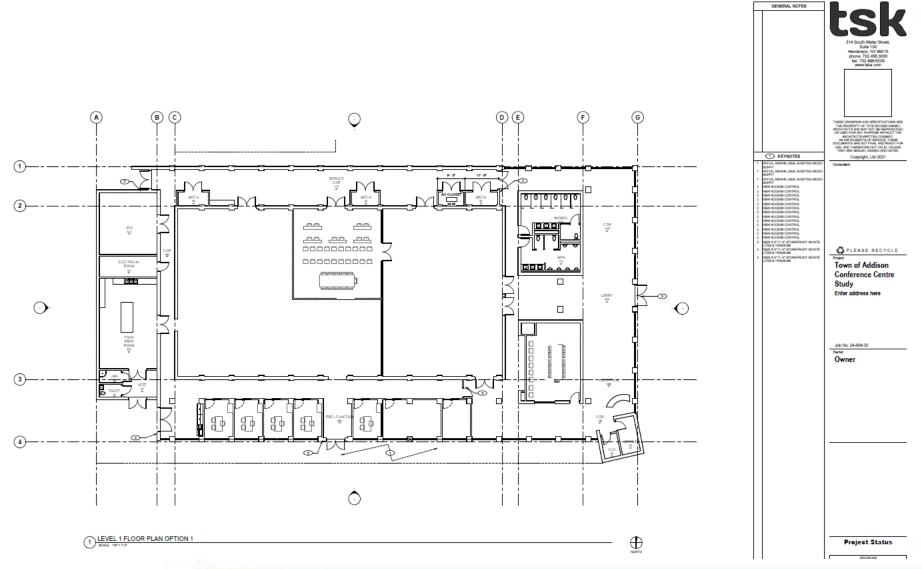
The current **building's age, condition, and the unknown future repair and/or upgrade** necessitate an expeditious approach for a new Police Building:

- <u>To ensure the timely completion of a new Police Building,</u> <u>staff proposes to include the design and construction of the</u> <u>facility in the FY 2025 Capital Improvement Program funded</u> <u>by Certificates of Obligation issued between FY's 2025-</u> <u>2027.</u>
- Tear down existing facility and rebuild <u>a new Police Building</u> including a secure in-house detention facility.
- Temporarily relocate PD and Courts operations and staffing.
- Total estimate: \$35M. Does not include the relocation cost.

## 2) Conference Centre Facility

- Proposed strategy and next steps:
  - <u>Renovate and repurpose the Addison Conference Centre to</u> <u>accommodate additional office space.</u>
  - <u>Total estimate: \$2.0 million budget;</u> considered as FY24 budget amendment from the Infrastructure Investment Fund or Self-Funded Special Projects Fund.
    - Does not include furniture fixture or equipment (FFE)
  - Move CMO, HR, and Marketing teams to the Centre for consolidation of staffing operations.
  - Move Finance team to the current Town Hall building.
  - Sell Finance property.

### 2) Conference Centre Facility Renovation



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### 2) Conference Centre Facility Renovation

### Add Security and Access Controls

- Add access control on all exterior doors and the service hallway access from the East Lobby.
- Build permanent wall on the west side of the current chambers.
- Relocate the Executive Meeting Space (Acacia)
  - To the northern half of Sophora (middle room).
  - The room is comparable to the Acacia layout (executive table, AV equipment, staff seating, and public seating).
- Modify South Lobby Space
  - Move access control just west of the Council Chamber doors.
  - Move the current doors to the east to allow more office space from the South Lobby.
  - Add window tinting to the south windows to reduce heat gain.

### 2) Conference Centre Facility Renovation

### Create Office Space

- Turn the remainder of the South Lobby into office space (approx. 7 offices depending on configuration) along the windows and a hallway to the interior office spaces comprised of the south half of Sophora, Acacia, and the current Special Events office space.
- Create additional workspaces (approx. 20) in the interior office space depending on configuration. Proposed to be modular instead of permanent walls.

### Update East Lobby

- Remains a public space and hosts voting and other events by reservation in accordance with Town policy.
- Turn current Economic Development space into a conference room / community room.
- The newly remodeled break room and prep areas would remain unchanged.

## 3) Service Center Facility

- Built in 1980
- The studies revealed the following improvements needed:
  - Customer service window(s).
  - Additional office space required for multiple departments.
  - Renovations to support spaces.
  - Security upgrades.
  - Parking.
  - Equipment storage / work yard.
  - ADA compliance.
  - Building renovations to bring facility up to current code and energy standards.

### 3) Service Center Facility

- Work recently completed, in process, or planned for this site:
  - HVAC Structural Reinforcements and Upgrades Completed
  - Lightning Protection Project Completed
  - Lobby Security Project In Design
  - Parks Office Space in Mezzanine In Design
  - Emergency Generator Planned for Future Budget Request (FY26)

### 3) Service Center Facility Improvements

- Proposed strategy and next steps:
  - To ensure the longevity and functionality of the Service Center, staff proposes a multi-year phased renovation plan, allocating annual budget funds for its completion over the next few years.
  - A decision package for Phase 1 of improvements to the Service Center has been developed and will be considered during the upcoming FY25 Budget process.

### **Council Direction**

- Staff is seeking Council direction on the proposed strategy and next steps, specifically two items:
  - Funding a new Police and Courts facility by Certificates of Obligation (COs)
  - Moving ahead with Addison Conference Centre renovations (estimate \$2.0M)

Proposed strategy and next steps:	
1) Construct a new Police and Courts facility	<ul> <li>Estimate \$35M</li> <li>Include in the FY 2025 Capital Improvement Program</li> <li>Proposed funding by CO's issued between FY's 2025-2027</li> <li>Solicit and hire consultant(s) to develop a plan for relocation and design/construction of a new facility</li> </ul>
2) Renovate and repurpose the Addison Conference Centre	<ul> <li>Estimate \$2.0M</li> <li>Proposed to be considered as FY24 end of year budget amendment</li> <li>Hire an architect for renovation plans</li> </ul>
3) Make Improvements to the Service Center	<ul> <li>Consider Phase 1 of Improvements during the FY25 Budget process</li> </ul>

