



Post Office Box 9010 Addison, Texas
75001-9010
5300 Belt Line Road
(972) 450-7000 Fax: (972) 450-7043

AGENDA

REGULAR MEETING OF THE CITY COUNCIL

AND / OR

WORK SESSION OF THE CITY COUNCIL

6:00 PM

AUGUST 10, 2010

TOWN HALL

5300 BELT LINE ROAD, ADDISON, TX 75001

WORK SESSION

Item Discussion regarding ground leases at Addison Airport for
#WS1 - R&R Investments, Inc.

REGULAR MEETING

Pledge of Allegiance

Item #R1- Consideration of Old Business

Introduction of Employees

Discussion of Events/Meetings

Item #R2- Consent Agenda.

#2a- Approval of Minutes for:

06-22-2010 Regular Meeting and Work Session of the City Council

#2b- FINAL PLAT/MHS Addition, Lot 1 and Lot 2, Block A. Approval of a final plat for two lots totaling 7.401 acres, located at the northeast corner of the intersection of Addison Road and Sojourn Drive, on application from MHSS Addison, LP, represented by Mr. David Kochalka of Kimley-Horn and Associates, Inc.

COMMISSION FINDINGS: The Addison Planning and Zoning Commission, meeting in regular session on August 3, 2010, voted to recommend approval of the request for Final Plat approval for MHS Addition, Lot 1 and Lot 2, Block A, subject to no conditions.

Voting Aye: Arfsten, DeFrancisco, Doherty, Oliver, Wood

Voting Nay: none

Absent: Wheeler, Hewitt

#2c- Approval of a Resolution in support of the Vitruvian Park Trail Infrastructure Project and regarding acceptance of a grant of funds from the North Central Texas Council of Governments.

#2d- Approval of award of a bid in the amount of \$51,963.00 to Sweeping Services of Texas - Operating, L.P., for citywide

street sweeping.

#2e- Approval of Change Order No. 2 and Change Order No. 3 with North Texas Contracting, Inc., in the amount of \$423,725.76 and an extension of zero (0) calendar days for the construction of certain public infrastructure (including park, streetscape and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure, Phase 1C).

#2f- Approval of final payment to North Texas Contracting, Inc., in the amount of \$455,094.68 for the completion of construction of certain public infrastructure (including streets, water and sanitary sewer lines, and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure, Phase 1B).

#2g- Approval of final payment to UDR, Inc., in the amount of \$68,768.72 for the completion of management of the construction of certain public infrastructure (including streets, water and sanitary sewer lines, and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure, Phase 1B).

#2h- Approval of a Professional Services Agreement with Grantham and Associates, Inc., in an amount not to exceed \$100,000.00 for professional design review services on miscellaneous projects.

#2i- Approval of award of bid in the amount of \$125,519.00 to Estrada Concrete Company for Airport Taxiway

Improvements at Addison Airport.

#2j- Approval of a resolution approving a Second Modification to the Master Facilities Agreement between the Town of Addison and UDR and certain property owners to recognize DCO Savoye 2 LLC as an affiliate and a property owner, and approval of an Estoppel Certificate related thereto, subject to the final approval of the City Manager and the City Attorney.

Item #R3 PUBLIC HEARING, discussion and consideration of approval regarding an ordinance ordaining the Town's participation in the Texas Enterprise Zone Program and nominating Mary Kay Inc., as an Enterprise Project.

Attachment(s):

1. Mary Kay Texas Enterprise Zone Program
2. Letter from Mary Kay Inc.
3. Mary Kay Ordinance

Recommendation:

Staff recommends approval.

Item #R4 PUBLIC HEARING regarding possible changes to the Town Charter as recommended by the Charter Review Commission.

Item #R5 PUBLIC HEARING Case 1602-SUP/Elite Cigar Café. Presentation, discussion and consideration of approval of an ordinance approving a Special Use Permit for a restaurant and a Special Use Permit for the sale of

alcoholic beverages for on-premises consumption only, located at 4291 Belt Line Road, on application from Elite Cigars and Accessories, represented by Mr. Kent Pennington.

COMMISSION FINDINGS: The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of a Special Use Permit for a restaurant and a Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to the following conditions:

-Any dead or missing landscaping on the site shall be replaced prior to the issuance of a Certificate of Occupancy.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood

Voting Nay: none

Absent: DeFrancisco

Attachment(s):

1. Docket map, staff report, and commission findings

Recommendation:

Staff recommends approval.

Item #R6 PUBLIC HEARING Case 1603/Arthur's Restaurant.
- Presentation, discussion and consideration of approval of an ordinance approving an amendment to an existing Special Use Permit for a restaurant and an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, in order to add a patio, located at 15175 Quorum Drive, on application from Mr. Mohsen

Heidari.

COMMISSION FINDINGS: The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of an amendment to an existing Special Use Permit for a restaurant and an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to no conditions.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood

Voting Nay: none

Absent: DeFrancisco

Attachment(s):

1. Docket map, staff report, and commission findings

Recommendation:

Staff recommends approval.

Item #R7 PUBLIC HEARING Case 1604-SUP/BJ's Restaurant.
- Presentation, discussion and consideration of approval of an ordinance approving an amendment to an existing Special Use Permit for a restaurant and an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, in order to add a patio, located at 4901 Belt Line Road, on application from BJ's Restaurant, represented by Mr. Quang Nguyen, of Q3, Inc.

COMMISSION FINDINGS: The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of an amendment to

an existing Special Use Permit for a restaurant and an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to no conditions.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood

Voting Nay: none

Absent: DeFrancisco

Attachment(s):

1. Docket map, staff report, and commission findings

Recommendation:

Staff recommends approval.

Item #R8 Presentation of a final economic development strategic plan by representatives of TIP Strategies.

Attachment(s):

1. Role of Officials
2. Addison Economic Development Plan

Item #R9 Presentation and discussion of the City Manager's 2010-2011 Fiscal Year Proposed General Fund Budget.

Attachment(s):

1. Town of Addison City Manager Proposed Fiscal Year 2010-11 Annual Budget

Item #R10 - PUBLIC HEARING regarding the Town of Addison's Annual Budget for the Fiscal Year ending September 30,

2011.

Item #R11 - Presentation, discussion and consideration of approval of a Resolution of the City Council proposing a property tax rate of \$0.5523 per \$100.00 assessed value (or such other amount as the City Council may determine) for the City's fiscal year beginning October 1, 2010 and ending September 30, 2011, and designating dates for the holding of a public hearing regarding, and a date for the adoption of, the property tax rate for the said 2010/2011 budget year.

Attachment(s):

1. Resolution for Tax Rate Vote of Record

Recommendation:

Staff recommends approval.

Item #R12 - Presentation of a conceptual design plan by TBG Partners landscape architects for the George H.W. Bush K-5 Elementary School landscaping, playgrounds, learning garden and the Redding Trail extension.

Attachment(s):

1. Redding Trail Extension/George H.W. Bush K-5 Elementary Construction Cost Summary

Recommendation:

Staff recommends approval.

Adjourn Meeting

Posted:

Lea Dunn, 5PM, 8/5/2010

**THE TOWN OF ADDISON IS ACCESSIBLE TO PERSONS
WITH DISABILITIES. PLEASE CALL (972) 450-2819 AT LEAST
48 HOURS IN ADVANCE IF YOU NEED ASSISTANCE.**

Council Agenda Item: #WS1

AGENDA CAPTION:

Discussion regarding ground leases at Addison Airport for R&R Investments, Inc.

FINANCIAL IMPACT:

N/A

BACKGROUND:

N/A

RECOMMENDATION:

COUNCIL GOALS:

N/A

ATTACHMENTS:

Description:

Type:

No Attachments Available

Council Agenda Item: #R 2a

AGENDA CAPTION:

Approval of Minutes for:

06-22-2010 Regular Meeting and Work Session of the City Council

FINANCIAL IMPACT:

N/A

BACKGROUND:

N/A

RECOMMENDATION:

Staff recommends approva.

COUNCIL GOALS:

N/A

ATTACHMENTS:

Description:

[06-22-2010 Minutes](#)

Type:

Backup Material

OFFICIAL ACTIONS OF THE ADDISON CITY COUNCIL
WORK SESSION

June 22, 2010
6:00 PM - Town Hall
5300 Belt Line Road, Dallas, TX 75254
Upstairs Conference Room

Council Members Present:

Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik

Absent:

None

Work Session

Item #WS1 - Discussion regarding proposed agreements to manage and operate Addison Airport.

Mayor-Joe Chow

Attest:

City Secretary-Lea Dunn

OFFICIAL ACTIONS OF THE ADDISON CITY COUNCIL
REGULAR MEETING

June 22, 2010

6:00 PM - Town Hall

5300 Belt Line Road, Dallas, TX 75254

The Work Session started at 6PM. The Regular Meeting started at 7:30PM. Posted:
06/18/2010, Lea Dunn, 5:00PM

Council Members Present:

Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik

Absent:

None

REGULAR MEETING

Item #R1 - Consideration of Old Business

Mayor Chow recognized resident Kathy Farrer for her outstanding efforts regarding the July 4, 2010, Carter Care Blood Drive.

The following employees were introduced:

Justin Pierce with the Police Department, Robert Trevino with the Public Works Department and Deanna Atkinson with the Parks and Recreation Department.

There was no action taken.

Item #R2 - Consent Agenda

#2a -

There were no items for the Consent Agenda.

There was no action taken.

Item #R3 - Presentation of the Government Finance Officers Association (GFOA) "Distinguished Budget Presentation Award" for the fiscal year beginning October 1, 2009.

Mayor Chow presented the GFOA Distinguished Budget Presentation Award.

There was no action taken.

Item #R4 - Presentation of a conceptual design plan by TBG Partners landscape architects for the George H. W. Bush Elementary School landscaping, playgrounds, learning garden and the

Redding Trail/Greenhill Trail extension.

This Item was tabled until a future Council Meeting.
There was no action taken.

Item #R5 - Presentation and discussion by representatives of TIP Strategies regarding a preliminary economic development strategic plan.

Bob Phillips introduced Tom Roberts and Alex Cooke who presented TIP Strategies and led the discussion.
There was no action taken.

Item #R6 - PUBLIC HEARING regarding possible changes to the Town Charter as recommended by the Charter Review Commission.

Mayor Chow opened the meeting as a Public Hearing.

The following people spoke:

Robin Moss
Andy Siegel
Brian Kelsey
Bernard Shaw

Mayor Chow closed the meeting as a Public Hearing.
There was no action taken.

Item #R7 - Presentation, discussion and consideration of approval of a resolution authorizing the City Manager to enter into a Memorandum of Agreement for Wholesale Treated Water between the Town of Addison and the City of Dallas.

Resolution R10-011 was approved.
A motion to Approve was made by Councilmember Kimberly Lay.
The motion was seconded by Councilmember Blake Clemens.
The motion result was: Passed
Voting Aye: Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik
Voting Nay: None

Item #R8 - Presentation, discussion and consideration of approval of (i) a Resolution approving an Agreement for the Operation and Management of Addison Airport between the Town and URS Engineering & Construction, Inc., formally, Washington Group International, Inc., regarding the operation and management of Addison Airport, (ii) a Resolution approving an Agreement for the Professional Real Property Asset Management and Administrative Services of Addison Airport between the Town and SAMI Management, Inc., regarding real estate management and administrative services for Addison Airport, and (iii) a Resolution acknowledging and/or approving an agreement regarding the termination of the Agreement for

the Operation and Management of Addison Airport between the Town and Washington Staubach Addison Airport Venture.

Resolutions R10-012, R10-013 and R10-014 were approved.

A motion to Approve was made by Councilmember Roger Mellow.

The motion was seconded by Councilmember Kimberly Lay.

The motion result was: Passed

Voting Aye: Chow, Daseke, Lay, Mellow, Noble, Resnik

Voting Nay: None

Abstain: Clemens

Item #R9 - Presentation, discussion and consideration of approval to authorize the City Manager to execute a Construction Contract with Austin Bridge & Road, L.P., in the amount of \$4,672,112.79 with contract duration of 250 calendar days for the construction of certain public infrastructure (including two vehicular bridges, a pedestrian bridge and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure Phase 1D).

A motion to Approve was made by Councilmember Blake Clemens.

The motion was seconded by Councilmember Kimberly Lay.

The motion result was: Passed

Voting Aye: Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik

Voting Nay: None

Item #R10 - Presentation, discussion and consideration of approval of an Assignment and Construction Services Agreement between the Town of Addison and UDR, Inc., in the amount of \$222,479.00 for and regarding the management of the construction of certain public infrastructure (including two vehicular bridges, a pedestrian bridge and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure Phase 1D).

A motion to Approve was made by Councilmember Kimberly Lay.

The motion was seconded by Councilmember Don Daseke.

The motion result was: Passed

Voting Aye: Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik

Voting Nay: None

Item #R11 - Presentation, discussion and consideration of approval to authorize the City Manager to execute a Supplemental Agreement to the Agreement for Professional Services with Halff Associates, Inc., for an amount not to exceed \$52,000.00 for additional services related to the design of certain public infrastructure (including two (2) vehicular bridges, one (1) pedestrian bridge and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure Phase 1D).

A motion to Approve was made by Councilmember Kimberly Lay.

The motion was seconded by Councilmember Blake Clemens.

The motion result was: Passed

Voting Aye: Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik

Voting Nay: None

Item #R12 - Presentation, discussion and consideration of approval to authorize the City Manager to execute a Professional Services Agreement with Icon Consulting Engineers, Inc., for an amount not to exceed \$138,075.00 for the design of certain public infrastructure (including Bella Lane and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure Phase 2).

A motion to Approve was made by Councilmember Blake Clemens.

The motion was seconded by Councilmember Don Daseke.

The motion result was: Passed

Voting Aye: Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik

Voting Nay: None

Item #R13 - Presentation, discussion and consideration of the approval of the Advance Funding Agreement for Project Using Funds Held in the State Highway 121 Subaccount for Traffic Signal improvements with the State of Texas, acting by and through the Texas Department of Transportation to provide funds in the amount of \$381,223.00 to the Traffic Signal Upgrade project (CSJ #918-45-667).

A motion to Approve was made by Councilmember Bianca Noble.

The motion was seconded by Councilmember Neil Resnik.

The motion result was: Passed

Voting Aye: Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik

Voting Nay: None

Item #R14 - Presentation, discussion and consideration of approval authorizing the City Manager to complete a grant agreement for Distributed Renewable Energy Technology Program funding made available through the American Recovery and Reinvestment Act of 2009 (ARRA), funded through the US Department of Energy (DOE), being allocated by the Texas Comptroller of Public Accounts, State Energy Conservation Office (SECO).

A motion to Approve was made by Councilmember Bianca Noble.
The motion was seconded by Councilmember Kimberly Lay.
The motion result was: Passed
Voting Aye: Chow, Clemens, Daseke, Lay, Mellow, Noble, Resnik
Voting Nay: None

Mayor-Joe Chow

Attest:

City Secretary-Lea Dunn

Council Agenda Item: #R 2b

AGENDA CAPTION:

FINAL PLAT/MHS Addition, Lot 1 and Lot 2, Block A. Approval of a final plat for two lots totaling 7.401 acres, located at the northeast corner of the intersection of Addison Road and Sojourn Drive, on application from MHSS Addison, LP, represented by Mr. David Kochalka of Kimley-Horn and Associates, Inc.

COMMISSION FINDINGS: The Addison Planning and Zoning Commission, meeting in regular session on August 3, 2010, voted to recommend approval of the request for Final Plat approval for MHS Addition, Lot 1 and Lot 2, Block A, subject to no conditions.

Voting Aye: Arfsten, DeFrancisco, Doherty, Oliver, Wood

Voting Nay: none

Absent: Wheeler, Hewitt

FINANCIAL IMPACT:

No financial impact

BACKGROUND:

NA

RECOMMENDATION:

Administration recommends approval.

COUNCIL GOALS:

N/A

ATTACHMENTS:

Description:

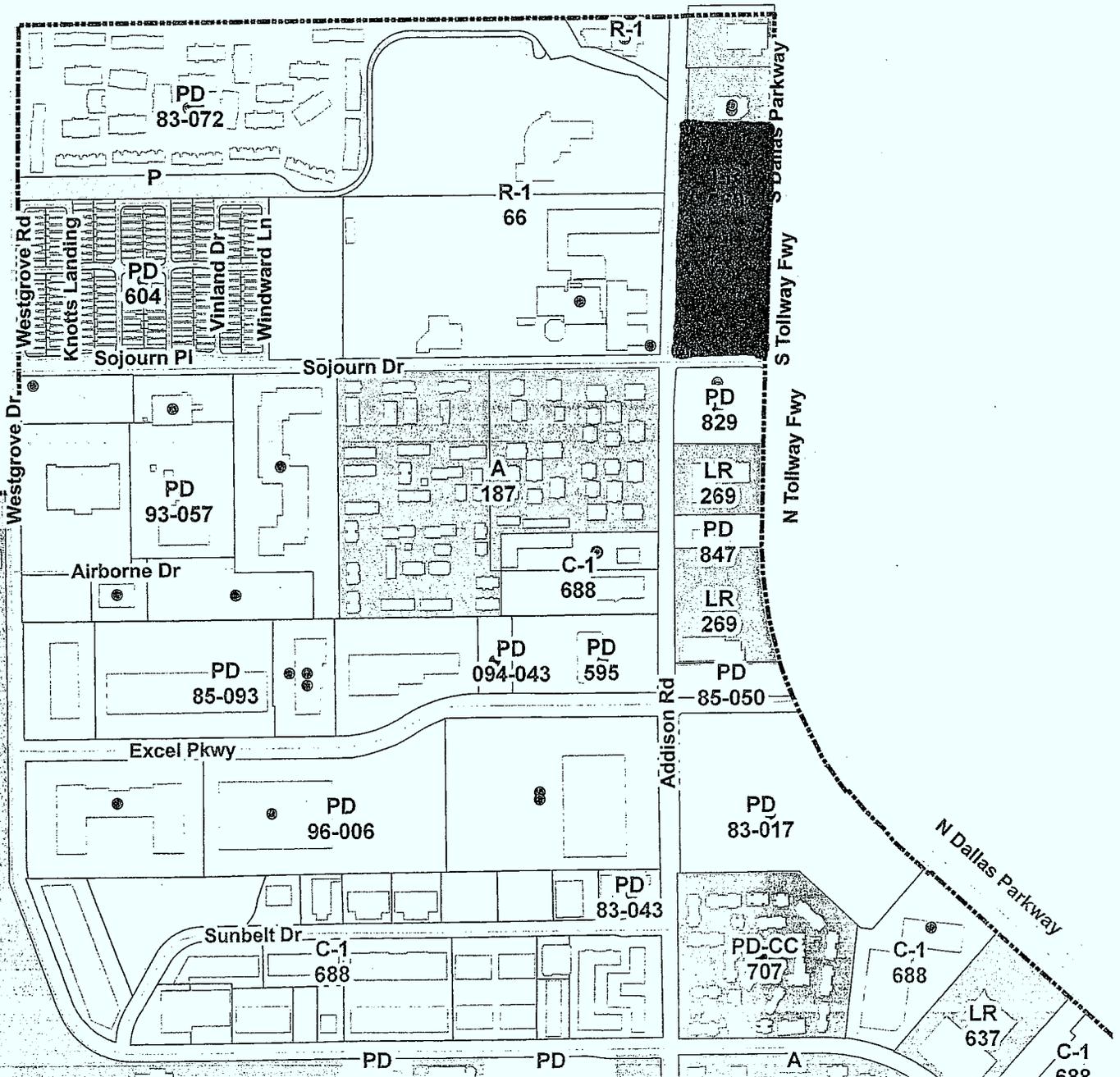
[Docket map, staff report, and commission findings](#)

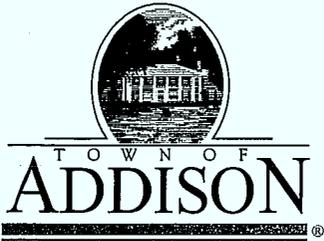
Type:

Backup Material

FINAL PLAT/MHS Addition, Lot 1 and 2, Block A

FINAL PLAT/MHS Addition, Lot 1 and Lot 2, Block A. Requesting approval of a final plat for two lots totaling 7.401 acres, located at the northeast corner of the intersection of Addison Road and Sojourn Drive, on application from MHSS Addison, LP, represented by Mr. David Kochalka of Kimley-Horn and Associates, Inc.





DEVELOPMENT SERVICES

(972) 450-2880 Fax: (972) 450-2837

16801 Westgrove

Post Office Box 9010 Addison, Texas 75001-9010

July 27, 2010

STAFF REPORT

RE: FINAL PLAT/MHS Addition, Lot 1 and 2, Block A

LOCATION: Two lots totaling 7.401 acres, Located at the northeast corner of the intersection of Addison Road and Sojourn Drive

REQUEST: Approval of a final plat

APPLICANT: MHSS Addison, LP, represented by Mr. David Kochalka of Kimley-Horn and Associates, Inc.

DISCUSSION:

Background. A change of zoning and a Special Use Permit for on this site were approved by the City Council on April 14, 2009. The site was platted in June of 2009 and the hospital is currently under construction. At this point, the owners are refinancing the property, and in order to refinance, they need to replat the tract so that the hospital and parking associated with it are on a separate lot from the rest of the tract. This plat takes the original tract of one lot and divides it into two lots. There are no other changes to easements, dedications, or other technical aspects of the plat.

Public Works Review. The Public Works Department has reviewed the proposed final plat, and has no comments.

RECOMMENDATION:

Staff recommends approval of the final plat for MHS Addition, Lot 1 and 2, Block A, subject to no conditions.

Respectfully submitted,

Carmen Moran
Director of Development Services

FINAL PLAT/MHS Addition, Lot 1 and 2, Block A
August 4, 2010

COMMISSION FINDINGS:

The Addison Planning and Zoning Commission, meeting in regular session on August 3, 2010, voted to recommend approval of the request for Final Plat approval for MHS Addition, Lot 1 and Lot 2, Block A, subject to no conditions.

Voting Aye: Arfsten, DeFrancisco, Doherty, Hewitt, Oliver, Wood

Voting Nay: none

Absent: Wheeler

Council Agenda Item: #R 2c

AGENDA CAPTION:

Approval of a Resolution in support of the Vitruvian Park Trail Infrastructure Project and regarding acceptance of a grant of funds from the North Central Texas Council of Governments.

FINANCIAL IMPACT:

No financial impact

BACKGROUND:

On June 25, 2010 the staff received official word that the Town had been awarded \$3,672,000.00 in grant funding through the Sustainable Development Grant program, administered by the North Central Texas Council of Governments. The NCTCOG requires a Resolution of the Council accepting the grant and authorizing the City Manager to negotiate an Interlocal Cooperative Agreement with the North Central Texas Council of Governments. The proposed Resolution is attached.

Staff recommends the Council approve the Resolution in support of the Vitruvian Park Trail Infrastructure Project.

RECOMMENDATION:

Administration recommends approval.

COUNCIL GOALS:

Provide Quality Leisure Opportunities, Take actions to make Addison a leader in sustainable development and operations that protect and enhance the Town's quality of life

ATTACHMENTS:

Description:

[Cover memo](#)

Type:

Cover Memo

Memorandum

July 22, 2010

TO: Ron Whitehead, City Manager
FROM: Carmen Moran, Director of Development Services
SUBJECT: Vitruvian Park Trail Infrastructure Project

On June 25, 2010 the staff received official word that the Town had been awarded \$3,672,000.00 in grant funding through the Sustainable Development Grant program, administered by the North Central Texas Council of Governments.

The staff applied for grant funds to apply to the Vitruvian Park Trail Infrastructure project, which will complete and enhance both the Redding Trail extension through Greenhill School and the trail through the Vitruvian Park. The grant monies can also be used to connect Addison's trail to the existing 2-mile jogging trail that circles the Brookhaven College campus, and possibly even extend the trail across the Rosser Road bridge over I-635 and into the City of Dallas.

The grant is an 80% match. The Grant will provide \$2,937,000.00 in funding and the Town must match that amount with \$734,000.00. The Grant was submitted as a three-way partnership between the Town of Addison, Dallas County, and UDR. Dallas County will be responsible for coordinating the work done on the Brookhaven College campus and in the City of Farmers Branch; however, all funds will be provided to the Town and then dispersed to the other partners.

The NCTCOG requires a Resolution of the Council accepting the grant and authorizing the City Manager to negotiate an Interlocal Cooperative Agreement with the North Central Texas Council of Governments. The proposed Resolution is attached.

Staff recommends the Council approve the Resolution in support of the Vitruvian Park Trail Infrastructure Project.

Council Agenda Item: #R 2d

AGENDA CAPTION:

Approval of award of a bid in the amount of \$51,963.00 to Sweeping Services of Texas - Operating, L.P., for citywide street sweeping.

FINANCIAL IMPACT:

Budgeted Amount: \$48,000

Cost: \$51,963

This project is funded for 2010-2011 in the Street Department Operations Budget. The additional \$3,963 will come from an adjustment to other Street accounts.

Project Manager: Robin Jones

BACKGROUND:

The Town entered into a contract with Sweeping Services of Texas in 2005 for citywide street sweeping services. This was a three-year contract that allowed for two one-year extensions. Sweeping Services did an excellent job for the Town and was granted the two extensions, with the last one due to expire on September 30, 2010.

Bids were opened July 10, 2010 for street sweeping services. Two companies submitted bids to provide this service; Sweeping Services of Texas (\$51,963) and Flagship Sweeping (\$61,282.54)

RECOMMENDATION:

Staff recommends awarding this contract in the amount of \$51,963 for street sweeping services to Sweeping Services of Texas - Operating L.P.

COUNCIL GOALS:

Provide Superior Public Safety, Customer Service, Social and Health Services to the Community

ATTACHMENTS:

Description:

Type:

No Attachments Available

Council Agenda Item: #R 2e

AGENDA CAPTION:

Approval of Change Order No. 2 and Change Order No. 3 with North Texas Contracting, Inc., in the amount of \$423,725.76 and an extension of zero (0) calendar days for the construction of certain public infrastructure (including park, streetscape and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure, Phase 1C).

FINANCIAL IMPACT:

Source of Funds: \$423,725.76 from General Obligation Funds for Vitruvian Park.

The project manager is Clay Barnett, P.E.

BACKGROUND:

As construction concludes on Vitruvian Park Public Infrastructure Phase 1B, there are portions of the project, such as the extension of Ponte to the bridge abutments, which cannot be constructed at this time due to the status of the bridge and park construction grading and improvements. Therefore, staff recommends moving these items to Vitruvian Park Public Infrastructure Phase 1C. North Texas Contracting, Inc. is the contractor for both project Phase 1B and Phase 1C and have agreed to these change orders without additional time.

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

Conduct the Business of the Town in a Fiscally Responsible Manner

ATTACHMENTS:

Description:

- [Change Order #2](#)
- [Change Order #3](#)
- [Cost Analysis](#)

Type:

- Exhibit
- Exhibit
- Backup Material

CHANGE ORDER NO. 2

Vitruvian Park

PUBLIC INFRASTRUCTURE – PHASE 1C PARK & STREETScape IMPROVEMENTS

Associated with
VITRUVIAN PARK

May 24, 2010

1. **INTENT OF CHANGE ORDER:** The intent of this change order is to modify the provisions of the contract entered into by the Town of Addison, Texas and North Texas Contracting, Inc. for Public Infrastructure Improvements (Phase 1C) to serve Vitruvian Park, dated February 12, 2010.

2. **DESCRIPTION OF CHANGES:** This change order defines revisions to the scope of work that the Contractor shall make and the associated changes to the respective bid items:

<u>Affected</u> <u>Pay Item</u>	<u>Description of Revision</u>	<u>Unit</u>	<u>Quantity</u>	<u>Revised</u> <u>Quantity</u>	<u>Unit</u> <u>Change</u>	<u>Unit</u> <u>Cost</u>	<u>Cost</u> <u>Change</u>
CO2-3	Furnishing and Placing Hydrated Lime	Tons	387.34	414.34	27.00	\$150.00	\$4,050.00
CO2-4	Construct 6" Monolithic Conc. Curb	L.F.	12,594	12,879	285	\$3.00	\$855.00
CO2-5	Construct 6" Concrete Curb & Gutter	L.F.	686	964	278	\$15.00	\$4,170.00
CO2-6	Construct Concrete Street Header	L.F.	207	238	31	\$5.00	\$155.00
CO2-11	4" White Solid Pavement Marking	L.F.	3,087	3,337	250	\$1.00	\$250.00
CO2-12	4" Yellow Solid Pavement Marking	L.F.	26	138	112	\$1.00	\$112.00
CO2-13	Install Type II-AA-4 Markers	EA.	2	9	7	\$3.00	\$21.00
CO2-14	Install R2-1 Speed Limit Sign	EA.	4	5	1	\$400.00	\$400.00
CO2-15	Install Handicap Ramps	EA.	29	33	4	\$1,000.00	\$4,000.00
CO2-16	6' Square Type "B" SD Manhole	EA.	0	1	1	\$7,000.00	\$7,000.00
CO2-17	4' Square Type "A" SD Manhole	EA.	2	3	1	\$5,012.00	\$5,012.00
CO2-18	Construct 6' Standard Curb Inlet	EA.	4	6	2	\$2,000.00	\$4,000.00
CO2-22	4' x 2' Reinforced Concrete Headwall	EA.	0	1	1	\$5,000.00	\$5,000.00
CO2-23	18" Reinforced Concrete Headwall	EA.	1	2	1	\$2,000.00	\$2,000.00
CO2-24	Connect to Exist 10" Water Pipe	EA.	2	3	1	\$1,500.00	\$1,500.00
CO2-25	Furnish & Install 10" Water Pipe	L.F.	290	521	231	\$60.00	\$13,860.00
CO2-26	Furnish & Install 6" Water Pipe	L.F.	289	363	74	\$45.00	\$3,330.00
CO2-27	Furnish & Install 1 1/2" Water Pipe	L.F.	0	89	89	\$28.00	\$2,492.00
CO2-28	Install 10" Water in Ex. Bridge Casing	L.F.	0	167	167	\$20.00	\$3,340.00

<u>Affected</u> <u>Pav Item</u>	<u>Description of Revision</u>	<u>Unit</u>	<u>Quantity</u>	<u>Revised</u> <u>Quantity</u>	<u>Unit</u> <u>Change</u>	<u>Unit</u> <u>Cost</u>	<u>Cost</u> <u>Change</u>
CO2-29	10" Steel Casing Pipe by Open Cut	L.F.	0	20	20	\$75.00	\$1,500.00
CO2-30	Install 10" Gate Valve & Box	EA.	4	6	2	\$2,000.00	\$4,000.00
CO2-31	Install 6" Gate Valve & Box	EA.	15	17	2	\$1,100.00	\$2,200.00
CO2-32	Furn. & Install Fire Hydrant Assembly	EA.	14	15	1	\$2,500.00	\$2,500.00
CO2-33	Furnish & Install Cast Iron Fittings	Tons	10.35	11.45	1.10	\$6,000.00	\$6,600.00
CO2-34	Furnish & Install 1 1/2" Water Ser. Tap	EA.	8	10	2	\$400.00	\$800.00
CO2-35	Adjustment of Water Valves to Grade	EA.	14	18	4	\$100.00	\$400.00
CO2-36	Install Street Light Pole & Fixture, Ty. 2	EA.	12	18	6	\$4,000.00	\$24,000.00
CO2-37	Concrete Drilled Shaft Foundation, Ty. 2	EA.	12	18	6	\$600.00	\$3,600.00
CO2-38	1 1/4" Sch. 80 PVC w/ 2#6 and 1#10 wires	L.F.	3,103	3,295	192	\$7.00	\$1,344.00
CO2-39	Install 1 1/4" Schedule 80 PVC Conduit	L.F.	1,507	1,612	105	\$4.00	\$420.00
CO2-40	Furnish & Install Pull Box, Type A	EA.	14	16	2	\$500.00	\$1,000.00
CO2-48	PEDOC 1P18-C-HTG Pedestal w/ Base	EA.	6	8	2	\$492.00	\$984.00
CO2-49	Duplex 20A GFCI Receptacle - Hubbell	EA.	6	8	2	\$126.00	\$252.00
CO2-50	Connect to Ex. Bridge Street Light Wirin	EA.	0	4	4	\$1,050.00	\$4,200.00
CO2-51	Connect to Existing 2" & 1 1/4" Conduits	EA.	0	8	8	\$308.00	\$2,464.00
CO2-52	2" Sch. 80 Conduit w/ 5#2 & 1#6 Wires	L.F.	0	226	226	\$19.00	\$4,294.00
CO2-53	2" Sch. 80 Conduit w/ 3#2 & 1#6 Wires	L.F.	0	275	275	\$5.00	\$1,375.00
CO2-54	2" Schedule 80 PVC Conduit	L.F.	391	501	110	\$10.00	\$1,100.00
CO2-55	Remove Exist Bridge w/ Prestressed Beams	L.S.	0	1	1	\$19,000.00	\$19,000.00
CO2-56	Remove Piers & Abutments	L.S.	0	1	1	\$7,000.00	\$7,000.00
CO2-57	Remove Approach Slabs	L.S.	0	1	1	\$2,000.00	\$2,000.00
CO2-58	Sawcut Exist. HMAC & Channel Base	L.F.	0	620	620	\$4.00	\$2,480.00
CO2-59	Remove Exist. HMAC Paving	S.Y.	0	640	640	\$8.00	\$5,120.00
CO2-60	Remove Exist. Curb and Gutter	L.F.	0	320	320	\$5.00	\$1,600.00
CO2-61	Remove Exist. Concrete Channel Bottom	S.Y.	0	1,989	1,989	\$12.00	\$23,868.00
CO2-62	Remove Existing Fence	L.S.	0	1	1	\$750.00	\$750.00
CO2-63	Remove Existing RCP Storm Sewer	L.F.	0	140	140	\$18.00	\$2,520.00
CO2-64	Remove Existing Curb Inlets	EA.	0	2	2	\$800.00	\$1,600.00
CO2-65	Remove Existing Waterline	L.F.	0	350	350	\$4.00	\$1,400.00
CO2-66	Remove Existing Manhole	EA.	0	2	2	\$950.00	\$1,900.00
CO2-67	Cut and Plug Exist. Water Line	EA.	0	2	2	\$550.00	\$1,100.00
CO2-68	Cut and Plug Exist. Sewer Line	EA.	0	3	3	\$550.00	\$1,650.00
CO2-69	Bonding Adjustment	%	0	2	2	\$71,988.00	\$1,439.76
CO2-70	Remove & Recycle Exist. Asphalt Pav't	S.Y.	0	430	430	\$9.00	\$3,852.00
CO2-71	Remove & Recycle Exist. Conc. Curb	L.F.	0	220	220	\$4.00	\$880.00
CO2-72	Remove & Dispose of Exist. 5' Curb Inlet	EA.	0	2	2	\$500.00	\$1,000.00
CO2-73	Rem. & Disp. of Exist. 54" RCP Headwall	EA.	0	1	1	\$500.00	\$500.00
CO2-74	Rem. & Disp. of Metal Beam Guard Fence	L.F.	0	170	170	\$10.00	\$1,700.00
CO2-75	Rem. & Stockpile of 12"-18" Rock RipRap	L.S.	0	1	1	\$2,000.00	\$2,000.00
CO2-76	Rem. & Disp. of (5) 10' x 10' Box Culverts	L.S.	0	1	1	\$15,000.00	\$15,000.00
CO2-77	Rem. & Disp. of Wing Walls on Box Culv.	L.S.	0	1	1	\$10,000.00	\$10,000.00

3. **EFFECT OF CHANGE:** This change order will have the following effect on the cost of this project:

Original Contract Amount	\$ 9,140,815.30
Amount of Change Order No. 1	\$ (679,683.76)
Amount of Change Order No. 2	\$ 232,939.76
Revised Contract Amount	\$ 8,694,071.30

4. **EFFECT OF CHANGE ON CONTRACT TIME:** The changes in scope required under this change order will add -0- days to this project.

Original Contract Time	<u>550</u> Days
Amount from Change Order No. 1	<u>0</u> Days
Revised Contract Time	<u>550</u> Days

5. **AGREEMENT:** By the signatures below, duly authorized agent of the Town of Addison, Texas and North Texas Contracting, Inc. do hereby agree to append this **Change Order No. 2** to the original contract between themselves, dated May 24, 2010.

TOWN OF ADDISON, TEXAS

ATTEST:

By: _____
Ron Whitehead, City Manager

By: _____
Lea Dunn, City Secretary

NORTH TEXAS CONTRACTING, INC.

ATTEST:

By: _____

By: _____

CHANGE ORDER NO. 3

Vitruvian Park

PUBLIC INFRASTRUCTURE – PHASE 1C PARK & STREETSCAPE IMPROVEMENTS Associated with VITRUVIAN PARK

June 18, 2010

1. **INTENT OF CHANGE ORDER:** The intent of this change order is to modify the provisions of the contract entered into by the Town of Addison, Texas and North Texas Contracting, Inc. for Public Infrastructure Improvements (Phase 1C) to serve Vitruvian Park, dated February 12, 2010.

2. **DESCRIPTION OF CHANGES:** This change order defines revisions to the scope of work that the Contractor shall make and the associated changes to the respective bid items:

<u>Affected</u> <u>Pay Item</u>	<u>Description of Revision</u>	<u>Unit</u>	<u>Quantity</u>	<u>Revised</u> <u>Quantity</u>	<u>Unit</u> <u>Change</u>	<u>Unit</u> <u>Cost</u>	<u>Cost</u> <u>Change</u>
28	Removal & Disposal of Exist. Trees	EA.	25	0	-25	\$1,000.00	-(\$25,000.00)
CO2-16	F&I 10" Water Pipe by Open Cut	L.F.	231	181	-50	\$60.00	-(\$3,000.00)
CO2-19	F&I 10" Water Pipe in Ex. Casing Pipe	L.F.	167	200	33	\$20.00	\$660.00
CO3-1	Removal & Disposal of Exist. Trees	EA.	0	85	85	\$870.00	\$73,950.00
CO3-2	Sawcut, Remove, Dispose 4" Conc. Pavt	S.Y.	0	19	19	\$2.00	\$38.00
CO3-3	Furnish and Place 4" Conc. Pavement	S.F.	0	213	213	\$3.50	\$745.50
CO3-4	Doweled Connect for Sidewalk to Curb	L.F.	0	28	28	\$10.00	\$280.00
CO3-5	Stockpile Exist / Re-set Conc. Pavers	S.F.	0	108	108	\$6.50	\$702.00
CO3-6	Sawcutting of Exist. Pav't at Park	L.F.	0	262	262	\$4.00	\$1,048.00
CO3-7	Remove & Recycle Existing Pavement	L.F.	0	203	203	\$10.00	\$2,030.00
CO3-8	Fire Lane Striping	L.F.	0	131	131	\$4.00	\$524.00
CO3-9	Doweled Connection to Existing Curb	L.F.	0	131	131	\$18.00	\$2,358.00
CO3-10	Place Topsoil 10" depth at Parking lot	C.Y.	0	57	57	\$10.00	\$570.00
CO3-11	Place Solid Sod at Parking Lot	S.Y.	0	250	250	\$3.00	\$750.00
CO3-12	Mobilization for Parking Lot Replace	L.S.	0	1	1	\$1,250.00	\$1,250.00
CO3-13	Fine Grade & Subgrade Preparation	S.Y.	0	1,551	1,551	\$1.50	\$2,326.50
CO3-14	6" Lime Stabilization	S.Y.	0	1,513	1,513	\$5.00	\$7,565.00
CO3-15	4" Crushed Limestone Flex Base	S.Y.	0	789	789	\$10.00	\$7,890.00
CO3-16	4" HMAC Type "B" Base Course	S.Y.	0	713	713	\$15.00	\$10,695.00

Affected Pay Item	Description of Revision	Unit	Quantity	Revised Quantity	Unit Change	Unit Cost	Cost Change
CO3-17	2" HMAC Type "D" Surface Course	S.Y.	0	713	713	\$10.00	\$7,130.00
CO3-18	Emulsion Asph. Membrane 0.2Gal/SY	Gal.	0	143	143	\$3.00	\$429.00
CO3-19	Install 4' x 2' Reinforced Box Culvert	L.F.	0	45	45	\$174.00	\$7,830.00
CO3-20	Install 54" Reinforced Concrete Pipe	L.F.	0	35	35	\$175.00	\$6,125.00
CO3-21	Install 18" Reinforced Concrete Pipe	L.F.	0	125	125	\$64.00	\$8,000.00
CO3-22	4T4 Duct Bank Structure per AT&T	L.F.	0	274	274	\$45.00	\$12,330.00
CO3-23	4'x 8'x 6' Manhole Struct. per AT&T	EA.	0	2	2	\$2,000.00	\$4,000.00
CO3-24	(4) 4" Telecom Conduits in Ex. Casing	L.F.	0	200	200	\$22.00	\$4,400.00
CO3-25	4E6 Electric Duct Bank per Oncor	L.F.	0	221	221	\$60.00	\$13,260.00
CO3-26	2 Way Electric Manhole Structure	EA.	0	1	1	\$11,000.00	\$11,000.00
CO3-27	End/Plug Elec. Duct Bank per Oncor	EA.	0	2	2	\$150.00	\$300.00
CO3-28	Furnish & Install 10" Concrete Pav't	S.Y.	0	680	680	\$45.00	\$30,600.00

- Note: Time suspended for items CO3-13 through CO3-28 due to uncertainty with Bridge Construction.

3. **EFFECT OF CHANGE:** This change order will have the following effect on the cost of this project:

Original Contract Amount	\$ 9,140,815.30
Amount of Change Order No. 1	\$ (679,683.76)
Amount of Change Order No. 2	\$ 232,939.76
Amount of Change Order No. 3	\$ 190,786.00
Revised Contract Amount	\$ 8,884,857.30

4. **EFFECT OF CHANGE ON CONTRACT TIME:** The changes in scope required under this change order will add -0- days to this project.

Original Contract Time	<u>550</u> Days
Amount from Change Order No. 1	<u>0</u> Days
Revised Contract Time	<u>550</u> Days

5. **AGREEMENT:** By the signatures below, duly authorized agent of the Town of Addison, Texas and North Texas Contracting, Inc. do hereby agree to append this Change Order No. 3 to the original contract between themselves, dated June 18, 2010.

TOWN OF ADDISON, TEXAS

By: _____
Ron Whitehead, City Manager

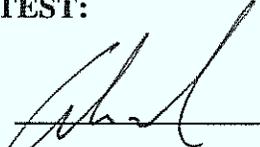
ATTEST:

By: _____
Lea Dunn, City Secretary

NORTH TEXAS CONTRACTING, INC.

By: _____


ATTEST:

By: _____


PHASE 1B COST ANALYSIS
7/27/2010

Phase 1B Allocation from Master Facilities Agreement	<u>\$ 7,100,774.00</u>
Professional Services Fees	
Icon Consulting Engineers, Inc. (Allocated)	\$ 884,020.00
Construction	
Original Contract	\$ 5,954,740.00
Change Order #1	\$ (99,168.00)
Change Order #2	\$ (97,738.40)
Change Order #3	\$ (62,322.05)
Change Order #4	\$ 24,236.00
Change Order #5	\$ 39,631.80
Change Order #6	\$ 1,107.70
Change Order #7	\$ (63,538.80)
Revenue	
AT&T	\$ (315,523.50)
Construction Phase Services	
Kleinfelder (4%)	\$ 227,877.93
UDR (8%)	\$ 430,513.98
1B Funds Shifted to Phase 1C	\$ 176,937.34

PHASE 1C COST ANALYSIS
7/27/2010

Phase 1C Allocation from Master Facilities Agreement	<u>\$ 9,204,467.00</u>
Professional Services Fees	
Icon Consulting Engineers, Inc. (Allocated)	\$ 1,267,100.00
LRK (Sign Design for Park Package)	\$ 9,550.00
Construction	
Original Contract	\$ 9,140,815.30
Change Order #1	\$ (679,683.76)
Change Order #2	\$ 232,939.76
Change Order #3	\$ 190,786.00
Revenue	
Dallas County	\$ (1,000,000.00)
UDR, Inc.	\$ (750,000.00)
AT&T	\$ (23,840.50)
Construction Phase Services	
Kleinfelder (4%)	\$ 355,394.29
UDR (8%)	\$ 568,881.34
Funds Shifted from Phase 1B	<u>\$ 176,937.34</u>
Remaining Funds	\$ 69,461.90

Council Agenda Item: #R 2f

AGENDA CAPTION:

Approval of final payment to North Texas Contracting, Inc., in the amount of \$455,094.68 for the completion of construction of certain public infrastructure (including streets, water and sanitary sewer lines, and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure, Phase 1B).

FINANCIAL IMPACT:

Revised Contract Amount: \$5,696,948.25 (includes seven change orders)

Source of Funds: General Obligation Bonds for Vitruvian Park

Project Manager: Clay Barnett, P.E.

BACKGROUND:

The Vitruvian Park Public Infrastructure, Phase 1B construction contract was awarded by the City Council to North Texas Contracting, Inc. on April 28, 2009 in the amount of \$5,954,740.00. Seven (7) change orders were necessary to complete the project. The net amount of the change orders resulted in a deduct of \$257,791.75. The attached table specifies the amounts of each change order. Additionally, twenty-three (23) calendar days were added by the change orders. Construction of Vitruvian Park Public Infrastructure, Phase 1B was completed on June 18, 2010 on the contract close date. Due to a delay in receiving electricity from Oncor, there were several items that the contractor recently completed.

North Texas Contracting, Inc. did an excellent job on the project and completed the work within the contract time.

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

Conduct the Business of the Town in a Fiscally Responsible Manner

ATTACHMENTS:

Description:

[Cost Analysis, Phase 1B](#)

[Pay Application #14](#)

Type:

Exhibit

Exhibit

PHASE 1B COST ANALYSIS
7/27/2010

Phase 1B Allocation from Master Facilities Agreement	<u>\$ 7,100,774.00</u>
Professional Services Fees	
Icon Consulting Engineers, Inc. (Allocated)	\$ 884,020.00
Construction	
Original Contract	\$ 5,954,740.00
Change Order #1	\$ (99,168.00)
Change Order #2	\$ (97,738.40)
Change Order #3	\$ (62,322.05)
Change Order #4	\$ 24,236.00
Change Order #5	\$ 39,631.80
Change Order #6	\$ 1,107.70
Change Order #7	\$ (63,538.80)
Revenue	
AT&T	\$ (315,523.50)
Construction Phase Services	
Kleinfelder (4%)	\$ 227,877.93
UDR (8%)	\$ 430,513.98
Funds Shifted to Phase 1C	\$ 176,937.34



Construction Accounting

DATE: July 23, 2010
ESTIMATE: Fourteen (14)
PROJECT: Vitruvian Park Public Infrastructure, Ph 1B
 North Texas Contracting, Inc.
 4999 Keller Haslet Rd.
 Keller, TX 76248

ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
BASE BID												
1	For Mobilization (not to exceed 5% of total bid amount)	1	L.S.	\$150,000.00	\$150,000.00	1.00	\$150,000.00	0.00	\$0.00	1.00	\$150,000.00	100.0%
2	For Installation and Maintenance of Barricades, Signage, Pav't Markings and Traffic Control Measures for Phase 1	1	L.S.	\$3,000.00	\$3,000.00	1.00	\$3,000.00	0.00	\$0.00	1.00	\$3,000.00	100.0%
3	For Installation and Maintenance of Barricades, Signage, Pav't Markings and Traffic Control Measures for Phase 2	1	L.S.	\$3,000.00	\$3,000.00	1.00	\$3,000.00	0.00	\$0.00	1.00	\$3,000.00	100.0%
4	For Installation and Maintenance of Barricades, Signage, Pav't Markings and Traffic Control Measures for Phase 3	1	L.S.	\$3,000.00	\$3,000.00	1.00	\$3,000.00	0.00	\$0.00	1.00	\$3,000.00	100.0%
5	For Installation and Maintenance of Barricades, Signage, Pav't Markings and Traffic Control Measures for Phase 4	1	L.S.	\$3,000.00	\$3,000.00	1.00	\$3,000.00	0.00	\$0.00	1.00	\$3,000.00	100.0%
6	For Installation of Inlet Protection Devices on Existing Inlets	42	EA.	\$100.00	\$4,200.00	42.00	\$4,200.00	0.00	\$0.00	42.00	\$4,200.00	100.0%
7	For Furnishing and Installing Project Signs in Accordance with Sign Plan	2	EA.	\$1,000.00	\$2,000.00	2.00	\$2,000.00	0.00	\$0.00	2.00	\$2,000.00	100.0%
8	For Compliance with Storm Water Pollution Prevention Plan Including Maintenance of Erosion Control Devices	1	L.S.	\$2,000.00	\$2,000.00	1.00	\$2,000.00	0.00	\$0.00	1.00	\$2,000.00	100.0%
9	For Installing Construction Entrance	1	EA.	\$1,500.00	\$1,500.00	1.00	\$1,500.00	0.00	\$0.00	1.00	\$1,500.00	100.0%
10	For Installing Silt Fence Sediment Barrier	610	L.F.	\$5.00	\$3,050.00	610.00	\$3,050.00	0.00	\$0.00	610.00	\$3,050.00	100.0%
11	For Installing Rock Check Dam	2	EA.	\$1,000.00	\$2,000.00	2.00	\$2,000.00	0.00	\$0.00	2.00	\$2,000.00	100.0%
12	For Installing Erosion Control Blanket (Curlux 2 or Approved Equal)	3831	S.Y.	\$1.00	\$3,831.00	3831.00	\$3,831.00	0.00	\$0.00	3831.00	\$3,831.00	100.0%
13	For Sawcutting, Removal & Recycling of Existing Asphalt Street Pavement	21865	S.Y.	\$9.00	\$196,785.00	21865.00	\$196,785.00	0.00	\$0.00	21865.00	\$196,785.00	100.0%
14	For Sawcutting, Removal & Recycling of Existing Concrete Street Pavement (Reference Special Provision)	2000	S.Y.	\$9.00	\$18,000.00	2000.00	\$18,000.00	0.00	\$0.00	2000.00	\$18,000.00	100.0%
15	For Sawcutting, Removal & Recycling of Existing Concrete Sidewalk Pavement	2680	S.Y.	\$2.00	\$5,360.00	2680.00	\$5,360.00	0.00	\$0.00	2680.00	\$5,360.00	100.0%
16	For Sawcutting, Removal and Recycling of Existing Concrete Curb and Gutter	11045	L.F.	\$4.00	\$44,180.00	11045.00	\$44,180.00	0.00	\$0.00	11045.00	\$44,180.00	100.0%
17	For Sawcutting, Removal and Recycling of Existing Concrete Drive Approach	5565	S.F.	\$1.00	\$5,565.00	5565.00	\$5,565.00	0.00	\$0.00	5565.00	\$5,565.00	100.0%
18	For Removal and Disposal of Existing Silt Fence	1263	L.F.	\$1.00	\$1,263.00	1263.00	\$1,263.00	0.00	\$0.00	1263.00	\$1,263.00	100.0%
19	For Removal and Disposal of Existing 20' Curb Inlet	5	EA.	\$2,000.00	\$10,000.00	5.00	\$10,000.00	0.00	\$0.00	5.00	\$10,000.00	100.0%
20	For Removal and Disposal of Existing 15' Curb Inlet	1	EA.	\$1,500.00	\$1,500.00	1.00	\$1,500.00	0.00	\$0.00	1.00	\$1,500.00	100.0%
21	For Removal and Disposal of Existing 10' Curb Inlet	4	EA.	\$1,000.00	\$4,000.00	4.00	\$4,000.00	0.00	\$0.00	4.00	\$4,000.00	100.0%
22	For Removal and Disposal of Existing 5' Curb Inlet	2	EA.	\$500.00	\$1,000.00	2.00	\$1,000.00	0.00	\$0.00	2.00	\$1,000.00	100.0%
23	For Removal and Disposal of Existing (4)-10' Curb Inlet Structure	1	EA.	\$4,000.00	\$4,000.00	1.00	\$4,000.00	0.00	\$0.00	1.00	\$4,000.00	100.0%
24	For Removal and Disposal of Existing (2)-10' Curb Inlet Structure	2	EA.	\$2,000.00	\$4,000.00	2.00	\$4,000.00	0.00	\$0.00	2.00	\$4,000.00	100.0%
25	For Removal and Disposal of Existing Trees	79	EA.	\$150.00	\$11,850.00	79.00	\$11,850.00	0.00	\$0.00	79.00	\$11,850.00	100.0%
26	For Removal and Disposal of Existing 66" Storm Drain Line	220	L.F.	\$10.00	\$2,200.00	220.00	\$2,200.00	0.00	\$0.00	220.00	\$2,200.00	100.0%
27	For Removal and Disposal of Existing 54" Storm Drain Line	35	L.F.	\$10.00	\$350.00	35.00	\$350.00	0.00	\$0.00	35.00	\$350.00	100.0%
28	For Removal and Disposal of Existing 48" Storm Drain Line	185	L.F.	\$10.00	\$1,850.00	185.00	\$1,850.00	0.00	\$0.00	185.00	\$1,850.00	100.0%
29	For Removal and Disposal of Existing 39" Storm Drain Line	455	L.F.	\$10.00	\$4,550.00	455.00	\$4,550.00	0.00	\$0.00	455.00	\$4,550.00	100.0%
30	For Removal and Disposal of Existing 36" Storm Drain Line	100	L.F.	\$10.00	\$1,000.00	100.00	\$1,000.00	0.00	\$0.00	100.00	\$1,000.00	100.0%
31	For Removal and Disposal of Existing 24" Storm Drain Line	45	L.F.	\$10.00	\$450.00	45.00	\$450.00	0.00	\$0.00	45.00	\$450.00	100.0%
32	For Removal and Disposal of Existing 21" Storm Drain Line	476	L.F.	\$10.00	\$4,760.00	476.00	\$4,760.00	0.00	\$0.00	476.00	\$4,760.00	100.0%
33	For Removal and Disposal of Existing 48" HDPE Storm Drain Line	90	L.F.	\$10.00	\$900.00	90.00	\$900.00	0.00	\$0.00	90.00	\$900.00	100.0%
34	For Removal and Disposal of Existing 54" RCP Sloping Headwall	1	EA.	\$500.00	\$500.00	1.00	\$500.00	0.00	\$0.00	1.00	\$500.00	100.0%
35	For Removal and Disposal of Existing Storm Drain Manhole	1	EA.	\$1,000.00	\$1,000.00	1.00	\$1,000.00	0.00	\$0.00	1.00	\$1,000.00	100.0%
36	For Removal and Disposal of Existing Metal Beam Guard Fence	170	L.F.	\$10.00	\$1,700.00	170.00	\$1,700.00	0.00	\$0.00	170.00	\$1,700.00	100.0%
37	For Removal and Stockpiling of Existing 12"-18" Rock Rip-Rap	1	L.S.	\$2,000.00	\$2,000.00	1.00	\$2,000.00	0.00	\$0.00	1.00	\$2,000.00	100.0%



Construction Accounting

DATE: July 23, 2010
ESTIMATE: Fourteen (14)
PROJECT: Vitruvian Park Public Infrastructure, Ph 1B
 North Texas Contracting, Inc.
 4999 Keller Haslet Rd.
 Keller, TX 76248

ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
38	For Removal and Disposal of Existing Street Light Pole Foundation Base	14	EA.	\$300.00	\$4,200.00	14.00	\$4,200.00	0.00	\$0.00	14.00	\$4,200.00	100.0%
39	For Removal and Disposal of Existing Street Light Conduits and Wiring	2875	L.F.	\$0.50	\$1,437.50	2875.00	\$1,437.50	0.00	\$0.00	2875.00	\$1,437.50	100.0%
40	For Removal and Stockpiling of Existing Street Light Pole & Fixture	14	EA.	\$200.00	\$2,800.00	14.00	\$2,800.00	0.00	\$0.00	14.00	\$2,800.00	100.0%
41	For Removal and Disposal of Existing AT&T Pull Boxes	4	EA.	\$700.00	\$2,800.00	4.00	\$2,800.00	0.00	\$0.00	4.00	\$2,800.00	100.0%
42	For Removal and Disposal of Existing 2' High Segmental Retaining Wall	147	L.F.	\$12.00	\$1,764.00	147.00	\$1,764.00	0.00	\$0.00	147.00	\$1,764.00	100.0%
43	For Removal and Disposal of Existing (5) 10' x 10' Concrete Box Culvert Structures	1	L.S.	\$15,000.00	\$15,000.00	1.00	\$15,000.00	0.00	\$0.00	1.00	\$15,000.00	100.0%
44	For Removal and Disposal of Existing Concrete Wingwalls on Existing Box Culvert Structures	1	L.S.	\$10,000.00	\$10,000.00	1.00	\$10,000.00	0.00	\$0.00	1.00	\$10,000.00	100.0%
45	For Sawcutting, Removal and Disposal of Existing Concrete Riprap	236	S.F.	\$15.00	\$3,540.00	236.00	\$3,540.00	0.00	\$0.00	236.00	\$3,540.00	100.0%
46	For Removal and Disposal of Existing 15" RCP	60	L.F.	\$5.00	\$300.00	60.00	\$300.00	0.00	\$0.00	60.00	\$300.00	100.0%
47	For Removal and Disposal of Existing Phoetinia Hedge Row	175	L.F.	\$5.00	\$875.00	175.00	\$875.00	0.00	\$0.00	175.00	\$875.00	100.0%
48	For Unclassified Street Excavation and Controlled Density Placement of Embankment Materials for Vitruvian Way, Ponte and Park Rd.	5720	C.Y.	\$15.00	\$85,800.00	5720.00	\$85,800.00	0.00	\$0.00	5720.00	\$85,800.00	100.0%
49	For Fine Grading and Subgrade Preparation	26105	S.Y.	\$1.00	\$26,105.00	26009.00	\$26,009.00	96.00	\$96.00	26105.00	\$26,105.00	100.0%
50	For 6" Lime Stabilized Subgrade	25469	S.Y.	\$3.50	\$89,141.50	25469.00	\$89,141.50	0.00	\$0.00	25469.00	\$89,141.50	100.0%
51	For Furnishing and Placing Hydrated Lime (6% by Weight)	460	TONS	\$150.00	\$69,000.00	460.00	\$69,000.00	0.00	\$0.00	460.00	\$69,000.00	100.0%
52	For Furnishing and Placing 8" Reinforced Concrete Street Pavement (4200 PSI)	22332	S.Y.	\$32.00	\$714,624.00	22332.00	\$714,624.00	0.00	\$0.00	22332.00	\$714,624.00	100.0%
53	For Furnishing and Placing 6" Reinforced Concrete Street Pavement (4200 PSI)	3315	S.Y.	\$33.00	\$109,395.00	3315.00	\$109,395.00	0.00	\$0.00	3315.00	\$109,395.00	100.0%
54	For Furnishing and Placing 8" Reinforced Concrete Drive Approach Pavement (4200 PSI)	80	S.Y.	\$100.00	\$8,000.00	80.00	\$8,000.00	0.00	\$0.00	80.00	\$8,000.00	100.0%
55	For Furnishing and Placing 6" Reinforced Concrete Drive Approach Pavement (4200 PSI)	506	S.Y.	\$60.00	\$30,360.00	506.00	\$30,360.00	0.00	\$0.00	506.00	\$30,360.00	100.0%
56	For Constructing 6" Reinforced Monolithic Concrete Curb	12879	L.F.	\$3.00	\$38,637.00	12879.00	\$38,637.00	0.00	\$0.00	12879.00	\$38,637.00	100.0%
57	For Constructing 6" Reinforced Concrete Curb & Gutter	936	L.F.	\$15.00	\$14,040.00	819.00	\$12,285.00	117.00	\$1,755.00	936.00	\$14,040.00	100.0%
58	For Constructing Concrete Street Header	238	L.F.	\$5.00	\$1,190.00	238.00	\$1,190.00	0.00	\$0.00	238.00	\$1,190.00	100.0%
59	For Furnishing and Placing 4-inch thick Reinforced Concrete Sidewalk Pavement	19555	S.F.	\$3.50	\$68,442.50	19514.00	\$68,299.00	41.00	\$143.50	19555.00	\$68,442.50	100.0%
60	For Furnishing and Placing 4" Crushed Limestone Flex Base	1925	S.Y.	\$8.00	\$15,400.00	1925.00	\$15,400.00	0.00	\$0.00	1925.00	\$15,400.00	100.0%
61	For Furnishing and Placing 4" HMAC Type "B" Base Course	25085	S.Y.	\$12.00	\$301,020.00	25024.00	\$300,288.00	61.00	\$732.00	25085.00	\$301,020.00	100.0%
62	For Furnishing and Placing 2" HMAC Type "D" Surface Course	1885	S.Y.	\$8.00	\$15,080.00	1789.00	\$14,312.00	96.00	\$768.00	1885.00	\$15,080.00	100.0%
63	For Furnishing and Placing Emulsified Asphalt Membrane (MS-2) (0.2 Gal/SY)	5020	GAL.	\$2.50	\$12,550.00	4991.00	\$12,477.50	29.00	\$72.50	5020.00	\$12,550.00	100.0%
64	For Furnishing, Laying and Compacting Short Term Asphalt Pavement Repair	4410	S.F.	\$20.00	\$88,200.00	4220.00	\$84,400.00	190.00	\$3,800.00	4410.00	\$88,200.00	100.0%
65	For Topsoil Placement to a Depth of 6"	1350	C.Y.	\$5.00	\$6,750.00	1350.00	\$6,750.00	0.00	\$0.00	1350.00	\$6,750.00	100.0%
66	For Furnishing & Installing Granite Bollards											
67	For Furnishing & Installing SafetyStep TD Truncated Dome Tactile Warning Mat, Black	1504	S.F.	\$25.00	\$37,600.00	1504.00	\$37,600.00	0.00	\$0.00	1504.00	\$37,600.00	100.0%
68	For White Thermoplastic Left "Arrow" Pavement Marking	4	EA.	\$100.00	\$400.00	0.00	\$0.00	4.00	\$400.00	4.00	\$400.00	100.0%
69	For White Thermoplastic Right "Arrow" Pavement Marking	2	EA.	\$100.00	\$200.00	0.00	\$0.00	2.00	\$200.00	2.00	\$200.00	100.0%
70	For 4-Inch Wide White Solid Thermoplastic Pavement Marking	3377	L.F.	\$1.00	\$3,377.00	2216.00	\$2,216.00	1161.00	\$1,161.00	3377.00	\$3,377.00	100.0%
71	For 4-Inch Wide Yellow Solid Thermoplastic Pavement Marking	138	L.F.	\$1.00	\$138.00	112.00	\$112.00	26.00	\$26.00	138.00	\$138.00	100.0%

NOT AWARDED



Construction Accounting

DATE: July 23, 2010
ESTIMATE: Fourteen (14)
PROJECT: Vitruvian Park Public Infrastructure, Ph 1B
 North Texas Contracting, Inc.
 4999 Keller Haslet Rd.
 Keller, TX 76248

ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
72	For 6-Inch Wide Red Fire lane Marking w/ "No Parking - Fire Lane"	1625	L.F.	\$0.50	\$812.50	1582.00	\$791.00	43.00	\$21.50	1625.00	\$812.50	100.0%
73	For 8-Inch Wide Yellow Solid Thermoplastic Pavement Marking	190	L.F.	\$1.00	\$190.00	125.00	\$125.00	65.00	\$65.00	190.00	\$190.00	100.0%
74	For 8-Inch Wide White Solid Thermoplastic Pavement Marking	2057	L.F.	\$1.00	\$2,057.00	269.00	\$269.00	1788.00	\$1,788.00	2057.00	\$2,057.00	100.0%
75	For 24-Inch Wide White Solid Thermoplastic Pavement Marking (Stop Bar)	200	L.F.	\$4.00	\$800.00	26.00	\$104.00	174.00	\$696.00	200.00	\$800.00	100.0%
76	For 12-Inch Wide White Solid Thermoplastic Pavement Marking (Crosswalk)	500	L.F.	\$2.00	\$1,000.00	0.00	\$0.00	500.00	\$1,000.00	500.00	\$1,000.00	100.0%
77	For Installing Yield Markings (16" Wide x 24" High on 12' Spacing)	18	L.F.	\$4.00	\$72.00	0.00	\$0.00	18.00	\$72.00	18.00	\$72.00	100.0%
78	For Type 11-AA-4 Reflectorized Pavement Marker	9	EA.	\$3.00	\$27.00	7.00	\$21.00	2.00	\$6.00	9.00	\$27.00	100.0%
79	For Type 11-CR-4 Reflectorized Pavement Marker	116	EA.	\$3.00	\$348.00	0.00	\$0.00	116.00	\$348.00	116.00	\$348.00	100.0%
80	For Installing Type 11 Reflectorized Blue Pav't Markers for Hydrants	16	EA.	\$11.00	\$176.00	0.00	\$0.00	16.00	\$176.00	16.00	\$176.00	100.0%
81	For Providing and Installing Stop Sign (R1-1)	1	EA.	\$400.00	\$400.00	0.00	\$0.00	1.00	\$400.00	1.00	\$400.00	100.0%
82	For Providing and Installing Yield Sign (R1-2)	1	EA.	\$400.00	\$400.00	0.00	\$0.00	1.00	\$400.00	1.00	\$400.00	100.0%
83	For Providing and Installing One Way Right Sign (R6-1R)	4	EA.	\$400.00	\$1,600.00	2.00	\$800.00	2.00	\$800.00	4.00	\$1,600.00	100.0%
84	For Providing and Installing Speed Limit Sign (R2-1)	5	EA.	\$400.00	\$2,000.00	1.00	\$400.00	4.00	\$1,600.00	5.00	\$2,000.00	100.0%
85	For Installing Median Nose Treatments	11	EA.	\$600.00	\$6,600.00	11.00	\$6,600.00	0.00	\$0.00	11.00	\$6,600.00	100.0%
86	For Installing Handicap Ramps	25	EA.	\$1,000.00	\$25,000.00	25.00	\$25,000.00	0.00	\$0.00	25.00	\$25,000.00	100.0%
87	For Installing Wheel Stops	8	EA.	\$50.00	\$400.00	4.00	\$200.00	4.00	\$200.00	8.00	\$400.00	100.0%
88	For Installing Handicap Symbol Markings	8	EA.	\$300.00	\$2,400.00	6.00	\$1,800.00	2.00	\$600.00	8.00	\$2,400.00	100.0%
89	For Installing Special Lay Down Access Ramp at Main Intersection	4	EA.	\$5,000.00	\$20,000.00	4.00	\$20,000.00	0.00	\$0.00	4.00	\$20,000.00	100.0%
90	For Excavation of Earthen Channel Outfall	14500	CY	\$13.00	\$188,500.00	14500.00	\$188,500.00	0.00	\$0.00	14500.00	\$188,500.00	100.0%
91	For Connecting Proposed Pipe to Existing 54-Inch Storm Sewer Pipe	3	EA.	\$1,000.00	\$3,000.00	3.00	\$3,000.00	0.00	\$0.00	3.00	\$3,000.00	100.0%
92	For Connecting Proposed Pipe to Existing 24-Inch Storm Sewer Pipe	1	EA.	\$500.00	\$500.00	1.00	\$500.00	0.00	\$0.00	1.00	\$500.00	100.0%
93	For Connecting Proposed Pipe to Existing 18-Inch Storm Sewer Pipe	5	EA.	\$400.00	\$2,000.00	5.00	\$2,000.00	0.00	\$0.00	5.00	\$2,000.00	100.0%
94	For Connecting to Existing Storm Drain Manhole	1	EA.	\$700.00	\$700.00	1.00	\$700.00	0.00	\$0.00	1.00	\$700.00	100.0%
95	For Constructing Standard 8' Type "B" Square Storm Drain Manhole	3	EA.	\$8,000.00	\$24,000.00	3.00	\$24,000.00	0.00	\$0.00	3.00	\$24,000.00	100.0%
96	For Constructing Standard 7' Type "B" Square Storm Drain Manhole	1	EA.	\$7,500.00	\$7,500.00	1.00	\$7,500.00	0.00	\$0.00	1.00	\$7,500.00	100.0%
97	For Constructing Standard 6' Type "B" Square Storm Drain Manhole	1	EA.	\$7,000.00	\$7,000.00	1.00	\$7,000.00	0.00	\$0.00	1.00	\$7,000.00	100.0%
98	For Constructing Standard 5' Type "B" Square Storm Drain Manhole	1	EA.	\$3,500.00	\$3,500.00	1.00	\$3,500.00	0.00	\$0.00	1.00	\$3,500.00	100.0%
99	For Constructing Standard 4' Type "A" Square Storm Drain Manhole	3	EA.	\$5,012.00	\$15,036.00	3.00	\$15,036.00	0.00	\$0.00	3.00	\$15,036.00	100.0%
100	For Constructing Standard 7' Type "B" Square Storm Drain Manhole over Existing 54" RCP	1	EA.	\$8,000.00	\$8,000.00	1.00	\$8,000.00	0.00	\$0.00	1.00	\$8,000.00	100.0%
101	For Constructing Modified 6' Square Drop Inlet	1	EA.	\$4,000.00	\$4,000.00	1.00	\$4,000.00	0.00	\$0.00	1.00	\$4,000.00	100.0%
102	For Constructing Standard 4' Square Drop Inlet	3	EA.	\$3,500.00	\$10,500.00	3.00	\$10,500.00	0.00	\$0.00	3.00	\$10,500.00	100.0%
103	For Constructing 20' Recessed Curb Inlet	2	EA.	\$4,500.00	\$9,000.00	2.00	\$9,000.00	0.00	\$0.00	2.00	\$9,000.00	100.0%
104	For Constructing 10' Recessed Curb Inlet	12	EA.	\$2,500.00	\$30,000.00	12.00	\$30,000.00	0.00	\$0.00	12.00	\$30,000.00	100.0%
105	For Constructing 10' Standard Curb Inlet	1	EA.	\$2,500.00	\$2,500.00	1.00	\$2,500.00	0.00	\$0.00	1.00	\$2,500.00	100.0%
106	For Constructing 6' Recessed Curb Inlet	2	EA.	\$2,000.00	\$4,000.00	2.00	\$4,000.00	0.00	\$0.00	2.00	\$4,000.00	100.0%
107	For Constructing 6' Standard Curb Inlet	6	EA.	\$2,000.00	\$12,000.00	6.00	\$12,000.00	0.00	\$0.00	6.00	\$12,000.00	100.0%
108	For Furnishing and Installing 6' x 5' Reinforced Concrete Box Culvert (C789)	640	L.F.	\$270.00	\$172,800.00	640.00	\$172,800.00	0.00	\$0.00	640.00	\$172,800.00	100.0%



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109	For Furnishing and Installing 5' x 5' Reinforced Concrete Box Culvert (C789)	150	L.F.	\$240.00	\$36,000.00	150.00	\$36,000.00	0.00	\$0.00	150.00	\$36,000.00	100.0%
110	For Furnishing and Installing 4' x 2' Reinforced Concrete Box Culvert (C789)	45	L.F.	\$160.00	\$7,200.00	45.00	\$7,200.00	0.00	\$0.00	45.00	\$7,200.00	100.0%
111	For Furnishing and Installing 54-Inch Reinforced Concrete Pipe (Class III)	199	L.F.	\$175.00	\$34,825.00	199.00	\$34,825.00	0.00	\$0.00	199.00	\$34,825.00	100.0%
112	For Furnishing and Installing 48-Inch Reinforced Concrete Pipe (Class III)	695	L.F.	\$145.00	\$100,775.00	695.00	\$100,775.00	0.00	\$0.00	695.00	\$100,775.00	100.0%
113	For Furnishing and Installing 42-Inch Reinforced Concrete Pipe (Class III)	98	L.F.	\$130.00	\$12,740.00	98.00	\$12,740.00	0.00	\$0.00	98.00	\$12,740.00	100.0%
114	For Furnishing and Installing 36-Inch Reinforced Concrete Pipe (Class III)	339	L.F.	\$110.00	\$37,290.00	339.00	\$37,290.00	0.00	\$0.00	339.00	\$37,290.00	100.0%
115	For Furnishing and Installing 30-Inch Reinforced Concrete Pipe (Class III)	98	L.F.	\$100.00	\$9,800.00	98.00	\$9,800.00	0.00	\$0.00	98.00	\$9,800.00	100.0%
116	For Furnishing and Installing 24-Inch Reinforced Concrete Pipe (Class III)	853	L.F.	\$80.00	\$68,240.00	853.00	\$68,240.00	0.00	\$0.00	853.00	\$68,240.00	100.0%
117	For Furnishing and Installing 18-Inch Reinforced Concrete Pipe (Class III)	1442	L.F.	\$60.00	\$86,520.00	1442.00	\$86,520.00	0.00	\$0.00	1442.00	\$86,520.00	100.0%
118	For Furnishing and Constructing 4' x 2' Reinforced Concrete Headwall	1	EA.	\$5,000.00	\$5,000.00	1.00	\$5,000.00	0.00	\$0.00	1.00	\$5,000.00	100.0%
119	For Furnishing and Constructing 42-inch Reinforced Concrete Headwall	1	EA.	\$5,000.00	\$5,000.00	1.00	\$5,000.00	0.00	\$0.00	1.00	\$5,000.00	100.0%
120	For Furnishing and Constructing 18-inch Reinforced Concrete Headwall	2	EA.	\$2,000.00	\$4,000.00	2.00	\$4,000.00	0.00	\$0.00	2.00	\$4,000.00	100.0%
121	For Adjustment of Existing 7' Square Storm Drain Manhole to Finish Grade	1	EA.	\$1,500.00	\$1,500.00	0.00	\$0.00	1.00	\$1,500.00	1.00	\$1,500.00	100.0%
122	For Placing of Stockpiled Rock Rip-Rap (12" Depth with Filter Fabric)	4	C.Y.	\$90.00	\$360.00	0.00	\$0.00	4.00	\$360.00	4.00	\$360.00	100.0%
123	For Placing Concrete Riprap w/ Toe Wall	227	S.F.	\$17.00	\$3,859.00	227.00	\$3,859.00	0.00	\$0.00	227.00	\$3,859.00	100.0%
124	For Plugging of Existing 66" Storm Drain Pipe	3	EA.	\$1,000.00	\$3,000.00	3.00	\$3,000.00	0.00	\$0.00	3.00	\$3,000.00	100.0%
125	For TV Inspection of Storm Drain System	3700	L.F.	\$1.00	\$3,700.00	3700.00	\$3,700.00	0.00	\$0.00	3700.00	\$3,700.00	100.0%
126	For Preparing, Furnishing, Installing and Maintaining Trench Safety System for Storm Drain Improvements	1	L.S.	\$1,000.00	\$1,000.00	1.00	\$1,000.00	0.00	\$0.00	1.00	\$1,000.00	100.0%
127	For Removal and Disposal of Existing 12" Water Line	175	L.F.	\$1.00	\$175.00	175.00	\$175.00	0.00	\$0.00	175.00	\$175.00	100.0%
128	For Removal and Disposal of Existing 10" Water Line	105	L.F.	\$1.00	\$105.00	105.00	\$105.00	0.00	\$0.00	105.00	\$105.00	100.0%
129	For Removal and Disposal of Existing 8" Water Line	2640	L.F.	\$1.00	\$2,640.00	2640.00	\$2,640.00	0.00	\$0.00	2640.00	\$2,640.00	100.0%
130	For Removal and Disposal of Existing 6" Water Line	453	L.F.	\$1.00	\$453.00	453.00	\$453.00	0.00	\$0.00	453.00	\$453.00	100.0%
131	For Removal of Plug & Blocking and Connection to Existing 12-inch Water Pipe	4	EA.	\$2,000.00	\$8,000.00	4.00	\$8,000.00	0.00	\$0.00	4.00	\$8,000.00	100.0%
132	For Removal of Plug & Blocking and Connection to Existing 10-inch Water Pipe	3	EA.	\$1,500.00	\$4,500.00	2.00	\$3,000.00	1.00	\$1,500.00	3.00	\$4,500.00	100.0%
133	For Removal of Plug & Blocking and Connection to Existing 8-inch Water Pipe	10	EA.	\$1,300.00	\$13,000.00	10.00	\$13,000.00	0.00	\$0.00	10.00	\$13,000.00	100.0%
134	For Removal of Plug & Blocking and Connection to Existing 6-inch Water Pipe	5	EA.	\$1,200.00	\$6,000.00	5.00	\$6,000.00	0.00	\$0.00	5.00	\$6,000.00	100.0%
135	For Cutting and Plugging of Existing 8" Water Pipe	5	EA.	\$500.00	\$2,500.00	5.00	\$2,500.00	0.00	\$0.00	5.00	\$2,500.00	100.0%
136	For Cutting and Connection to Existing 8" Water Pipe	9	EA.	\$1,000.00	\$9,000.00	9.00	\$9,000.00	0.00	\$0.00	9.00	\$9,000.00	100.0%
137	For Removal and Salvaging of Existing Fire Hydrant Assembly	4	EA.	\$500.00	\$2,000.00	4.00	\$2,000.00	0.00	\$0.00	4.00	\$2,000.00	100.0%
138	For Connection to Existing 8-inch Water Pipe by Installing 8" Cut-in Tee	1	EA.	\$2,000.00	\$2,000.00	1.00	\$2,000.00	0.00	\$0.00	1.00	\$2,000.00	100.0%
139	For Furnishing and Installing 12-Inch PVC Water Pipe by Open Cut with Embedment	2659	L.F.	\$70.00	\$186,130.00	2659.00	\$186,130.00	0.00	\$0.00	2659.00	\$186,130.00	100.0%
140	For Furnishing and Installing 10-Inch PVC Water Pipe by Open Cut with Embedment	521	L.F.	\$60.00	\$31,260.00	521.00	\$31,260.00	0.00	\$0.00	521.00	\$31,260.00	100.0%



Construction Accounting

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 Keller, TX 76248

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141	For Furnishing and Installing 8-Inch PVC Water Pipe by Open Cut with Embedment	1325	L.F.	\$50.00	\$66,250.00	1325.00	\$66,250.00	0.00	\$0.00	1325.00	\$66,250.00	100.0%
142	For Furnishing and Installing 6-Inch PVC Water Pipe by Open Cut with Embedment	485	L.F.	\$45.00	\$21,825.00	485.00	\$21,825.00	0.00	\$0.00	485.00	\$21,825.00	100.0%
143	For Furnishing and Installing 2" Water Pipe by Open Cut	122	L.F.	\$30.00	\$3,660.00	122.00	\$3,660.00	0.00	\$0.00	122.00	\$3,660.00	100.0%
144	For Furnishing and Installing 1 1/2" Water Pipe by Open Cut	72	L.F.	\$28.00	\$2,016.00	72.00	\$2,016.00	0.00	\$0.00	72.00	\$2,016.00	100.0%
145	For Furnishing and Installing 10-Inch PVC Water Pipe in Existing Casing Pipe Under Bridge	167	L.F.	\$20.00	\$3,340.00	167.00	\$3,340.00	0.00	\$0.00	167.00	\$3,340.00	100.0%
146	For Furnishing and Installing 10-Inch Steel Casing Pipe by Open Cut	20	L.F.	\$75.00	\$1,500.00	20.00	\$1,500.00	0.00	\$0.00	20.00	\$1,500.00	100.0%
147	For Furnishing and Installing 12-Inch Steel Casing Pipe by Bore	80	L.F.	\$300.00	\$24,000.00	80.00	\$24,000.00	0.00	\$0.00	80.00	\$24,000.00	100.0%
148	For Furnishing and Installing 12-Inch Gate Valve Complete w/ C.I. Valve Box and Cover	17	EA.	\$2,500.00	\$42,500.00	17.00	\$42,500.00	0.00	\$0.00	17.00	\$42,500.00	100.0%
149	For Furnishing and Installing 10-Inch Gate Valve Complete w/ C.I. Valve Box and Cover	6	EA.	\$2,000.00	\$12,000.00	6.00	\$12,000.00	0.00	\$0.00	6.00	\$12,000.00	100.0%
150	For Furnishing and Installing 8-Inch Gate Valve Complete w/ C.I. Valve Box and Cover	11	EA.	\$1,500.00	\$16,500.00	11.00	\$16,500.00	0.00	\$0.00	11.00	\$16,500.00	100.0%
151	For Furnishing and Installing 6-Inch Gate Valve Complete w/ C.I. Valve Box and Cover	17	EA.	\$1,100.00	\$18,700.00	17.00	\$18,700.00	0.00	\$0.00	17.00	\$18,700.00	100.0%
152	For Furnishing and Installing 6" Domestic Meter and Vault, Complete in Place	1	EA.	\$12,000.00	\$12,000.00	1.00	\$12,000.00	0.00	\$0.00	1.00	\$12,000.00	100.0%
153	For Furnishing and Installing 2" Blow Off, Complete in Place	2	EA.	\$2,000.00	\$4,000.00	2.00	\$4,000.00	0.00	\$0.00	2.00	\$4,000.00	100.0%
154	For Lowering of Existing 8" Water Line at Proposed 54" Storm Drain Crossing	1	EA.	\$4,000.00	\$4,000.00	1.00	\$4,000.00	0.00	\$0.00	1.00	\$4,000.00	100.0%
155	For Furnishing and Installing Fire Hydrant Assembly, Complete in Place	16	EA.	\$2,500.00	\$40,000.00	16.00	\$40,000.00	0.00	\$0.00	16.00	\$40,000.00	100.0%
156	For Furnishing and Installing Cast Iron Fittings for Water Pipe	11	TONS	\$6,000.00	\$66,000.00	11.00	\$66,000.00	0.00	\$0.00	11.00	\$66,000.00	100.0%
157	For Furnishing and Installing 2" Water Service Tap	NOT AWARDED										
158	For Furnishing and Installing 1 1/2" Water Service Tap	10	EA.	\$400.00	\$4,000.00	10.00	\$4,000.00	0.00	\$0.00	10.00	\$4,000.00	100.0%
159	For Furnishing and Installing 1 1/2" Irrigation Meter and Box	5	EA.	\$1,400.00	\$7,000.00	5.00	\$7,000.00	0.00	\$0.00	5.00	\$7,000.00	100.0%
160	For Furnishing and Installing 1 1/2" Meter Box	4	EA.	\$400.00	\$1,600.00	4.00	\$1,600.00	0.00	\$0.00	4.00	\$1,600.00	100.0%
161	For Reconnection of Exist Domestic/Irrigation Water Services to New 12" Water Pipe	2	EA.	\$1,000.00	\$2,000.00	2.00	\$2,000.00	0.00	\$0.00	2.00	\$2,000.00	100.0%
162	For Final Adjustment of Existing Water Valves to Final Pavement Grade	18	EA.	\$100.00	\$1,800.00	18.00	\$1,800.00	0.00	\$0.00	18.00	\$1,800.00	100.0%
163	For Preparing, Furnishing, Installing and Maintaining Trench Safety System for Water Line Improvements	1	L.S.	\$1,000.00	\$1,000.00	1.00	\$1,000.00	0.00	\$0.00	1.00	\$1,000.00	100.0%
164	For Connection to Existing Sanitary Sewer Manhole	3	EA.	\$2,000.00	\$6,000.00	3.00	\$6,000.00	0.00	\$0.00	3.00	\$6,000.00	100.0%
165	For Removal and Disposal of Existing 8" Sanitary Sewer Line	1184	L.F.	\$1.00	\$1,184.00	1184.00	\$1,184.00	0.00	\$0.00	1184.00	\$1,184.00	100.0%
166	For Removal and Disposal of Existing 6" Sanitary Sewer Line	225	L.F.	\$1.00	\$225.00	225.00	\$225.00	0.00	\$0.00	225.00	\$225.00	100.0%
167	For Removal and Disposal of Existing Sanitary Sewer Manhole	5	EA.	\$500.00	\$2,500.00	5.00	\$2,500.00	0.00	\$0.00	5.00	\$2,500.00	100.0%
168	For Removal of Plug & Connection to Existing 10" Sanitary Sewer Pipe	1	EA.	\$2,000.00	\$2,000.00	1.00	\$2,000.00	0.00	\$0.00	1.00	\$2,000.00	100.0%
169	For Removal of Plug & Connection to Existing 8" Sanitary Sewer Pipe	1	EA.	\$2,000.00	\$2,000.00	1.00	\$2,000.00	0.00	\$0.00	1.00	\$2,000.00	100.0%
170	For Cutting and Plugging of Existing 8" Sewer Pipe	9	EA.	\$500.00	\$4,500.00	9.00	\$4,500.00	0.00	\$0.00	9.00	\$4,500.00	100.0%
171	For Cutting and Plugging of Existing 6" Sewer Pipe	1	EA.	\$500.00	\$500.00	1.00	\$500.00	0.00	\$0.00	1.00	\$500.00	100.0%
172	For Furnishing and Installing 10-Inch PVC Sanitary Sewer Pipe (8' - 10' Depth) by Open Cut with Embedment	180	L.F.	\$48.00	\$8,640.00	180.00	\$8,640.00	0.00	\$0.00	180.00	\$8,640.00	100.0%



Construction Accounting

DATE: July 23, 2010
ESTIMATE: Fourteen (14)
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 4999 Keller Haslet Rd.
 Keller, TX 76248

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173	For Furnishing and Installing 10-Inch PVC Sanitary Sewer Pipe (10' - 12' Depth) by Open Cut with Embedment	115	L.F.	\$58.00	\$6,670.00	115.00	\$6,670.00	0.00	\$0.00	115.00	\$6,670.00	100.0%
174	For Furnishing and Installing 10-Inch PVC Sanitary Sewer Pipe (12' - 14' Depth) by Open Cut with Embedment	60	L.F.	\$62.00	\$3,720.00	60.00	\$3,720.00	0.00	\$0.00	60.00	\$3,720.00	100.0%
175	For Furnishing and Installing 10-Inch PVC Sanitary Sewer Pipe (14' - 16' Depth) by Open Cut with Embedment	120	L.F.	\$66.00	\$7,920.00	120.00	\$7,920.00	0.00	\$0.00	120.00	\$7,920.00	100.0%
176	For Furnishing and Installing 8-Inch PVC Sanitary Sewer Pipe (0' - 8' Depth) by Open Cut with Embedment	1076	L.F.	\$43.00	\$46,268.00	1076.00	\$46,268.00	0.00	\$0.00	1076.00	\$46,268.00	100.0%
177	For Furnishing and Installing 8-Inch PVC Sanitary Sewer Pipe (8' - 10' Depth) by Open Cut with Embedment	735	L.F.	\$45.00	\$33,075.00	735.00	\$33,075.00	0.00	\$0.00	735.00	\$33,075.00	100.0%
178	For Furnishing and Installing 8-Inch PVC Sanitary Sewer Pipe (10' - 12' Depth) by Open Cut with Embedment	327	L.F.	\$49.00	\$16,023.00	327.00	\$16,023.00	0.00	\$0.00	327.00	\$16,023.00	100.0%
179	For Furnishing and Installing 8-Inch PVC Sanitary Sewer Pipe (12' - 14' Depth) by Open Cut with Embedment	546	L.F.	\$56.00	\$30,576.00	546.00	\$30,576.00	0.00	\$0.00	546.00	\$30,576.00	100.0%
180	For Furnishing and Installing 6-Inch PVC Sanitary Sewer Pipe (0' - 8' Depth) by Open Cut with Embedment	246	L.F.	\$40.00	\$9,840.00	246.00	\$9,840.00	0.00	\$0.00	246.00	\$9,840.00	100.0%
181	For Furnishing and Installing 4-Inch PVC Sanitary Sewer Pipe (0' - 8' Depth) by Open Cut with Embedment	146	L.F.	\$35.00	\$5,110.00	146.00	\$5,110.00	0.00	\$0.00	146.00	\$5,110.00	100.0%
182	For Furnishing and Installing 4-Inch PVC Sanitary Sewer Pipe (8' - 10' Depth) by Open Cut with Embedment	60	L.F.	\$36.00	\$2,160.00	60.00	\$2,160.00	0.00	\$0.00	60.00	\$2,160.00	100.0%
183	For Furnishing and Installing 4-Inch PVC Sanitary Sewer Pipe (10' - 12' Depth) by Open Cut with Embedment	17	EA.	\$40.00	\$680.00	17.00	\$680.00	0.00	\$0.00	17.00	\$680.00	100.0%
184	For Furnishing and Installing 4-Inch PVC Sanitary Sewer Pipe (12' - 14' Depth) by Open Cut with Embedment	18	EA.	\$42.00	\$756.00	18.00	\$756.00	0.00	\$0.00	18.00	\$756.00	100.0%
185	For Furnishing and Installing 8-Inch Lateral Cleanouts on Sewer Service Line	10	EA.	\$400.00	\$4,000.00	10.00	\$4,000.00	0.00	\$0.00	10.00	\$4,000.00	100.0%
186	For Furnishing and Installing 4-Inch Standard Cleanout on Sewer Service Line	4	EA.	\$700.00	\$2,800.00	4.00	\$2,800.00	0.00	\$0.00	4.00	\$2,800.00	100.0%
187	For Installing 8" x 4" Double Wyes Connection	2	EA.	\$700.00	\$1,400.00	2.00	\$1,400.00	0.00	\$0.00	2.00	\$1,400.00	100.0%
188	For Installing 4" Service Taps	8	EA.	\$700.00	\$5,600.00	8.00	\$5,600.00	0.00	\$0.00	8.00	\$5,600.00	100.0%
189	For Installing 8" Plugs	10	EA.	\$200.00	\$2,000.00	10.00	\$2,000.00	0.00	\$0.00	10.00	\$2,000.00	100.0%
190	For Standard 4' Diameter Sanitary Sewer Manhole to 6' Depth with Standard Frame and Cover	12	EA.	\$3,000.00	\$36,000.00	12.00	\$36,000.00	0.00	\$0.00	12.00	\$36,000.00	100.0%
191	For Extra Depth for Standard 4' Diameter Manhole in Excess of 6' Depth	48	V.F.	\$150.00	\$7,200.00	48.00	\$7,200.00	0.00	\$0.00	48.00	\$7,200.00	100.0%
192	For Standard 5' Diameter Internal Drop Sanitary Sewer Manhole to 6' Depth with Standard Frame and Cover	3	EA.	\$5,000.00	\$15,000.00	3.00	\$15,000.00	0.00	\$0.00	3.00	\$15,000.00	100.0%
193	For Extra Depth for Standard 5' Diameter Internal Drop Manhole in Excess of 6' Depth	24	V.F.	\$200.00	\$4,800.00	24.00	\$4,800.00	0.00	\$0.00	24.00	\$4,800.00	100.0%
194	For Constructing Standard 4' Diameter Sanitary Sewer Manhole over Existing Sewer Lines	2	EA.	\$3,000.00	\$6,000.00	2.00	\$6,000.00	0.00	\$0.00	2.00	\$6,000.00	100.0%
195	For Constructing Standard Sanitary Sewer Access Device over Existing 10" Sewer Line	1	EA.	\$2,000.00	\$2,000.00	1.00	\$2,000.00	0.00	\$0.00	1.00	\$2,000.00	100.0%
196	For TV Inspection of Sanitary Sewer System	3059	L.F.	\$1.00	\$3,059.00	3059.00	\$3,059.00	0.00	\$0.00	3059.00	\$3,059.00	100.0%
197	For Preparing, Furnishing, Installing and Maintaining Trench Safety System for Sewer Line Improvements	1	L.S.	\$1,000.00	\$1,000.00	1.00	\$1,000.00	0.00	\$0.00	1.00	\$1,000.00	100.0%
198	For Installing Drilled Shaft (24 inch) for Traffic Signal Pole	6	V.F.	\$175.00	\$1,050.00	6.00	\$1,050.00	0.00	\$0.00	6.00	\$1,050.00	100.0%
199	For Installing Drilled Shaft (30 inch) for Traffic Signal Pole	11	V.F.	\$230.00	\$2,530.00	11.00	\$2,530.00	0.00	\$0.00	11.00	\$2,530.00	100.0%
200	For Installing Drilled Shaft (36 inch) for Traffic Signal Pole	39	V.F.	\$250.00	\$9,750.00	39.00	\$9,750.00	0.00	\$0.00	39.00	\$9,750.00	100.0%
201	For Furnishing and Installing 2" Schedule 40 PVC Conduit for Traffic Signals	30	L.F.	\$6.00	\$180.00	30.00	\$180.00	0.00	\$0.00	30.00	\$180.00	100.0%
202	For Furnishing and Installing 3" Schedule 40 PVC Conduit for Traffic Signals	40	L.F.	\$11.00	\$440.00	40.00	\$440.00	0.00	\$0.00	40.00	\$440.00	100.0%
203	For Furnishing and Installing 4" Schedule PVC Conduit for Traffic Signals	130	L.F.	\$12.00	\$1,560.00	130.00	\$1,560.00	0.00	\$0.00	130.00	\$1,560.00	100.0%



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204	For Furnishing and Installing 4" Schedule PVC Conduit (Bored) for Traffic Signals	275	L.F.	\$20.00	\$5,500.00	275.00	\$5,500.00	0.00	\$0.00	275.00	\$5,500.00	100.0%
205	For Furnishing and Installing Electric Conductor (No. 6) Insulated	20	L.F.	\$1.00	\$20.00	20.00	\$20.00	0.00	\$0.00	20.00	\$20.00	100.0%
206	For Furnishing and Installing Electric Conductor (No. 6) Bare	475	L.F.	\$1.00	\$475.00	475.00	\$475.00	0.00	\$0.00	475.00	\$475.00	100.0%
207	For Furnishing and Installing Electric Conductor (No. 8) Insulated	780	L.F.	\$1.00	\$780.00	780.00	\$780.00	0.00	\$0.00	780.00	\$780.00	100.0%
208	For Furnishing and Installing Electric Conductor (No. 12) Insulated	200	L.F.	\$1.00	\$200.00	200.00	\$200.00	0.00	\$0.00	200.00	\$200.00	100.0%
209	For Furnishing and Installing Ground Box Type C (162911) with Apron	5	EA.	\$500.00	\$2,500.00	5.00	\$2,500.00	0.00	\$0.00	5.00	\$2,500.00	100.0%
210	For Furnishing and Installing Electric Service Type D 120/240 070 (NS) AL (E) PS (U)											
211	For Furnishing and Installing Highway Traffic Signal (Insulated)	1	EA.	\$20,000.00	\$20,000.00	0.80	\$16,000.00	0.20	\$4,000.00	1.00	\$20,000.00	100.0%
212	For Furnishing and Installing Temporary Traffic Signals	1	EA.	\$5,000.00	\$5,000.00	0.75	\$3,750.00	0.25	\$1,250.00	1.00	\$5,000.00	100.0%
213	Backplate (12 IN) (3 SEC)	8	EA.	\$80.00	\$640.00	8.00	\$640.00	0.00	\$0.00	8.00	\$640.00	100.0%
214	Backplate (12 IN) (4 SEC)	4	EA.	\$90.00	\$360.00	4.00	\$360.00	0.00	\$0.00	4.00	\$360.00	100.0%
215	Pedestrian Signal SEC LED (2 Indications)	8	EA.	\$500.00	\$4,000.00	8.00	\$4,000.00	0.00	\$0.00	8.00	\$4,000.00	100.0%
216	Veh. Sig. SEC (12 IN) LED (GRN ARW/YEL ARW)	4	EA.	\$250.00	\$1,000.00	4.00	\$1,000.00	0.00	\$0.00	4.00	\$1,000.00	100.0%
217	Veh. Sig. SEC (12 IN) LED (GRN)	12	EA.	\$250.00	\$3,000.00	12.00	\$3,000.00	0.00	\$0.00	12.00	\$3,000.00	100.0%
218	Veh. Sig. SEC (12 IN) LED (YEL)	12	EA.	\$250.00	\$3,000.00	12.00	\$3,000.00	0.00	\$0.00	12.00	\$3,000.00	100.0%
219	Veh. Sig. SEC (12 IN) LED (RED)	12	EA.	\$250.00	\$3,000.00	12.00	\$3,000.00	0.00	\$0.00	12.00	\$3,000.00	100.0%
220	For Furnishing and Installing Traffic Signal Cable (TY A) (14 AWG) 20 Conductor	530	L.F.	\$5.00	\$2,650.00	530.00	\$2,650.00	0.00	\$0.00	530.00	\$2,650.00	100.0%
221	For Furnishing and Installing Traffic Signal Cable (TY A) (14 AWG) 5 Conductor	397	L.F.	\$1.00	\$397.00	397.00	\$397.00	0.00	\$0.00	397.00	\$397.00	100.0%
222	For Furnishing and Installing Traffic Signal Cable (TY A) (14 AWG) 7 Conductor	236	L.F.	\$1.00	\$236.00	236.00	\$236.00	0.00	\$0.00	236.00	\$236.00	100.0%
223	For Furnishing and Installing Traffic Signal PL AM (S) 1 ARM (32')	1	EA.	\$5,000.00	\$5,000.00	1.00	\$5,000.00	0.00	\$0.00	1.00	\$5,000.00	100.0%
224	For Furnishing and Installing Traffic Signal PL AM (S) 1 ARM (36')	1	EA.	\$6,000.00	\$6,000.00	1.00	\$6,000.00	0.00	\$0.00	1.00	\$6,000.00	100.0%
225	For Furnishing and Installing Traffic Signal PL AM (S) 1 ARM (44')	2	EA.	\$7,000.00	\$14,000.00	2.00	\$14,000.00	0.00	\$0.00	2.00	\$14,000.00	100.0%
226	For Furnishing and Installing Pedestrian Detect (2 Inch Push Button)	8	EA.	\$200.00	\$1,600.00	8.00	\$1,600.00	0.00	\$0.00	8.00	\$1,600.00	100.0%
227	For Furnishing and Installing VIVDS Processor System	1	EA.	\$3,000.00	\$3,000.00	1.00	\$3,000.00	0.00	\$0.00	1.00	\$3,000.00	100.0%
228	For Furnishing and Installing VIVDS Camera Assembly	4	EA.	\$4,000.00	\$16,000.00	4.00	\$16,000.00	0.00	\$0.00	4.00	\$16,000.00	100.0%
229	For Furnishing and Installing VIVDS Set-up System	1	EA.	\$500.00	\$500.00	0.00	\$0.00	1.00	\$500.00	1.00	\$500.00	100.0%
230	For Furnishing and Installing VIVDS Communication Cable (Coaxial)	759	L.F.	\$1.00	\$759.00	759.00	\$759.00	0.00	\$0.00	759.00	\$759.00	100.0%
231	For Furnishing and Installing Uni-Directional Opticom Detector	4	EA.	\$500.00	\$2,000.00	4.00	\$2,000.00	0.00	\$0.00	4.00	\$2,000.00	100.0%
232	For Furnishing and Installing Phase Selector	1	EA.	\$3,000.00	\$3,000.00	1.00	\$3,000.00	0.00	\$0.00	1.00	\$3,000.00	100.0%
233	For Furnishing and Installing Opticom Detector Cable	715	L.F.	\$1.00	\$715.00	715.00	\$715.00	0.00	\$0.00	715.00	\$715.00	100.0%
234	For Furnishing and Installing Hardened Ethernet Switch	1	EA.	\$1,000.00	\$1,000.00	1.00	\$1,000.00	0.00	\$0.00	1.00	\$1,000.00	100.0%
235	For Furnishing and Installing Video Server	1	EA.	\$1,000.00	\$1,000.00	1.00	\$1,000.00	0.00	\$0.00	1.00	\$1,000.00	100.0%
236	For Furnishing and Installing Wireless Ethernet Radio Equipment incl. Cable	1	EA.	\$4,000.00	\$4,000.00	1.00	\$4,000.00	0.00	\$0.00	1.00	\$4,000.00	100.0%
237	For Installation of Street Light Pole, Type 1, Single 100W 240V MH Luminaire on 11'-8" Pole, Color Silver, Complete in Place (Reference Special Provision 85)	36	EA.	\$3,000.00	\$108,000.00	36.00	\$108,000.00	0.00	\$0.00	36.00	\$108,000.00	100.0%
238	For Concrete Drilled Shaft Foundation, Type 1, Complete in Place	36	EA.	\$500.00	\$18,000.00	36.00	\$18,000.00	0.00	\$0.00	36.00	\$18,000.00	100.0%

NOT AWARDED



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239	For Installation of Street Light Pole, Type 2, Single 100W 240V MH Luminaire on 11'-8" Pole, Color Silver, Complete in Place (Reference Special Provision 85)	14	EA.	\$4,000.00	\$56,000.00	14.00	\$56,000.00	0.00	\$0.00	14.00	\$56,000.00	100.0%
240	For Concrete Drilled Shaft Foundation, Type 2, Complete in Place	14	EA.	\$600.00	\$8,400.00	14.00	\$8,400.00	0.00	\$0.00	14.00	\$8,400.00	100.0%
241	For Installation of Street Light Pole, Type 3, Single 400W 240V MH Luminaire on 30' Pole, Color Silver, Complete in Place (Reference Special Provision 85)	3	EA.	\$5,000.00	\$15,000.00	3.00	\$15,000.00	0.00	\$0.00	3.00	\$15,000.00	100.0%
242	For Concrete Drilled Shaft Foundation, Type 3, Complete in Place	3	EA.	\$700.00	\$2,100.00	3.00	\$2,100.00	0.00	\$0.00	3.00	\$2,100.00	100.0%
243	For Installation of Street Light Pole, Type 4, Twin 400W 240V MH Luminaire on 30' Pole, Color Silver, Complete in Place (Reference Special Provision 85)	20	EA.	\$6,000.00	\$120,000.00	20.00	\$120,000.00	0.00	\$0.00	20.00	\$120,000.00	100.0%
244	For Concrete Drilled Shaft Foundation, Type 4, Complete in Place	20	EA.	\$700.00	\$14,000.00	20.00	\$14,000.00	0.00	\$0.00	20.00	\$14,000.00	100.0%
245	For 2" Schedule 80 PVC Conduit with 2-#2 and 1-#6 Wires, Complete in Place	598	L.F.	\$13.00	\$7,774.00	598.00	\$7,774.00	0.00	\$0.00	598.00	\$7,774.00	100.0%
246	For 2" Schedule 80 PVC Conduit with 4-#2 and 2-#6 Wires, Complete in Place	172	L.F.	\$19.00	\$3,268.00	172.00	\$3,268.00	0.00	\$0.00	172.00	\$3,268.00	100.0%
247	For 2" Schedule 80 PVC Conduit with 2-#4 and 1-#8 Wires, Complete in Place	76	L.F.	\$21.00	\$1,596.00	76.00	\$1,596.00	0.00	\$0.00	76.00	\$1,596.00	100.0%
248	For 2" Schedule 40 PVC Conduit with 2-#2 and 1-#6 Wires, Complete in Place	2032	L.F.	\$11.00	\$22,352.00	2032.00	\$22,352.00	0.00	\$0.00	2032.00	\$22,352.00	100.0%
249	For 1 1/4" Schedule 80 PVC Conduit with 2-#6 and 1-#10 Wires, Complete in Place	3496	L.F.	\$7.00	\$24,472.00	3496.00	\$24,472.00	0.00	\$0.00	3496.00	\$24,472.00	100.0%
250	For 1 1/4" Schedule 80 PVC Conduit with 8-#6 and 4-#10 Wires, Complete in Place	88	L.F.	\$25.00	\$2,200.00	88.00	\$2,200.00	0.00	\$0.00	88.00	\$2,200.00	100.0%
251	For 1 1/4" Schedule 80 PVC Conduit with 4-#6 and 2-#10 Wires, Complete in Place	86	L.F.	\$22.00	\$1,892.00	86.00	\$1,892.00	0.00	\$0.00	86.00	\$1,892.00	100.0%
252	For Installation of 2" Schedule 40 PVC Conduit	18	L.F.	\$8.00	\$144.00	18.00	\$144.00	0.00	\$0.00	18.00	\$144.00	100.0%
253	For Installation of 1 1/4" Schedule 80 PVC Conduit	575	L.F.	\$4.00	\$2,300.00	575.00	\$2,300.00	0.00	\$0.00	575.00	\$2,300.00	100.0%
254	For Installation of (4) - 4" Underground Telephone Conduits	502	L.F.	\$20.00	\$10,040.00	502.00	\$10,040.00	0.00	\$0.00	502.00	\$10,040.00	100.0%
255	For Installation of 1-6" and 1-2" Schedule 40 PVC Irrigation Conduits	1151	L.F.	\$11.00	\$12,661.00	1151.00	\$12,661.00	0.00	\$0.00	1151.00	\$12,661.00	100.0%
256	For Installation of Pull Box, Type A	11	EA.	\$500.00	\$5,500.00	11.00	\$5,500.00	0.00	\$0.00	11.00	\$5,500.00	100.0%
257	For Irrigation Control Pedestal Enclosure, Type PS Enclosure & Pad Only, Milbank CP3B "SL" Series or Approved Equal, Complete in Place	2	EA.	\$3,000.00	\$6,000.00	2.00	\$6,000.00	0.00	\$0.00	2.00	\$6,000.00	100.0%
258	For Electric Service Pedestal, Type PS Electric Service, Type D Milbank CP3B "SL" Series or Approved Equal, Complete in Place	3	EA.	\$4,500.00	\$13,500.00	3.00	\$13,500.00	0.00	\$0.00	3.00	\$13,500.00	100.0%
259	For Connection to Existing AT&T Manhole Structure	1	EA.	\$5,000.00	\$5,000.00	1.00	\$5,000.00	0.00	\$0.00	1.00	\$5,000.00	100.0%
260	For Constructing 10T4 Duct Bank Structure per AT&T Requirements (Conduits Furnished by AT&T - Reference Special Provision 86)	2915	L.F.	\$90.00	\$262,350.00	2915.00	\$262,350.00	0.00	\$0.00	2915.00	\$262,350.00	100.0%
261	For Constructing 4T4 Duct Bank Structure per AT&T Requirements (Conduits Furnished by AT&T - Reference Special Provision 86)	1460	L.F.	\$45.00	\$65,700.00	1460.00	\$65,700.00	0.00	\$0.00	1460.00	\$65,700.00	100.0%
262	For Constructing 4' x 8' x 6' Telecommunications Manhole per AT&T Requirements (Manholes Furnished by AT&T - Reference Special Provision 86)	13	EA.	\$2,000.00	\$26,000.00	13.00	\$26,000.00	0.00	\$0.00	13.00	\$26,000.00	100.0%
263	For Furnishing and Installing 30" Steel Casing Pipe (0.375" thickness) by Bore with Spacers per AT&T Requirements	166	L.F.	\$320.00	\$53,120.00	166.00	\$53,120.00	0.00	\$0.00	166.00	\$53,120.00	100.0%
264	For Installing (4) 4-Inch Telecommunication Conduits in Existing Casing Pipe under Bridge Structure (Conduits Furnished by AT&T - Reference Special Provision 86)	147	L.F.	\$22.00	\$3,234.00	147.00	\$3,234.00	0.00	\$0.00	147.00	\$3,234.00	100.0%



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265	For Sawcutting, Removal and Replacement of Concrete Pavement at Marsh Lane	1450	S.F.	\$5.00	\$7,250.00	1450.00	\$7,250.00	0.00	\$0.00	1450.00	\$7,250.00	100.0%
266	For Furnishing and Constructing 10E6 Duct Bank Structure per Oncor Requirements	410	L.F.	\$130.00	\$53,300.00	410.00	\$53,300.00	0.00	\$0.00	410.00	\$53,300.00	100.0%
267	For Furnishing and Constructing 8E6 Duct Bank Structure per Oncor Requirements	2110	L.F.	\$100.00	\$211,000.00	2110.00	\$211,000.00	0.00	\$0.00	2110.00	\$211,000.00	100.0%
268	For Furnishing and Constructing 6E6 Duct Bank Structure per Oncor Requirements	590	L.F.	\$85.00	\$50,150.00	590.00	\$50,150.00	0.00	\$0.00	590.00	\$50,150.00	100.0%
269	For Furnishing and Constructing 4E6 Duct Bank Structure per Oncor Requirements	1580	L.F.	\$60.00	\$94,800.00	1535.00	\$92,100.00	45.00	\$2,700.00	1580.00	\$94,800.00	100.0%
270	For Furnishing and Constructing 4 Way Electrical Manhole per Oncor Requirements	9	EA.	\$12,000.00	\$108,000.00	9.00	\$108,000.00	0.00	\$0.00	9.00	\$108,000.00	100.0%
271	For Furnishing and Constructing 3 Way Electrical Manhole per Oncor Requirements	3	EA.	\$11,000.00	\$33,000.00	3.00	\$33,000.00	0.00	\$0.00	3.00	\$33,000.00	100.0%
272	For Furnishing and Constructing 2 Way Electrical Manhole per Oncor Requirements	2	EA.	\$11,000.00	\$22,000.00	1.00	\$11,000.00	1.00	\$11,000.00	2.00	\$22,000.00	100.0%
273	For End and Plugging of Electrical Duct Bank Structure per Oncor Requirements	33	EA.	\$150.00	\$4,950.00	33.00	\$4,950.00	0.00	\$0.00	33.00	\$4,950.00	100.0%
274	For Concrete Transformer Pad for Single Phase Transformer per Oncor Electric Delivery Specs	3	EA.	\$700.00	\$2,100.00	3.00	\$2,100.00	0.00	\$0.00	3.00	\$2,100.00	100.0%
275	For Concrete Deepwell Pad for 4 Way 25KV Deadfront Switchgear per Oncor Electric Delivery Specs	3	EA.	\$1,500.00	\$4,500.00	3.00	\$4,500.00	0.00	\$0.00	3.00	\$4,500.00	100.0%
276	For Concrete Deepwell Pad for 5 or 6 Way 25KV Deadfront Switchgear per Oncor Electric Delivery Specs	2	EA.	\$1,500.00	\$3,000.00	2.00	\$3,000.00	0.00	\$0.00	2.00	\$3,000.00	100.0%
277	For Concrete Vault for Subsurface Deadfront Switchgear per Oncor Electric Delivery Specs	2	EA.	\$25,000.00	\$50,000.00	2.00	\$50,000.00	0.00	\$0.00	2.00	\$50,000.00	100.0%
278	For Providing and Installing (2) - 2" Electrical Duct by Open Cut	40	L.F.	\$17.00	\$680.00	40.00	\$680.00	0.00	\$0.00	40.00	\$680.00	100.0%
279	For Installing Cement Stabilized Backfill for Trenches	250	L.F.	\$70.00	\$17,500.00	250.00	\$17,500.00	0.00	\$0.00	250.00	\$17,500.00	100.0%
280	For Preparing, Furnishing, Installing and Maintaining Trench Safety System for Duct Bank Improvements	1	L.S.	\$2,000.00	\$2,000.00	1.00	\$2,000.00	0.00	\$0.00	1.00	\$2,000.00	100.0%
281	6T4 Duct Bank Structure Per AT&T Requirements (Conduits Furnished by AT&T)	54	L.F.	\$70.00	\$3,780.00	54.00	\$3,780.00	0.00	\$0.00	54.00	\$3,780.00	100.0%
282	BTH Reinforced Concrete Curb per Attached Detail	280	L.F.	\$50.00	\$14,000.00	280.00	\$14,000.00	0.00	\$0.00	280.00	\$14,000.00	100.0%
283	18" Steel Casing Pipe (0.375" Thickness) by Bore with Spacers per AT&T Requirements	30	L.F.	\$400.00	\$12,000.00	30.00	\$12,000.00	0.00	\$0.00	30.00	\$12,000.00	100.0%
TOTAL BASE BID					\$5,873,253.00		\$5,833,116.50		\$40,136.50		\$5,873,253.00	100.0%
ADDITIVE ALTERNATE 1												
1	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Charcoal Color	3486	S.F.	\$6.50	\$22,659.00	3486.00	\$22,659.00	0.00	\$0.00	3486.00	\$22,659.00	100.0%
2	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Pewter Color	3596	S.F.	\$6.50	\$23,374.00	3596.00	\$23,374.00	0.00	\$0.00	3596.00	\$23,374.00	100.0%
TOTAL ADDITIVE ALTERNATE 1					\$46,033.00		\$46,033.00		\$0.00		\$46,033.00	100.0%
ADDITIVE ALTERNATE 2												
1	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Charcoal Color											
2	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Pewter Color											
TOTAL ADDITIVE ALTERNATE 2					\$0.00		\$0.00		\$0.00		\$0.00	

NOT AWARDED

ADDITIVE ALTERNATE 3



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ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
1	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Charcoal Color											
2	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Pewter Color											
TOTAL ADDITIVE ALTERNATE 3					\$0.00		\$0.00		\$0.00		\$0.00	
ADDITIVE ALTERNATE 4												
1	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Charcoal Color	5909	S.F.	\$6.00	\$35,454.00	5909.00	\$35,454.00	0.00	\$0.00	5909.00	\$35,454.00	100.0%
TOTAL ADDITIVE ALTERNATE 4					\$35,454.00		\$35,454.00		\$0.00		\$35,454.00	100.0%
ADDITIVE ALTERNATE 5												
1	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Charcoal Color											
2	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Pewter Color											
TOTAL ADDITIVE ALTERNATE 5					\$0.00		\$0.00		\$0.00		\$0.00	
SUBTOTAL					\$5,954,740.00		\$5,914,603.50		\$40,136.50		\$5,954,740.00	100.0%
CHANGE ORDERS												
#1	Various Items	1		-\$99,168.00	-\$99,168.00	1.04	-\$102,728.00	-0.04	\$3,560.00	1.00	-\$99,168.00	
#2	Various Items	1		-\$97,738.40	-\$97,738.40	1.18	-\$115,778.50	-0.18	\$18,040.10	1.00	-\$97,738.40	
#3	Various Items	1		-\$62,322.05	-\$62,322.05	1.19	-\$74,376.00	-0.19	\$12,053.95	1.00	-\$62,322.05	
#4	Various Items	1		\$24,236.00	\$24,236.00	0.81	\$19,580.00	0.19	\$4,656.00	1.00	\$24,236.00	
#5	Various Items	1		\$39,631.80	\$39,631.80	1.00	\$39,631.80	0.00	\$0.00	1.00	\$39,631.80	
#6	Various Items	1		\$ 1,107.70	\$ 1,107.70	-10.90	-\$12,077.30	11.90	\$ 13,185.00	1.00	\$ 1,107.70	
#7	Various Items	1		#####	-\$63,538.80	2.38	-\$151,114.90	-1.38	\$ 87,576.10	1.00	-\$63,538.80	
TOTAL CHANGE ORDERS					-\$257,791.75		-\$396,862.90		\$139,071.15		-\$257,791.75	
TOTAL					\$5,696,948.25		\$5,517,740.60		\$179,207.65		\$5,696,948.25	100.0%



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CHANGE ORDER #1												
BID-11	For Installing Rock Check Dam	-2.00	EA	\$1,000.00	\$ (2,000.00)	-2.00	(\$2,000.00)	0.00	\$0.00	-2.00	(\$2,000.00)	100.0%
BID-12	For Installing Erosion Control Blanket (Curlux 2 or Approved Equal)	-2136.00	SY	\$1.00	\$ (2,136.00)	-2136.00	(\$2,136.00)	0.00	\$0.00	-2136.00	(\$2,136.00)	100.0%
BID-16	For Sawcutting, Removal and Recycling of Existing Concrete Curb and Gutter	-141.00	LF	\$4.00	\$ (564.00)	-141.00	(\$564.00)	0.00	\$0.00	-141.00	(\$564.00)	100.0%
BID-18	For Removal and Disposal of Existing Silt Fence	-272.00	LF	\$1.00	\$ (272.00)	-272.00	(\$272.00)	0.00	\$0.00	-272.00	(\$272.00)	100.0%
BID-25	For Removal and Disposal of Existing Trees	-8.00	EA	\$150.00	\$ (1,200.00)	-8.00	(\$1,200.00)	0.00	\$0.00	-8.00	(\$1,200.00)	100.0%
BID-40	For Removal and Stockpiling of Existing Street Light Pole & Fixture	-14.00	EA	\$200.00	\$ (2,800.00)	-14.00	(\$2,800.00)	0.00	\$0.00	-14.00	(\$2,800.00)	100.0%
BID-47	For Removal and Disposal of Existing Phoenicia Hedge Row	-175.00	LF	\$5.00	\$ (875.00)	-175.00	(\$875.00)	0.00	\$0.00	-175.00	(\$875.00)	100.0%
BID-50	For 6" Lime Stabilized Subgrade	-14.00	SY	\$3.50	\$ (49.00)	-14.00	(\$49.00)	0.00	\$0.00	-14.00	(\$49.00)	100.0%
BID-51	For Furnishing and Placing Hydrated Lime (6% by Weight)	-0.40	Tons	\$150.00	\$ (60.00)	-0.40	(\$60.00)	0.00	\$0.00	-0.40	(\$60.00)	100.0%
BID-52	For Furnishing and Placing 8" Reinforced Concrete Street Pavement (4200 PSI)	-13.00	SY	\$32.00	\$ (416.00)	-13.00	(\$416.00)	0.00	\$0.00	-13.00	(\$416.00)	100.0%
BID-61	For Furnishing and Placing 4" HMAC Type "B" Base Course	-13.00	SY	\$12.00	\$ (156.00)	-13.00	(\$156.00)	0.00	\$0.00	-13.00	(\$156.00)	100.0%
BID-64	For Furnishing, Laying and Compacting Short Term Asphalt Pavement Repair	178.00	SF	\$20.00	\$ 3,560.00	0.00	\$0.00	178.00	\$3,560.00	178.00	\$3,560.00	100.0%
BID-108	For Furnishing and Installing 6' x 5' Reinforced Concrete Box Culvert (C789)	21.00	LF	\$270.00	\$ 5,670.00	21.00	\$5,670.00	0.00	\$0.00	21.00	\$5,670.00	100.0%
BID-109	For Furnishing and Installing 5' x 5' Reinforced Concrete Box Culvert (C789)	-10.00	LF	\$240.00	\$ (2,400.00)	-10.00	(\$2,400.00)	0.00	\$0.00	-10.00	(\$2,400.00)	100.0%
BID-116	For Furnishing and Installing 24-Inch Reinforced Concrete Pipe (Class III)	12.00	LF	\$80.00	\$ 960.00	12.00	\$960.00	0.00	\$0.00	12.00	\$960.00	100.0%
BID-117	For Furnishing and Installing 18-Inch Reinforced Concrete Pipe (Class III)	-2.00	LF	\$60.00	\$ (120.00)	-2.00	(\$120.00)	0.00	\$0.00	-2.00	(\$120.00)	100.0%
BID-129	For Removal and Disposal of Existing 8" Water Line	-488.00	LF	\$1.00	\$ (488.00)	-488.00	(\$488.00)	0.00	\$0.00	-488.00	(\$488.00)	100.0%
BID-133	For Removal of Plug & Blocking and Connection to Existing 8-inch Water Pipe	-2.00	EA	\$1,300.00	\$ (2,600.00)	-2.00	(\$2,600.00)	0.00	\$0.00	-2.00	(\$2,600.00)	100.0%
BID-135	For Cutting and Plugging of Existing 8" Water Pipe	-2.00	EA	\$500.00	\$ (1,000.00)	-2.00	(\$1,000.00)	0.00	\$0.00	-2.00	(\$1,000.00)	100.0%
BID-141	For Furnishing and Installing 8-Inch PVC Water Pipe by Open Cut with Embedment	15.00	LF	\$50.00	\$ 750.00	15.00	\$750.00	0.00	\$0.00	15.00	\$750.00	100.0%
BID-142	For Furnishing and Installing 6-Inch PVC Water Pipe by Open Cut with Embedment	-100.00	LF	\$45.00	\$ (4,500.00)	-100.00	(\$4,500.00)	0.00	\$0.00	-100.00	(\$4,500.00)	100.0%
BID-144	For Furnishing and Installing 1 1/2" Water Pipe by Open Cut	71.00	LF	\$28.00	\$ 1,988.00	71.00	\$1,988.00	0.00	\$0.00	71.00	\$1,988.00	100.0%
BID-150	For Furnishing and Installing 8-Inch Gate Valve Complete w/ C.I. Valve Box and Cover	1.00	EA	\$1,500.00	\$ 1,500.00	1.00	\$1,500.00	0.00	\$0.00	1.00	\$1,500.00	100.0%
BID-155	For Furnishing and Installing Fire Hydrant Assembly, Complete in Place	-1.00	EA	\$2,500.00	\$ (2,500.00)	-1.00	(\$2,500.00)	0.00	\$0.00	-1.00	(\$2,500.00)	100.0%
BID-156	For Furnishing and Installing Cast Iron Fittings for Water Pipe	0.05	Tons	\$6,000.00	\$ 300.00	0.05	\$300.00	0.00	\$0.00	0.05	\$300.00	100.0%
BID-158	For Furnishing and Installing 1 1/2" Water Service Tap	2.00	EA	\$400.00	\$ 800.00	2.00	\$800.00	0.00	\$0.00	2.00	\$800.00	100.0%
BID-161	For Reconnection of Exist Domestic/Irrigation Water Services to New 12" Water Pipe	4.00	EA	\$1,000.00	\$ 4,000.00	4.00	\$4,000.00	0.00	\$0.00	4.00	\$4,000.00	100.0%
BID-164	For Connection to Existing Sanitary Sewer Manhole	1.00	EA	\$2,000.00	\$ 2,000.00	1.00	\$2,000.00	0.00	\$0.00	1.00	\$2,000.00	100.0%
BID-175	For Furnishing and Installing 10-Inch PVC Sanitary Sewer Pipe (14' - 16' Depth) by Open Cut with Embedment	60.00	LF	\$66.00	\$ 3,960.00	60.00	\$3,960.00	0.00	\$0.00	60.00	\$3,960.00	100.0%
BID-259	For Connection to Existing AT&T Manhole Structure	-1.00	EA	\$5,000.00	\$ (5,000.00)	-1.00	(\$5,000.00)	0.00	\$0.00	-1.00	(\$5,000.00)	100.0%
BID-260	For Constructing 10T4 Duct Bank Structure per AT&T Requirements (Conduits Furnished by AT&T - Reference Special Provision 86)	-195.00	LF	\$90.00	\$ (17,550.00)	-195.00	(\$17,550.00)	0.00	\$0.00	-195.00	(\$17,550.00)	100.0%



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BID-262	For Constructing 4' x 8' x 6' Telecommunications Manhole per AT&T Requirements (Manholes Furnished by AT&T - Reference Special Provision 86)	-1.00	EA	\$2,000.00	\$ (2,000.00)	-1.00	(\$2,000.00)	0.00	\$0.00	-1.00	(\$2,000.00)	100.0%
BID-263	For Furnishing and Installing 30" Steel Casing Pipe (0.375" thickness) by Bore with Spacers per AT&T Requirements	-166.00	LF	\$320.00	\$ (53,120.00)	-166.00	(\$53,120.00)	0.00	\$0.00	-166.00	(\$53,120.00)	100.0%
BID-265	For Sawcutting, Removal and Replacement of Concrete Pavement at Marsh Lane	-1450.00	SF	\$5.00	\$ (7,250.00)	-1450.00	(\$7,250.00)	0.00	\$0.00	-1450.00	(\$7,250.00)	100.0%
BID-269	For Furnishing and Constructing 4E6 Duct Bank Structure per Oncor Requirements	3.00	LF	\$60.00	\$ 180.00	3.00	\$180.00	0.00	\$0.00	3.00	\$180.00	100.0%
BID-281	6T4 Duct Bank Structure Per AT&T Requirements (Conduits Furnished by AT&T)	-54.00	LF	\$70.00	\$ (3,780.00)	-54.00	(\$3,780.00)	0.00	\$0.00	-54.00	(\$3,780.00)	100.0%
BID-283	18" Steel Casing Pipe (0.375" Thickness) by Bore with Spacers per AT&T Requirements	-30.00	LF	\$400.00	\$ (12,000.00)	-30.00	(\$12,000.00)	0.00	\$0.00	-30.00	(\$12,000.00)	100.0%
TOTAL CHANGE ORDER #1					\$ (99,168.00)		(\$102,728.00)		\$3,560.00		(\$99,168.00)	
CHANGE ORDER #2												
BID-50	For 6" Lime Stabilized Subgrade	-260.00	S.Y.	\$3.50	\$ (910.00)	-260.00	(\$910.00)	0.00	\$0.00	-260.00	(\$910.00)	100.0%
BID-51	For Furnishing and Placing Hydrated Lime (6% by Weight)	-4.70	Tons	\$150.00	\$ (705.00)	-4.70	(\$705.00)	0.00	\$0.00	-4.70	(\$705.00)	100.0%
BID-52	For Furnishing and Placing 8" Reinforced Concrete Street Pavement (4200 PSI)	-22319.00	S.Y.	\$32.00	\$ (714,208.00)	-22319.00	(\$714,208.00)	0.00	\$0.00	-22319.00	(\$714,208.00)	100.0%
BID-59	For Furnishing and Placing 4-inch thick Reinforced Concrete Sidewalk Pavement	920.00	S.F.	\$3.50	\$ 3,220.00	0.00	\$0.00	920.00	\$3,220.00	920.00	\$3,220.00	100.0%
BID-61	For Furnishing and Placing 4" HMAC Type "B" Base Course	-23120.00	S.Y.	\$12.00	\$ (277,440.00)	-23120.00	(\$277,440.00)	0.00	\$0.00	-23120.00	(\$277,440.00)	100.0%
BID-63	For Furnishing and Placing Emulsified Asphalt Membrane (MS-2) (0.2 Gal/SY)	-4624.00	Gal.	\$2.50	\$ (11,560.00)	-4624.00	(\$11,560.00)	0.00	\$0.00	-4624.00	(\$11,560.00)	100.0%
BID-70	For 4-Inch Wide White Solid Thermoplastic Pavement Marking	-40.00	L.F.	\$1.00	\$ (40.00)	-40.00	(\$40.00)	0.00	\$0.00	-40.00	(\$40.00)	100.0%
BID-74	For 8-Inch Wide White Solid Thermoplastic Pavement Marking	-174.00	L.F.	\$1.00	\$ (174.00)	-174.00	(\$174.00)	0.00	\$0.00	-174.00	(\$174.00)	100.0%
BID-75	For 24-Inch Wide White Solid Thermoplastic Pavement Marking (Stop Bar)	11.00	L.F.	\$4.00	\$ 44.00	0.00	\$0.00	11.00	\$44.00	11.00	\$44.00	100.0%
BID-76	For 12-Inch Wide White Solid Thermoplastic Pavement Marking (Crosswalk)	1174.00	L.F.	\$2.00	\$ 2,348.00	0.00	\$0.00	1174.00	\$2,348.00	1174.00	\$2,348.00	100.0%
BID-77	For Installing Yield Markings (16" Wide x 24" High on 12' Spacing)	187.00	L.F.	\$4.00	\$ 748.00	0.00	\$0.00	187.00	\$748.00	187.00	\$748.00	100.0%
BID-86	For Installing Handicap Ramps	8.00	EA.	\$1,000.00	\$ 8,000.00	5.00	\$5,000.00	3.00	\$3,000.00	8.00	\$8,000.00	100.0%
BID-143	For Furnishing and Installing 2" Water Pipe by Open Cut	20.00	L.F.	\$30.00	\$ 600.00	20.00	\$600.00	0.00	\$0.00	20.00	\$600.00	100.0%
BID-144	For Furnishing and Installing 1 1/2" Water Pipe by Open Cut	-20.00	L.F.	\$28.00	\$ (560.00)	-20.00	(\$560.00)	0.00	\$0.00	-20.00	(\$560.00)	100.0%
BID-147	For Furnishing and Installing 12-Inch Steel Casing Pipe by Bore	30.00	L.F.	\$300.00	\$ 9,000.00	30.00	\$9,000.00	0.00	\$0.00	30.00	\$9,000.00	100.0%
BID-157	For Furnishing and Installing 2" Water Service Tap	1.00	EA.	\$500.00	\$ 500.00	1.00	\$500.00	0.00	\$0.00	1.00	\$500.00	100.0%
BID-158	For Furnishing and Installing 1 1/2" Water Service Tap	-1.00	EA.	\$400.00	\$ (400.00)	-1.00	(\$400.00)	0.00	\$0.00	-1.00	(\$400.00)	100.0%
BID-203	For Furnishing and Installing 4" Schedule PVC Conduit for Traffic Signals	188.00	L.F.	\$12.00	\$ 2,256.00	188.00	\$2,256.00	0.00	\$0.00	188.00	\$2,256.00	100.0%
BID-237	For Installation of Street Light Pole, Type 1, Single 100W 240V MH Luminaire on 11'-8" Pole, Color Silver, Complete in Place (Reference Special Provision 85)	-9.00	EA.	\$3,000.00	\$ (27,000.00)	-9.00	(\$27,000.00)	0.00	\$0.00	-9.00	(\$27,000.00)	100.0%
BID-238	For Concrete Drilled Shaft Foundation, Type 1, Complete in Place	-9.00	EA.	\$500.00	\$ (4,500.00)	-9.00	(\$4,500.00)	0.00	\$0.00	-9.00	(\$4,500.00)	100.0%
BID-249	For 1 1/4" Schedule 80 PVC Conduit with 2-#6 and 1-#10 Wires, Complete in Place	-581.00	L.F.	\$7.00	\$ (4,067.00)	-581.00	(\$4,067.00)	0.00	\$0.00	-581.00	(\$4,067.00)	100.0%
BID-253	For Installation of 1 1/4" Schedule 80 PVC Conduit	9.00	L.F.	\$4.00	\$ 36.00	9.00	\$36.00	0.00	\$0.00	9.00	\$36.00	100.0%



Construction Accounting

DATE: July 23, 2010
ESTIMATE: Fourteen (14)
PROJECT: Vitruvian Park Public Infrastructure, Ph 1B
 North Texas Contracting, Inc.
 4999 Keller Haslet Rd.
 Keller, TX 76248

ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
CO2-1	10" Reinforced Concrete Street Pav't	22072.00	S.Y.	\$41.30	\$ 911,573.60	21995.00	\$908,393.50	77.00	\$3,180.10	22072.00	\$911,573.60	100.0%
CO2-2	Yield to Pedestrians Sign (R1-5)	11.00	EA.	\$500.00	\$ 5,500.00	0.00	\$0.00	11.00	\$5,500.00	11.00	\$5,500.00	100.0%
TOTAL CHANGE ORDER #2					\$ (97,738.40)		(\$115,778.50)		\$18,040.10		(\$97,738.40)	
CHANGE ORDER #3												
BID-13	For Sawcutting, Removal & Recycling of Existing Asphalt Street Pavement	378.00	S.Y.	\$9.00	\$ 3,402.00	378.00	\$3,402.00	0.00	\$0.00	378.00	\$3,402.00	100.0%
BID-16	For Sawcutting, Removal and Recycling of Existing Concrete Curb and Gutter	58.00	L.F.	\$4.00	\$ 232.00	58.00	\$232.00	0.00	\$0.00	58.00	\$232.00	100.0%
BID-67	For Furnishing & Installing SafetyStep TD Truncated Dome Tactile Warning Mat, Black	-1504.00	S.F.	\$25.00	\$ (37,600.00)	-1504.00	(\$37,600.00)	0.00	\$0.00	-1504.00	(\$37,600.00)	100.0%
BID-90	For Excavation of Earthen Channel Outfall	-14500.00	CY	\$13.00	\$ (188,500.00)	-14500.00	(\$188,500.00)	0.00	\$0.00	-14500.00	(\$188,500.00)	100.0%
BID-129	For Removal and Disposal of Existing 8" Water Line	105.00	L.F.	\$1.00	\$ 105.00	105.00	\$105.00	0.00	\$0.00	105.00	\$105.00	100.0%
BID-135	For Cutting and Plugging of Existing 8" Water Pipe	1.00	EA.	\$500.00	\$ 500.00	1.00	\$500.00	0.00	\$0.00	1.00	\$500.00	100.0%
BID-142	For Furnishing and Installing 6-Inch PVC Water Pipe by Open Cut with Embedment	-22.00	L.F.	\$45.00	\$ (990.00)	-22.00	(\$990.00)	0.00	\$0.00	-22.00	(\$990.00)	100.0%
BID-143	For Furnishing and Installing 2" Water Pipe by Open Cut	23.00	L.F.	\$30.00	\$ 690.00	23.00	\$690.00	0.00	\$0.00	23.00	\$690.00	100.0%
BID-144	For Furnishing and Installing 1 1/2" Water Pipe by Open Cut	-34.00	L.F.	\$28.00	\$ (952.00)	-34.00	(\$952.00)	0.00	\$0.00	-34.00	(\$952.00)	100.0%
BID-154	For Lowering of Existing 8" Water Line at Proposed 54" Storm Drain Crossing	1.00	EA.	\$4,000.00	\$ 4,000.00	1.00	\$4,000.00	0.00	\$0.00	1.00	\$4,000.00	100.0%
BID-156	For Furnishing and Installing Cast Iron Fittings for Water Pipe	0.20	TONS	\$6,000.00	\$ 1,200.00	0.20	\$1,200.00	0.00	\$0.00	0.20	\$1,200.00	100.0%
BID-157	For Furnishing and Installing 2" Water Service Tap	2.00	EA.	\$500.00	\$ 1,000.00	2.00	\$1,000.00	0.00	\$0.00	2.00	\$1,000.00	100.0%
BID-158	For Furnishing and Installing 1 1/2" Water Service Tap	-1.00	EA.	\$400.00	\$ (400.00)	-1.00	(\$400.00)	0.00	\$0.00	-1.00	(\$400.00)	100.0%
BID-160	For Furnishing and Installing 1 1/2" Meter Box	2.00	EA.	\$400.00	\$ 800.00	2.00	\$800.00	0.00	\$0.00	2.00	\$800.00	100.0%
BID-203	For Furnishing and Installing 4" Schedule PVC Conduit for Traffic Signals	390.00	L.F.	\$12.00	\$ 4,680.00	390.00	\$4,680.00	0.00	\$0.00	390.00	\$4,680.00	100.0%
BID-237	For Installation of Street Light Pole, Type 1, Single 100W 240V MH Luminaire on 11'-8" Pole, Color Silver, Complete in Place (Reference Special Provision 85)	1.00	EA.	\$3,000.00	\$ 3,000.00	1.00	\$3,000.00	0.00	\$0.00	1.00	\$3,000.00	100.0%
BID-238	For Concrete Drilled Shaft Foundation, Type 1, Complete in Place	1.00	EA.	\$500.00	\$ 500.00	1.00	\$500.00	0.00	\$0.00	1.00	\$500.00	100.0%
BID-244	For Concrete Drilled Shaft Foundation, Type 4, Complete in Place	1.00	EA.	\$700.00	\$ 700.00	1.00	\$700.00	0.00	\$0.00	1.00	\$700.00	100.0%
BID-246	For 2" Schedule 80 PVC Conduit with 4-#2 and 2-#6 Wires, Complete in Place	22.00	L.F.	\$19.00	\$ 418.00	22.00	\$418.00	0.00	\$0.00	22.00	\$418.00	100.0%
BID-249	For 1 1/4" Schedule 80 PVC Conduit with 2-#6 and 1-#10 Wires, Complete in Place	70.00	L.F.	\$7.00	\$ 490.00	70.00	\$490.00	0.00	\$0.00	70.00	\$490.00	100.0%
BID-253	For Installation of 1 1/4" Schedule 80 PVC Conduit	533.00	L.F.	\$4.00	\$ 2,132.00	533.00	\$2,132.00	0.00	\$0.00	533.00	\$2,132.00	100.0%
BID-254	For Installation of (4) - 4" Underground Telephone Conduits	27.00	L.F.	\$20.00	\$ 540.00	27.00	\$540.00	0.00	\$0.00	27.00	\$540.00	100.0%
BID-256	For Installation of Pull Box, Type A	1.00	EA.	\$500.00	\$ 500.00	1.00	\$500.00	0.00	\$0.00	1.00	\$500.00	100.0%
BID-257	For Irrigation Control Pedestal Enclosure, Type PS Enclosure & Pad Only, Milbank CP3B "SL" Series or Approved Equal, Complete in Place	-2.00	EA.	\$3,000.00	\$ (6,000.00)	-2.00	(\$6,000.00)	0.00	\$0.00	-2.00	(\$6,000.00)	100.0%
BID-266	For Furnishing and Constructing 10E6 Duct Bank Structure per Oncor Requirements	-4.00	L.F.	\$130.00	\$ (520.00)	-4.00	(\$520.00)	0.00	\$0.00	-4.00	(\$520.00)	100.0%
BID-267	For Furnishing and Constructing 8E6 Duct Bank Structure per Oncor Requirements	358.00	L.F.	\$100.00	\$ 35,800.00	358.00	\$35,800.00	0.00	\$0.00	358.00	\$35,800.00	100.0%
BID-268	For Furnishing and Constructing 6E6 Duct Bank Structure per Oncor Requirements	-297.00	L.F.	\$85.00	\$ (25,245.00)	-297.00	(\$25,245.00)	0.00	\$0.00	-297.00	(\$25,245.00)	100.0%
BID-269	For Furnishing and Constructing 4E6 Duct Bank Structure per Oncor Requirements	-173.00	L.F.	\$60.00	\$ (10,380.00)	-173.00	(\$10,380.00)	0.00	\$0.00	-173.00	(\$10,380.00)	100.0%



Construction Accounting

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 4999 Keller Haslet Rd.
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ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
BID-271	For Furnishing and Constructing 3 Way Electrical Manhole per Oncor Requirements	1.00	EA.	\$11,000.00	\$ 11,000.00	1.00	\$11,000.00	0.00	\$0.00	1.00	\$11,000.00	100.0%
BID-274	For Concrete Transformer Pad for Single Phase Transformer per Oncor Electric Delivery Specs	1.00	EA.	\$700.00	\$ 700.00	1.00	\$700.00	0.00	\$0.00	1.00	\$700.00	100.0%
BID-278	For Providing and Installing (2) - 2" Electrical Duct by Open Cut	24.00	L.F.	\$17.00	\$ 408.00	24.00	\$408.00	0.00	\$0.00	24.00	\$408.00	100.0%
AA1-1	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Charcoal Color	-3486.00	S.F.	\$6.50	\$ (22,659.00)	-3486.00	\$ (22,659.00)	0.00	\$0.00	-3486.00	\$ (22,659.00)	100.0%
AA1-2	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Pewter Color	-3596.00	S.F.	\$6.50	\$ (23,374.00)	-3596.00	\$ (23,374.00)	0.00	\$0.00	-3596.00	\$ (23,374.00)	100.0%
AA4-1	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Charcoal Color	-5909.00	S.F.	\$6.00	\$ (35,454.00)	-5909.00	\$ (35,454.00)	0.00	\$0.00	-5909.00	\$ (35,454.00)	100.0%
CO3-1	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Bellows Brown Color	3069.00	S.F.	\$6.50	\$ 19,948.50	2850.00	\$18,525.00	219.00	\$1,423.50	3069.00	\$19,948.50	100.0%
CO3-2	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Travertine Blend Color	4333.00	S.F.	\$6.65	\$ 28,814.45	3560.00	\$23,674.00	773.00	\$5,140.45	4333.00	\$28,814.45	100.0%
CO3-3	Furnishing & Installing Pavestone City Stone 1, 3-1/8" Thickness, Bellows Brown Color	3967.00	S.F.	\$6.00	\$ 23,802.00	3260.00	\$19,560.00	707.00	\$4,242.00	3967.00	\$23,802.00	100.0%
CO3-4	2 -4" UGE Duct by Open Cut	28.00	L.F.	\$28.00	\$ 784.00	28.00	\$784.00	0.00	\$0.00	28.00	\$784.00	100.0%
CO3-5	2 -4" UGE Duct by Open Cut (conc. enc.)	30.00	L.F.	\$40.00	\$ 1,200.00	30.00	\$1,200.00	0.00	\$0.00	30.00	\$1,200.00	100.0%
CO3-6	Truncated Dome Pavers (ADA Ramps)	896.00	S.F.	\$12.00	\$ 10,752.00	842.00	\$10,104.00	54.00	\$648.00	896.00	\$10,752.00	100.0%
CO3-7	2 3/8" Brick Paver on 4" Conc. Slab	600.00	S.F.	\$11.00	\$ 6,600.00	600.00	\$6,600.00	0.00	\$0.00	600.00	\$6,600.00	100.0%
CO3-8	3/4" Sch. 80 PVC Conduit	20.00	L.F.	\$4.00	\$ 80.00	20.00	\$80.00	0.00	\$0.00	20.00	\$80.00	100.0%
CO3-9	12" x 6" Tapping Sleeve w/ Valve & Box	1.00	EA.	\$2,500.00	\$ 2,500.00	1.00	\$2,500.00	0.00	\$0.00	1.00	\$2,500.00	100.0%
CO3-10	White Thermoplastic "ONLY" markings	3.00	EA.	\$200.00	\$ 600.00	0.00	\$0.00	3.00	\$600.00	3.00	\$600.00	100.0%
CO3-11	Earthen Channel Outfall Excavation	4500.00	C.Y.	\$15.00	\$ 67,500.00	4500.00	\$67,500.00	0.00	\$0.00	4500.00	\$67,500.00	100.0%
CO3-12	4" Poly Gas Line by Open Cut	566.00	L.F.	\$38.00	\$ 21,508.00	566.00	\$21,508.00	0.00	\$0.00	566.00	\$21,508.00	100.0%
CO3-13	2" Poly Gas Line by Open Cut	370.00	L.F.	\$22.00	\$ 8,140.00	370.00	\$8,140.00	0.00	\$0.00	370.00	\$8,140.00	100.0%
CO3-14	2" Poly Gas Line by other than Open Cut	330.00	L.F.	\$26.00	\$ 8,580.00	330.00	\$8,580.00	0.00	\$0.00	330.00	\$8,580.00	100.0%
CO3-15	2" Poly Gas Line Connections	3.00	EA.	\$1,233.00	\$ 3,699.00	3.00	\$3,699.00	0.00	\$0.00	3.00	\$3,699.00	100.0%
CO3-16	Welder Connect to Ex. 6" Steel Gas Line	1.00	EA.	\$5,247.00	\$ 5,247.00	1.00	\$5,247.00	0.00	\$0.00	1.00	\$5,247.00	100.0%
CO3-17	Fuse/Install 8" Poly Gas in 12" Casing	200.00	L.F.	\$36.00	\$ 7,200.00	200.00	\$7,200.00	0.00	\$0.00	200.00	\$7,200.00	100.0%
TOTAL CHANGE ORDER #3					(\$62,322.05)		(\$74,376.00)		\$12,053.95		(\$62,322.05)	
CHANGE ORDER #4												
BID-10	For Installing Silt Fence Sediment Barrier	674.00	L.F.	\$5.00	\$ 3,370.00	674.00	\$3,370.00	0.00	\$0.00	674.00	\$3,370.00	100.0%
BID-13	For Sawcutting, Removal & Recycling of Existing Asphalt Street Pavement	-258.00	S.Y.	\$9.00	\$ (2,322.00)	-258.00	\$ (2,322.00)	0.00	\$0.00	-258.00	\$ (2,322.00)	100.0%
BID-16	For Sawcutting, Removal and Recycling of Existing Concrete Curb and Gutter	-139.00	L.F.	\$4.00	\$ (556.00)	-139.00	\$ (556.00)	0.00	\$0.00	-139.00	\$ (556.00)	100.0%
BID-25	For Removal and Disposal of Existing Trees	1.00	EA.	\$150.00	\$ 150.00	1.00	\$150.00	0.00	\$0.00	1.00	\$150.00	100.0%
BID-57	For Constructing 6" Reinforced Concrete Curb & Gutter	28.00	L.F.	\$15.00	\$ 420.00	0.00	\$0.00	28.00	\$420.00	28.00	\$420.00	100.0%
BID-117	For Furnishing and Installing 18-Inch Reinforced Concrete Pipe (Class III)	13.00	L.F.	\$60.00	\$ 780.00	13.00	\$780.00	0.00	\$0.00	13.00	\$780.00	100.0%
BID-139	For Furnishing and Installing 12-Inch PVC Water Pipe by Open Cut with Embedment	61.00	L.F.	\$70.00	\$ 4,270.00	61.00	\$4,270.00	0.00	\$0.00	61.00	\$4,270.00	100.0%
BID-156	For Furnishing and Installing Cast Iron Fittings for Water Pipe	0.20	TONS	\$6,000.00	\$ 1,200.00	0.20	\$1,200.00	0.00	\$0.00	0.20	\$1,200.00	100.0%
BID-177	For Furnishing and Installing 8-Inch PVC Sanitary Sewer Pipe (8' - 10' Depth) by Open Cut with Embedment	-30.00	L.F.	\$45.00	\$ (1,350.00)	-30.00	\$ (1,350.00)	0.00	\$0.00	-30.00	\$ (1,350.00)	100.0%
BID-190	For Standard 4' Diameter Sanitary Sewer Manhole to 6' Depth with Standard Frame and Cover	1.00	EA.	\$3,000.00	\$ 3,000.00	0.00	\$0.00	1.00	\$3,000.00	1.00	\$3,000.00	100.0%



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 4999 Keller Haslet Rd.
 Keller, TX 76248

ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
BID-191	For Extra Depth for Standard 4' Diameter Manhole in Excess of 6' Depth	1.00	V.F.	\$150.00	\$ 150.00	1.00	\$150.00	0.00	\$0.00	1.00	\$150.00	100.0%
BID-203	For Furnishing and Installing 4" Schedule PVC Conduit for Traffic Signals	120.00	L.F.	\$12.00	\$ 1,440.00	120.00	\$1,440.00	0.00	\$0.00	120.00	\$1,440.00	100.0%
BID-239	For Installation of Street Light Pole, Type 2, Single 100W 240V MH Luminaire on 11'-8" Pole, Color Silver, Complete in Place (Reference Special Provision 85)	4.00	EA.	\$4,000.00	\$ 16,000.00	4.00	\$16,000.00	0.00	\$0.00	4.00	\$16,000.00	100.0%
BID-240	For Concrete Drilled Shaft Foundation, Type 2, Complete in Place	4.00	EA.	\$600.00	\$ 2,400.00	4.00	\$2,400.00	0.00	\$0.00	4.00	\$2,400.00	100.0%
BID-249	For 1 1/4" Schedule 80 PVC Conduit with 2-#6 and 1-#10 Wires, Complete in Place	310.00	L.F.	\$7.00	\$ 2,170.00	310.00	\$2,170.00	0.00	\$0.00	310.00	\$2,170.00	100.0%
BID-253	For Installation of 1 1/4" Schedule 80 PVC Conduit	457.00	L.F.	\$4.00	\$ 1,828.00	457.00	\$1,828.00	0.00	\$0.00	457.00	\$1,828.00	100.0%
BID-254	For Installation of (4) - 4" Underground Telephone Conduits	326.00	L.F.	\$20.00	\$ 6,520.00	326.00	\$6,520.00	0.00	\$0.00	326.00	\$6,520.00	100.0%
BID-256	For Installation of Pull Box, Type A	4.00	EA.	\$500.00	\$ 2,000.00	4.00	\$2,000.00	0.00	\$0.00	4.00	\$2,000.00	100.0%
BID-258	For Electric Service Pedestal, Type PS Electric Service, Type D Milbank CP3B "SL" Series or Approved Equal, Complete in Place	-1.00	EA.	\$4,500.00	\$ (4,500.00)	-1.00	(\$4,500.00)	0.00	\$0.00	-1.00	(\$4,500.00)	100.0%
BID-282	BTH Reinforced Concrete Curb per Attached Detail	-280.00	L.F.	\$50.00	\$ (14,000.00)	-280.00	(\$14,000.00)	0.00	\$0.00	-280.00	(\$14,000.00)	100.0%
CO3-8	3/4" Sch. 80 PVC Conduit	51.00	L.F.	\$4.00	\$ 204.00	51.00	\$204.00	0.00	\$0.00	51.00	\$204.00	100.0%
CO3-12	4" Poly Gas Line by Open Cut	-566.00	L.F.	\$38.00	\$ (21,508.00)	-566.00	(\$21,508.00)	0.00	\$0.00	-566.00	(\$21,508.00)	100.0%
CO3-13	2" Poly Gas Line by Open Cut	-370.00	L.F.	\$22.00	\$ (8,140.00)	-370.00	(\$8,140.00)	0.00	\$0.00	-370.00	(\$8,140.00)	100.0%
CO3-14	2" Poly Gas Line by other than Open Cut	-330.00	L.F.	\$26.00	\$ (8,580.00)	-330.00	(\$8,580.00)	0.00	\$0.00	-330.00	(\$8,580.00)	100.0%
CO3-15	2" Poly Gas Line Connections	-3.00	EA.	\$1,233.00	\$ (3,699.00)	-3.00	(\$3,699.00)	0.00	\$0.00	-3.00	(\$3,699.00)	100.0%
CO3-16	Welder Connect to Ex. 6" Steel Gas Line	-1.00	EA.	\$5,247.00	\$ (5,247.00)	-1.00	(\$5,247.00)	0.00	\$0.00	-1.00	(\$5,247.00)	100.0%
CO3-17	Fuse/Install 8" Poly Gas in 12" Casing	-200.00	L.F.	\$36.00	\$ (7,200.00)	-200.00	(\$7,200.00)	0.00	\$0.00	-200.00	(\$7,200.00)	100.0%
CO4-1	Furnish & Install Pull Box, Type C	4.00	EA.	\$560.00	\$ 2,240.00	4.00	\$2,240.00	0.00	\$0.00	4.00	\$2,240.00	100.0%
CO4-2	Connect to Existing 4-4" UGT Conduit	2.00	EA.	\$650.00	\$ 1,300.00	2.00	\$1,300.00	0.00	\$0.00	2.00	\$1,300.00	100.0%
CO4-3	PEDOC 1P18-C-HTG Pedestal w/ Base	8.00	EA.	\$492.00	\$ 3,936.00	6.00	\$2,952.00	2.00	\$984.00	8.00	\$3,936.00	100.0%
CO4-4	Duplex 20A GFCI Recepticle - Hubbell	8.00	EA.	\$126.00	\$ 1,008.00	6.00	\$756.00	2.00	\$252.00	8.00	\$1,008.00	100.0%
CO4-5	Elec. Service Pedestal Modification	2.00	EA.	\$675.00	\$ 1,350.00	2.00	\$1,350.00	0.00	\$0.00	2.00	\$1,350.00	100.0%
CO4-6	Elec. Service Pedestal MB B-Size	1.00	EA.	\$5,980.00	\$ 5,980.00	1.00	\$5,980.00	0.00	\$0.00	1.00	\$5,980.00	100.0%
CO4-7	1" Schedule 80 PVC Conduit	60.00	L.F.	\$8.00	\$ 480.00	60.00	\$480.00	0.00	\$0.00	60.00	\$480.00	100.0%
CO4-8	2" Schedule 80 PVC Conduit	501.00	L.F.	\$10.00	\$ 5,010.00	501.00	\$5,010.00	0.00	\$0.00	501.00	\$5,010.00	100.0%
CO4-9	Connect to Ex. Bridge Street Light Wiring	4.00	EA.	\$1,050.00	\$ 4,200.00	4.00	\$4,200.00	0.00	\$0.00	4.00	\$4,200.00	100.0%
CO4-10	Connect to Existing 1 1/4" Conduit	4.00	EA.	\$308.00	\$ 1,232.00	4.00	\$1,232.00	0.00	\$0.00	4.00	\$1,232.00	100.0%
CO4-11	2" Sch. 80 Conduit w/7#2 & 1#6 Wires	691.00	L.F.	\$21.00	\$ 14,511.00	691.00	\$14,511.00	0.00	\$0.00	691.00	\$14,511.00	100.0%
CO4-12	2" Sch. 80 Conduit w/6#2 & 1#6 Wires	126.00	L.F.	\$20.00	\$ 2,520.00	126.00	\$2,520.00	0.00	\$0.00	126.00	\$2,520.00	100.0%
CO4-13	2" Sch. 80 Conduit w/5#2 & 1#6 Wires	226.00	L.F.	\$19.00	\$ 4,294.00	226.00	\$4,294.00	0.00	\$0.00	226.00	\$4,294.00	100.0%
CO4-14	2" Sch. 80 Conduit w/3#2 & 1#6 Wires	275.00	L.F.	\$5.00	\$ 1,375.00	275.00	\$1,375.00	0.00	\$0.00	275.00	\$1,375.00	100.0%
CO4-15	Doweled Connection for Sidewalk to Curb	600.00	L.F.	\$10.00	\$ 6,000.00	600.00	\$6,000.00	0.00	\$0.00	600.00	\$6,000.00	100.0%
TOTAL CHANGE ORDER #4					\$24,236.00		\$19,580.00		\$4,656.00		\$24,236.00	
CHANGE ORDER #5												
BID-9	For Installing Construction Entrance	2	EA.	\$1,500.00	\$ 3,000.00	2.00	\$3,000.00	0.00	\$0.00	2.00	\$3,000.00	100.0%
BID-48	For Unclassified Street Excavation and Controlled Density Placement of Embankment Materials for Vitruvian Way, Ponte and Park Rd.	375.00	C.Y.	\$15.00	\$ 5,625.00	375.00	\$5,625.00	0.00	\$0.00	375.00	\$5,625.00	100.0%
BID-50	For 6" Lime Stabilized Subgrade	-2246.00	S.Y.	\$3.50	\$ (7,861.00)	-2246.00	(\$7,861.00)	0.00	\$0.00	-2246.00	(\$7,861.00)	100.0%
BID-51	For Furnishing and Placing Hydrated Lime (6% by Weight)	-40.56	TONS	\$150.00	\$ (6,084.00)	-40.56	(\$6,084.00)	0.00	\$0.00	-40.56	(\$6,084.00)	100.0%
BID-93	For Connecting Proposed Pipe to Existing 18-Inch Storm Sewer Pipe	1.00	EA.	\$400.00	\$ 400.00	1.00	\$400.00	0.00	\$0.00	1.00	\$400.00	100.0%
BID-117	For Furnishing and Installing 18-Inch Reinforced Concrete Pipe (Class III)	94.00	L.F.	\$60.00	\$ 5,640.00	94.00	\$5,640.00	0.00	\$0.00	94.00	\$5,640.00	100.0%



Construction Accounting

DATE: July 23, 2010
ESTIMATE: Fourteen (14)
PROJECT: Vitruvian Park Public Infrastructure, Ph 1B
 North Texas Contracting, Inc.
 4999 Keller Haslet Rd.
 Keller, TX 76248

ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
BID-253	For Installation of 1 1/4" Schedule 80 PVC Conduit	38.00	L.F.	\$4.00	\$ 152.00	38.00	\$152.00	0.00	\$0.00	38.00	\$152.00	100.0%
CO5-1	Furnish & Install 6" Flex Base	2246.00	S.Y.	\$11.30	\$ 25,379.80	2246.00	\$25,379.80	0.00	\$0.00	2246.00	\$25,379.80	100.0%
CO5-2	Furnish & Place Dry Lime	52.70	TONS	\$253.89	\$ 13,380.00	52.70	\$13,380.00	0.00	\$0.00	52.70	\$13,380.00	100.0%
TOTAL CHANGE ORDER #5					\$ 39,631.80		\$ 39,631.80		\$ -		\$ 39,631.80	
CHANGE ORDER #6												
BID-2	For Installation and Maintenance of Barricades, Signage, Pav't Markings and Traffic Control Measures for Phase 1	1.00	L.S.	\$3,000.00	\$ 3,000.00	0.00	\$0.00	1.00	\$3,000.00	1.00	\$3,000.00	100.0%
BID-13	For Sawcutting, Removal & Recycling of Existing Asphalt Street Pavement	303.00	S.Y.	\$9.00	\$ 2,727.00	303.00	\$2,727.00	0.00	\$0.00	303.00	\$2,727.00	100.0%
BID-14	For Sawcutting, Removal & Recycling of Existing Concrete Street Pavement (Reference Special Provision _)	42.00	S.Y.	\$9.00	\$ 378.00	42.00	\$378.00	0.00	\$0.00	42.00	\$378.00	100.0%
BID-15	For Sawcutting, Removal & Recycling of Existing Concrete Sidewalk Pavement	369.00	S.Y.	\$2.00	\$ 738.00	369.00	\$738.00	0.00	\$0.00	369.00	\$738.00	100.0%
BID-16	For Sawcutting, Removal and Recycling of Existing Concrete Curb and Gutter	70.00	L.F.	\$4.00	\$ 280.00	70.00	\$280.00	0.00	\$0.00	70.00	\$280.00	100.0%
BID-17	For Sawcutting, Removal and Recycling of Existing Concrete Drive Approach	400.00	S.F.	\$1.00	\$ 400.00	400.00	\$400.00	0.00	\$0.00	400.00	\$400.00	100.0%
BID-25	For Removal and Disposal of Existing Trees	-13.00	EA.	\$150.00	\$ (1,950.00)	-13.00	(\$1,950.00)	0.00	\$0.00	-13.00	(\$1,950.00)	100.0%
BID-38	For Removal and Disposal of Existing Street Light Pole Foundation Base	1.00	EA.	\$300.00	\$ 300.00	1.00	\$300.00	0.00	\$0.00	1.00	\$300.00	100.0%
BID-40	For Removal and Stockpiling of Existing Street Light Pole & Fixture	1.00	EA.	\$200.00	\$ 200.00	1.00	\$200.00	0.00	\$0.00	1.00	\$200.00	100.0%
BID-51	For Furnishing and Placing Hydrated Lime (6% by Weight)	-27.00	TONS	\$150.00	\$ (4,050.00)	-27.00	(\$4,050.00)	0.00	\$0.00	-27.00	(\$4,050.00)	100.0%
BID-56	For Constructing 6" Reinforced Monolithic Concrete Curb	-285.00	L.F.	\$3.00	\$ (855.00)	-285.00	(\$855.00)	0.00	\$0.00	-285.00	(\$855.00)	100.0%
BID-57	For Constructing 6" Reinforced Concrete Curb & Gutter	-278.00	L.F.	\$15.00	\$ (4,170.00)	-278.00	(\$4,170.00)	0.00	\$0.00	-278.00	(\$4,170.00)	100.0%
BID-58	For Constructing Concrete Street Header	-31.00	L.F.	\$5.00	\$ (155.00)	-31.00	(\$155.00)	0.00	\$0.00	-31.00	(\$155.00)	100.0%
BID-59	For Furnishing and Placing 4-inch thick Reinforced Concrete Sidewalk Pavement	-234.00	S.F.	\$3.50	\$ (819.00)	-234.00	(\$819.00)	0.00	\$0.00	-234.00	(\$819.00)	100.0%
BID-60	For Furnishing and Placing 4" Crushed Limestone Flex Base	183.00	S.Y.	\$8.00	\$ 1,464.00	183.00	\$1,464.00	0.00	\$0.00	183.00	\$1,464.00	100.0%
BID-61	For Furnishing and Placing 4" HMAc Type "B" Base Course	35.00	S.Y.	\$12.00	\$ 420.00	0.00	\$0.00	35.00	\$420.00	35.00	\$420.00	100.0%
BID-70	For 4-Inch Wide White Solid Thermoplastic Pavement Marking	-250.00	L.F.	\$1.00	\$ (250.00)	-250.00	(\$250.00)	0.00	\$0.00	-250.00	(\$250.00)	100.0%
BID-71	For 4-Inch Wide Yellow Solid Thermoplastic Pavement Marking	-112.00	L.F.	\$1.00	\$ (112.00)	-112.00	(\$112.00)	0.00	\$0.00	-112.00	(\$112.00)	100.0%
BID-78	For Type 11-AA-4 Reflectorized Pavement Marker	-7.00	EA.	\$3.00	\$ (21.00)	-7.00	(\$21.00)	0.00	\$0.00	-7.00	(\$21.00)	100.0%
BID-84	For Providing and Installing Speed Limit Sign (R2-1)	-1.00	EA.	\$400.00	\$ (400.00)	-1.00	(\$400.00)	0.00	\$0.00	-1.00	(\$400.00)	100.0%
BID-86	For Installing Handicap Ramps	-4.00	EA.	\$1,000.00	\$ (4,000.00)	-4.00	(\$4,000.00)	0.00	\$0.00	-4.00	(\$4,000.00)	100.0%
BID-93	For Connecting Proposed Pipe to Existing 18-Inch Storm Sewer Pipe	1.00	EA.	\$400.00	\$ 400.00	0.00	\$0.00	1.00	\$400.00	1.00	\$400.00	100.0%
BID-97	For Constructing Standard 6' Type "B" Square Storm Drain Manhole	-1.00	EA.	\$7,000.00	\$ (7,000.00)	-1.00	(\$7,000.00)	0.00	\$0.00	-1.00	(\$7,000.00)	100.0%
BID-102	For Constructing Standard 4' Square Drop Inlet	1.00	EA.	\$3,500.00	\$ 3,500.00	0.00	\$0.00	1.00	\$3,500.00	1.00	\$3,500.00	100.0%
BID-107	For Constructing 6' Standard Curb Inlet	-2.00	EA.	\$2,000.00	\$ (4,000.00)	-2.00	(\$4,000.00)	0.00	\$0.00	-2.00	(\$4,000.00)	100.0%
BID-117	For Furnishing and Installing 18-Inch Reinforced Concrete Pipe (Class III)	50.00	L.F.	\$60.00	\$ 3,000.00	50.00	\$3,000.00	0.00	\$0.00	50.00	\$3,000.00	100.0%
BID-118	For Furnishing and Constructing 4' x 2' Reinforced Concrete Headwall	-1.00	EA.	\$5,000.00	\$ (5,000.00)	-1.00	(\$5,000.00)	0.00	\$0.00	-1.00	(\$5,000.00)	100.0%
BID-120	For Furnishing and Constructing 18-inch Reinforced Concrete Headwall	-1.00	EA.	\$2,000.00	\$ (2,000.00)	-1.00	(\$2,000.00)	0.00	\$0.00	-1.00	(\$2,000.00)	100.0%
BID-132	For Removal of Plug & Blocking and Connection to Existing 10-inch Water Pipe	-1.00	EA.	\$1,500.00	\$ (1,500.00)	-1.00	(\$1,500.00)	0.00	\$0.00	-1.00	(\$1,500.00)	100.0%



Construction Accounting

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ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
BID-140	For Furnishing and Installing 10-Inch PVC Water Pipe by Open Cut with Embedment	-231.00	L.F.	\$60.00	\$ (13,860.00)	-231.00	(\$13,860.00)	0.00	\$0.00	-231.00	(\$13,860.00)	100.0%
BID-142	For Furnishing and Installing 6-Inch PVC Water Pipe by Open Cut with Embedment	-74.00	L.F.	\$45.00	\$ (3,330.00)	-74.00	(\$3,330.00)	0.00	\$0.00	-74.00	(\$3,330.00)	100.0%
BID-143	For Furnishing and Installing 2" Water Pipe by Open Cut	-132.00	L.F.	\$30.00	\$ (3,960.00)	-132.00	(\$3,960.00)	0.00	\$0.00	-132.00	(\$3,960.00)	100.0%
BID-144	For Furnishing and Installing 1 1/2" Water Pipe by Open Cut	76.00	L.F.	\$28.00	\$ 2,128.00	76.00	\$2,128.00	0.00	\$0.00	76.00	\$2,128.00	100.0%
BID-145	For Furnishing and Installing 10-Inch PVC Water Pipe in Existing Casing Pipe Under Bridge	-167.00	L.F.	\$20.00	\$ (3,340.00)	-167.00	(\$3,340.00)	0.00	\$0.00	-167.00	(\$3,340.00)	100.0%
BID-146	For Furnishing and Installing 10-Inch Steel Casing Pipe by Open Cut	-20.00	L.F.	\$75.00	\$ (1,500.00)	-20.00	(\$1,500.00)	0.00	\$0.00	-20.00	(\$1,500.00)	100.0%
BID-149	For Furnishing and Installing 10-Inch Gate Valve Complete w/ C.I. Valve Box and Cover	-2.00	EA.	\$2,000.00	\$ (4,000.00)	-2.00	(\$4,000.00)	0.00	\$0.00	-2.00	(\$4,000.00)	100.0%
BID-151	For Furnishing and Installing 6-Inch Gate Valve Complete w/ C.I. Valve Box and Cover	-2.00	EA.	\$1,100.00	\$ (2,200.00)	-2.00	(\$2,200.00)	0.00	\$0.00	-2.00	(\$2,200.00)	100.0%
BID-155	For Furnishing and Installing Fire Hydrant Assembly, Complete in Place	-1.00	EA.	\$2,500.00	\$ (2,500.00)	-1.00	(\$2,500.00)	0.00	\$0.00	-1.00	(\$2,500.00)	100.0%
BID-156	For Furnishing and Installing Cast Iron Fittings for Water Pipe	-1.10	TONS	\$6,000.00	\$ (6,600.00)	-1.10	(\$6,600.00)	0.00	\$0.00	-1.10	(\$6,600.00)	100.0%
BID-158	For Furnishing and Installing 1 1/2" Water Service Tap	-2.00	EA.	\$400.00	\$ (800.00)	-2.00	(\$800.00)	0.00	\$0.00	-2.00	(\$800.00)	100.0%
BID-162	For Final Adjustment of Existing Water Valves to Final Pavement Grade	-4.00	EA.	\$100.00	\$ (400.00)	-4.00	(\$400.00)	0.00	\$0.00	-4.00	(\$400.00)	100.0%
BID-169	For Removal of Plug & Connection to Existing 8" Sanitary Sewer Pipe	2.00	EA.	\$2,000.00	\$ 4,000.00	2.00	\$4,000.00	0.00	\$0.00	2.00	\$4,000.00	100.0%
BID-177	For Furnishing and Installing 8-Inch PVC Sanitary Sewer Pipe (8' - 10' Depth) by Open Cut with Embedment	400.00	L.F.	\$45.00	\$ 18,000.00	400.00	\$18,000.00	0.00	\$0.00	400.00	\$18,000.00	100.0%
BID-178	For Furnishing and Installing 8-Inch PVC Sanitary Sewer Pipe (10' - 12' Depth) by Open Cut with Embedment	145.00	L.F.	\$49.00	\$ 7,105.00	145.00	\$7,105.00	0.00	\$0.00	145.00	\$7,105.00	100.0%
BID-179	For Furnishing and Installing 8-Inch PVC Sanitary Sewer Pipe (12' - 14' Depth) by Open Cut with Embedment	167.00	L.F.	\$56.00	\$ 9,352.00	167.00	\$9,352.00	0.00	\$0.00	167.00	\$9,352.00	100.0%
BID-189	For Installing 8" Plugs	2.00	EA.	\$200.00	\$ 400.00	2.00	\$400.00	0.00	\$0.00	2.00	\$400.00	100.0%
BID-190	For Standard 4' Diameter Sanitary Sewer Manhole to 6' Depth with Standard Frame and Cover	2.00	EA.	\$3,000.00	\$ 6,000.00	2.00	\$6,000.00	0.00	\$0.00	2.00	\$6,000.00	100.0%
BID-191	For Extra Depth for Standard 4' Diameter Manhole in Excess of 6' Depth	10.00	V.F.	\$150.00	\$ 1,500.00	10.00	\$1,500.00	0.00	\$0.00	10.00	\$1,500.00	100.0%
BID-196	For TV Inspection of Sanitary Sewer System	712.00	L.F.	\$1.00	\$ 712.00	712.00	\$712.00	0.00	\$0.00	712.00	\$712.00	100.0%
BID-197	For Preparing, Furnishing, Installing and Maintaining Trench Safety System for Sewer Line Improvements	1.00	L.S.	\$1,000.00	\$ 1,000.00	1.00	\$1,000.00	0.00	\$0.00	1.00	\$1,000.00	100.0%
BID-239	For Installation of Street Light Pole, Type 2, Single 100W 240V MH Luminaire on 11'-8" Pole, Color Silver, Complete in Place (Reference Special Provision 85)	-6.00	EA.	\$4,000.00	\$ (24,000.00)	-6.00	(\$24,000.00)	0.00	\$0.00	-6.00	(\$24,000.00)	100.0%
BID-240	For Concrete Drilled Shaft Foundation, Type 2, Complete in Place	-6.00	EA.	\$600.00	\$ (3,600.00)	-6.00	(\$3,600.00)	0.00	\$0.00	-6.00	(\$3,600.00)	100.0%
BID-249	For 1 1/4" Schedule 80 PVC Conduit with 2-#6 and 1-#10 Wires, Complete in Place	-192.00	L.F.	\$7.00	\$ (1,344.00)	-192.00	(\$1,344.00)	0.00	\$0.00	-192.00	(\$1,344.00)	100.0%
BID-253	For Installation of 1 1/4" Schedule 80 PVC Conduit	-105.00	L.F.	\$4.00	\$ (420.00)	-105.00	(\$420.00)	0.00	\$0.00	-105.00	(\$420.00)	100.0%
BID-256	For Installation of Pull Box, Type A	-2.00	EA.	\$500.00	\$ (1,000.00)	-2.00	(\$1,000.00)	0.00	\$0.00	-2.00	(\$1,000.00)	100.0%
BID-279	For Installing Cement Stabilized Backfill for Trenches	49.00	L.F.	\$70.00	\$ 3,430.00	49.00	\$3,430.00	0.00	\$0.00	49.00	\$3,430.00	100.0%
CO4-3	PEDOC 1P18-C-HTG Pedestal w/ Base	-2.00	EA.	\$492.00	\$ (984.00)	-2.00	(\$984.00)	0.00	\$0.00	-2.00	(\$984.00)	100.0%
CO4-4	Duplex 20A GFCI Recepticle - Hubbell	-2.00	EA.	\$126.00	\$ (252.00)	-2.00	(\$252.00)	0.00	\$0.00	-2.00	(\$252.00)	100.0%
CO4-8	2" Schedule 80 PVC Conduit	-110.00	L.F.	\$10.00	\$ (1,100.00)	-110.00	(\$1,100.00)	0.00	\$0.00	-110.00	(\$1,100.00)	100.0%
CO4-9	Connect to Ex. Bridge Street Light Wiring	-4.00	EA.	\$1,050.00	\$ (4,200.00)	-4.00	(\$4,200.00)	0.00	\$0.00	-4.00	(\$4,200.00)	100.0%
CO4-10	Connect to Existing 1 1/4" Conduit	-4.00	EA.	\$308.00	\$ (1,232.00)	-4.00	(\$1,232.00)	0.00	\$0.00	-4.00	(\$1,232.00)	100.0%
CO4-13	2" Sch. 80 Conduit w/5#2 & 1#6 Wires	-226.00	L.F.	\$19.00	\$ (4,294.00)	-226.00	(\$4,294.00)	0.00	\$0.00	-226.00	(\$4,294.00)	100.0%



Construction Accounting

DATE: July 23, 2010
ESTIMATE: Fourteen (14)
PROJECT: Vitruvian Park Public Infrastructure, Ph 1B
 North Texas Contracting, Inc.
 4999 Keller Haslet Rd.
 Keller, TX 76248

ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
CO4-14	2" Sch. 80 Conduit w/3#2 & 1#6 Wires	-275.00	L.F.	\$5.00	\$ (1,375.00)	-275.00	(\$1,375.00)	0.00	\$0.00	-275.00	(\$1,375.00)	100.0%
CO6-1	Electrical Service Connection	1.00	L.S.	\$5,865.00	\$ 5,865.00	0.00	\$0.00	1.00	\$5,865.00	1.00	\$5,865.00	100.0%
CO6-2	Install Subsurface Drain per Town of Addison Detail	533.00	L.F.	\$48.90	\$ 26,063.70	533.00	\$26,063.70	0.00	\$0.00	533.00	\$26,063.70	100.0%
CO6-3	Potholing of Existing Farmers Branch Water Line	1.00	L.S.	\$4,575.00	\$ 4,575.00	1.00	\$4,575.00	0.00	\$0.00	1.00	\$4,575.00	100.0%
CO6-4	Additional Sewer Cost for Spring Valley	1.00	L.S.	\$16,743.00	\$ 16,743.00	1.00	\$16,743.00	0.00	\$0.00	1.00	\$16,743.00	100.0%
TOTAL CHANGE ORDER #6					\$ 1,107.70		\$ (12,077.30)		\$ 13,185.00		\$ 1,107.70	
CHANGE ORDER #7												
BID-13	For Sawcutting, Removal & Recycling of Existing Asphalt Street Pavement	-428	S.Y.	\$9.00	\$ (3,852.00)	0.00	\$0.00	-428.00	(\$3,852.00)	-428.00	(\$3,852.00)	100.0%
BID-16	For Sawcutting, Removal and Recycling of Existing Concrete Curb and Gutter	-220	L.F.	\$4.00	\$ (880.00)	0.00	\$0.00	-220.00	(\$880.00)	-220.00	(\$880.00)	100.0%
BID-22	For Removal and Disposal of Existing 5' Curb Inlet	-2	EA.	\$500.00	\$ (1,000.00)	-2.00	(\$1,000.00)	0.00	\$0.00	-2.00	(\$1,000.00)	100.0%
BID-36	For Removal and Disposal of Existing Metal Beam Guard Fence	-170	L.F.	\$10.00	\$ (1,700.00)	-170.00	(\$1,700.00)	0.00	\$0.00	-170.00	(\$1,700.00)	100.0%
BID-43	For Removal and Disposal of Existing (5) 10' x 10' Concrete Box Culvert Structures	-1	L.S.	\$15,000.00	\$ (15,000.00)	-1.00	(\$15,000.00)	0.00	\$0.00	-1.00	(\$15,000.00)	100.0%
BID-44	For Removal and Disposal of Existing Concrete Wingwalls on Existing Box Culvert Structures	-1	L.S.	\$10,000.00	\$ (10,000.00)	-1.00	(\$10,000.00)	0.00	\$0.00	-1.00	(\$10,000.00)	100.0%
BID-49	For Fine Grading and Subgrade Preparation	-1455	S.Y.	\$1.00	\$ (1,455.00)	-1455.00	(\$1,455.00)	0.00	\$0.00	-1455.00	(\$1,455.00)	100.0%
BID-50	For 6" Lime Stabilized Subgrade	-1513	S.Y.	\$3.50	\$ (5,295.50)	0.00	\$0.00	-1513.00	(\$5,295.50)	-1513.00	(\$5,295.50)	100.0%
BID-57	For Constructing 6" Reinforced Concrete Curb & Gutter	-541	L.F.	\$15.00	\$ (8,115.00)	-541.00	(\$8,115.00)	0.00	\$0.00	-541.00	(\$8,115.00)	100.0%
BID-60	For Furnishing and Placing 4" Crushed Limestone Flex Base	-789	S.Y.	\$8.00	\$ (6,312.00)	-789.00	(\$6,312.00)	0.00	\$0.00	-789.00	(\$6,312.00)	100.0%
BID-61	For Furnishing and Placing 4" HMA Type "B" Base Course	-617	S.Y.	\$12.00	\$ (7,404.00)	-617.00	(\$7,404.00)	0.00	\$0.00	-617.00	(\$7,404.00)	100.0%
BID-62	For Furnishing and Placing 2" HMA Type "D" Surface Course	-617	S.Y.	\$8.00	\$ (4,936.00)	-617.00	(\$4,936.00)	0.00	\$0.00	-617.00	(\$4,936.00)	100.0%
BID-63	For Furnishing and Placing Emulsified Asphalt Membrane (MS-2) (0.2 Gal/SY)	-114	GAL.	\$2.50	\$ (285.00)	-114.00	(\$285.00)	0.00	\$0.00	-114.00	(\$285.00)	100.0%
BID-65	For Topsoil Placement to a Depth of 6"	-1350	C.Y.	\$5.00	\$ (6,750.00)	-1350.00	(\$6,750.00)	0.00	\$0.00	-1350.00	(\$6,750.00)	100.0%
BID-70	For 4-Inch Wide White Solid Thermoplastic Pavement Marking	74	L.F.	\$1.00	\$ 74.00	0.00	\$0.00	74.00	\$74.00	74.00	\$74.00	100.0%
BID-71	For 4-Inch Wide Yellow Solid Thermoplastic Pavement Marking	336	L.F.	\$1.00	\$ 336.00	0.00	\$0.00	336.00	\$336.00	336.00	\$336.00	100.0%
BID-78	For Type 11-AA-4 Reflectorized Pavement Marker	25	EA.	\$3.00	\$ 75.00	0.00	\$0.00	25.00	\$75.00	25.00	\$75.00	100.0%
BID-79	For Type 11-CR-4 Reflectorized Pavement Marker	5	EA.	\$3.00	\$ 15.00	0.00	\$0.00	5.00	\$15.00	5.00	\$15.00	100.0%
BID-83	For Providing and Installing One Way Right Sign (R6-1R)	-2	EA.	\$400.00	\$ (800.00)	-2.00	(\$800.00)	0.00	\$0.00	-2.00	(\$800.00)	100.0%
BID-96	For Constructing Standard 7' Type "B" Square Storm Drain Manhole	-1	EA.	\$7,500.00	\$ (7,500.00)	-1.00	(\$7,500.00)	0.00	\$0.00	-1.00	(\$7,500.00)	100.0%
BID-110	For Furnishing and Installing 4' x 2' Reinforced Concrete Box Culvert (C789)	-45	L.F.	\$160.00	\$ (7,200.00)	-45.00	(\$7,200.00)	0.00	\$0.00	-45.00	(\$7,200.00)	100.0%
BID-111	For Furnishing and Installing 54-Inch Reinforced Concrete Pipe (Class III)	-35	L.F.	\$175.00	\$ (6,125.00)	-35.00	(\$6,125.00)	0.00	\$0.00	-35.00	(\$6,125.00)	100.0%
BID-117	For Furnishing and Installing 18-Inch Reinforced Concrete Pipe (Class III)	-125	L.F.	\$60.00	\$ (7,500.00)	-125.00	(\$7,500.00)	0.00	\$0.00	-125.00	(\$7,500.00)	100.0%
BID-123	For Placing Concrete Riprap w/ Toe Wall	178	S.F.	\$17.00	\$ 3,026.00	0.00	\$0.00	178.00	\$3,026.00	178.00	\$3,026.00	100.0%
BID-125	For TV Inspection of Storm Drain System	957	L.F.	\$1.00	\$ 957.00	0.00	\$0.00	957.00	\$957.00	957.00	\$957.00	100.0%
BID-243	For Installation of Street Light Pole, Type 4, Twin 400W 240V MH Luminare on 30' Pole, Color Silver, Complete in Place (Reference Special Provision 85)	2	EA.	\$6,000.00	\$ 12,000.00	0.00	\$0.00	2.00	\$12,000.00	2.00	\$12,000.00	100.0%
BID-244	For Concrete Drilled Shaft Foundation, Type 4, Complete in Place	1	EA.	\$700.00	\$ 700.00	0.00	\$0.00	1.00	\$700.00	1.00	\$700.00	100.0%



Construction Accounting

DATE: July 23, 2010
ESTIMATE: Fourteen (14)
PROJECT: Vitruvian Park Public Infrastructure, Ph 1B
 North Texas Contracting, Inc.
 4999 Keller Haslet Rd.
 Keller, TX 76248

ITEM	DESCRIPTION	EST QTY	UNIT	UNIT PRICE	CONTRACT TOTAL	PREVIOUS QUANTITY	PREVIOUS AMOUNT	QUANTITY THIS PERIOD	AMOUNT THIS PERIOD	QUANTITY TO DATE	TO DATE AMOUNT	% DOLLARS COMPLETE
BID-261	For Constructing 4T4 Duct Bank Structure per AT&T Requirements (Conduits Furnished by AT&T - Reference Special Provision 86)	-219	L.F.	\$45.00	\$ (9,855.00)	-219.00	(\$9,855.00)	0.00	\$0.00	-219.00	(\$9,855.00)	100.0%
BID-262	For Constructing 4' x 8' x 6' Telecommunications Manhole per AT&T Requirements (Manholes Furnished by AT&T - Reference Special Provision 86)	-2	EA.	\$2,000.00	\$ (4,000.00)	-2.00	(\$4,000.00)	0.00	\$0.00	-2.00	(\$4,000.00)	100.0%
BID-264	For Installing (4) 4-Inch Telecommunication Conduits in Existing Casing Pipe under Bridge Structure (Conduits Furnished by AT&T - Reference Special Provision 86)	-147	L.F.	\$22.00	\$ (3,234.00)	-147.00	(\$3,234.00)	0.00	\$0.00	-147.00	(\$3,234.00)	100.0%
BID-269	For Furnishing and Constructing 4E6 Duct Bank Structure per Oncor Requirements	-279	L.F.	\$60.00	\$ (16,740.00)	-279.00	(\$16,740.00)	0.00	\$0.00	-279.00	(\$16,740.00)	100.0%
BID-273	For End and Plugging of Electrical Duct Bank Structure per Oncor Requirements	-2	EA.	\$150.00	\$ (300.00)	-2.00	(\$300.00)	0.00	\$0.00	-2.00	(\$300.00)	100.0%
CO2-1	10" Reinforced Concrete Street Pav't	-603.00	S.Y.	\$41.30	\$ (24,903.90)	-603.00	(\$24,903.90)	0.00	\$0.00	-603.00	(\$24,903.90)	100.0%
CO7-1	Prep Work for Locking Valve Covers	1.00	L.S.	\$1,232.00	\$ 1,232.00	0.00	\$0.00	1.00	\$1,232.00	1.00	\$1,232.00	100.0%
CO7-2	Install Stabilized Sand at Paver Areas	1.00	L.S.	\$3,000.00	\$ 3,000.00	0.00	\$0.00	1.00	\$3,000.00	1.00	\$3,000.00	100.0%
CO7-3	Remediation Work for Gas Tank Site	1.00	L.S.	\$14,775.00	\$ 14,775.00	0.00	\$0.00	1.00	\$14,775.00	1.00	\$14,775.00	100.0%
CO7-4	4" Type B HMA Base Sidewalk	41.00	S.Y.	\$12.00	\$ 492.00	0.00	\$0.00	41.00	\$492.00	41.00	\$492.00	100.0%
CO7-5	HMAC Curb	145.00	L.F.	\$10.00	\$ 1,450.00	0.00	\$0.00	145.00	\$1,450.00	145.00	\$1,450.00	100.0%
CO7-6	Concrete Median Nose Pavement	1.00	L.S.	\$761.60	\$ 761.60	0.00	\$0.00	1.00	\$761.60	1.00	\$761.60	100.0%
CO7-8	Placement of Embankment for Cul-de-Sac	5631.00	S.Y.	\$10.00	\$ 56,310.00	0.00	\$0.00	5631.00	\$56,310.00	5631.00	\$56,310.00	100.0%
CO7-9	Additional Survey	1.00	L.S.	\$2,400.00	\$ 2,400.00	0.00	\$0.00	1.00	\$2,400.00	1.00	\$2,400.00	100.0%
TOTAL CHANGE ORDER #7					\$ (63,538.80)		\$ (151,114.90)		\$ 87,576.10		\$ (63,538.80)	

Council Agenda Item: #R 2g

AGENDA CAPTION:

Approval of final payment to UDR, Inc., in the amount of \$68,768.72 for the completion of management of the construction of certain public infrastructure (including streets, water and sanitary sewer lines, and other public infrastructure improvements) within that area of the Town generally known as Vitruvian Park (Vitruvian Park Public Infrastructure, Phase 1B).

FINANCIAL IMPACT:

Source of Funds: General Obligation Bonds for Vitruvian Park
Project Manager: Clay Barnett, P.E.

BACKGROUND:

The Vitruvian Park Public Infrastructure, Phase 1B project management contract was awarded by the City Council to UDR, Inc., on April 28, 2009 in the amount of \$476,379.20. The final contract amount for the Vitruvian Park Public Infrastructure, Phase 1B construction contract is \$5,696,948.25. Additionally the Town of Addison received \$315,523.50 from AT&T for the installation of the duct bank system. Based on this information, the total amount due to UDR, Inc., is \$430,513.98. Of this amount, \$361,745.26 has been paid to date. Therefore, the remaining amount due to UDR, Inc. is \$68,768.72.

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

Conduct the Business of the Town in a Fiscally Responsible Manner

ATTACHMENTS:

Description:

[Cost Analysis, Phase 1B](#)

Type:

Exhibit

PHASE 1B COST ANALYSIS
7/27/2010

Phase 1B Allocation from Master Facilities Agreement	<u>\$ 7,100,774.00</u>
Professional Services Fees	
Icon Consulting Engineers, Inc. (Allocated)	\$ 884,020.00
Construction	
Original Contract	\$ 5,954,740.00
Change Order #1	\$ (99,168.00)
Change Order #2	\$ (97,738.40)
Change Order #3	\$ (62,322.05)
Change Order #4	\$ 24,236.00
Change Order #5	\$ 39,631.80
Change Order #6	\$ 1,107.70
Change Order #7	\$ (63,538.80)
Revenue	
AT&T	\$ (315,523.50)
Construction Phase Services	
Kleinfelder (4%)	\$ 227,877.93
UDR (8%)	\$ 430,513.98
Funds Shifted to Phase 1C	\$ 176,937.34

Council Agenda Item: #R 2h

AGENDA CAPTION:

Approval of a Professional Services Agreement with Grantham and Associates, Inc., in an amount not to exceed \$100,000.00 for professional design review services on miscellaneous projects.

FINANCIAL IMPACT:

Design/Inspection Contract Amount: \$100,000.00

Source of Funds: Funding allocated in Engineering for Public Works

Project Manager: Clay Barnett, P.E.

BACKGROUND:

In May 2008, the Assistant Director of Public Works position became vacant. At that time, the Town decided that instead of filling the position the Town would contract professional design review on an as-needed basis. On September 23, 2008, the City Council awarded a Professional Services Agreement to Grantham and Associates, Inc. to provide professional design review services. The contract terms will expire shortly. Staff would like to continue to contract with Grantham and Associates, Inc. to provide professional design and plan review services on an as-needed basis with a not-to-exceed amount of \$100,000. The additional engineering support will assist the Public Works staff in providing timely and thorough reviews of ongoing engineering projects.

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

Provide Superior Public Safety, Customer Service, Social and Health Services to the Community

ATTACHMENTS:

Description:

Type:

No Attachments Available

Council Agenda Item: #R 2i

AGENDA CAPTION:

Approval of award of bid in the amount of \$125,519.00 to Estrada Concrete Company for Airport Taxiway Improvements at Addison Airport.

FINANCIAL IMPACT:

FY 2009-10 – FY 2010-11

Airport Fund: \$50,000

RAMP Grant \$50,000

Award Phase I \$ 18,606 FY 2009-10

Award Phase II \$106,913 FY 2010-11

\$125,519

BACKGROUND:

The Town of Addison annually receives a RAMP (Routine Airport Maintenance Program) grant administered by the Texas Department of Transportation, Aviation Department under the State Block Grant program. The grant is eligible for maintenance projects on the airport such as, pavement repairs, pavement markings, general maintenance, etc. This year staff has earmarked the grant to be used for taxiway Romeo improvements to be completed in two phases. The grant will be a 50/50 matching grant, \$50,000 TXDOT Funds and \$50,000 Town of Addison Airport Funds.

Funds required for the Town's share is budgeted and available in the Airport fund.

The project consists of approximately 1,100 square yards of asphalt pavement reconstruction at two locations along Taxiway Romeo. These improvements include of removal of asphalt and concrete pavement sections and construction of 10-inch reinforced concrete pavement section. This project will provide new pavement to connect new pavements recently constructed by adjacent airport tenants.

Four bids were received. The low responsible bid is from the second low bidder, Estrada Concrete Company, in the amount of

\$125,519.00.

RECOMMENDATION:

Staff and Garver Engineering recommend awarding the construction contract to Estrada Concrete Company. For the following combined reasons we consider Lambeth Home Builders (low Bidder) as not qualified to perform the work required for the Taxiway Romeo project.

1.No experience as a prime contractor on projects larger than \$40,000

2.No municipal pavement experience3.Only municipal experience is a Welcome Sign project for the City of Rhome

COUNCIL GOALS:

Develop and utilize the Addison Airport as an engine to drive economic growth in the community

ATTACHMENTS:

Description:

[Taxiway Romeo Bid Tab](#)

Type:

Backup Material

Council Agenda Item: #R 2j

AGENDA CAPTION:

Approval of a resolution approving a Second Modification to the Master Facilities Agreement between the Town of Addison and UDR and certain property owners to recognize DCO Savoye 2 LLC as an affiliate and a property owner, and approval of an Estoppel Certificate related thereto, subject to the final approval of the City Manager and the City Attorney.

FINANCIAL IMPACT:

No financial impact

BACKGROUND:

NA

RECOMMENDATION:

Administration recommends approval.

COUNCIL GOALS:

N/A

ATTACHMENTS:

Description:	Type:
<input type="checkbox"/> Memo from Carmen Moran	Cover Memo
<input type="checkbox"/> Second Modification to Master Facilities Agreement	Backup Material
<input type="checkbox"/> Estoppel Certificate	Backup Material
<input type="checkbox"/> Resolution	Resolution Letter

MEMORANDUM

August 4, 2010

TO: Ron Whitehead, Addison City Manager
FROM: Carmen Moran, Director of Development Services
SUBJECT: Assignment of Ownership Interest by United Dominion Realty to DCO Savoye 2, LLC

On March 11, 2008, the City entered into a Master Facilities Agreement with United Dominion Realty for the redevelopment of the Brookhaven Club Drive neighborhood into Vitruvian Park. Section 4.B.1 of the Master Facilities Agreement states that the owners of the property have the right to sell and assign that interest, and that in the event of an assignment to an “affiliate” of UDR, UDR is to provide written notice and information regarding the assignment (name of assignee, the type of entity, the state of formation, contact information, and a statement to the effect that the assignee is an affiliate of UDR). An “affiliate” is defined as persons and entities that control UDR, and persons and entities that UDR controls; “control” means the power to direct the management and policies.

As a condition of closing for financing on Phase 101, the lender required United Dominion Realty to create an entity specifically for Phase 101. UDR set up DCO Savoye LLC as that entity, and modified the Master Facilities Agreement to add DCO Savoye as a Property Owner and Developer to the Master Facilities Agreement and, as such, assume the benefits and burdens under the Master Facilities Agreement as they relate to the Savoye Property and agree to observe and perform all of the duties and obligations of UDR and the Property Owners as contained in the Master Facilities Agreement.

At this point, UDR is under construction on the second building, Savoye 2. GDCO Greenhaven LP has conveyed the portion of the property that contains Savoye 2 to DCO Savoye 2 LLC, which is also an affiliate of UDR. Therefore, UDR is requesting that the Town approve the Second Modification to the Master Facilities Agreement to recognize Savoye 2 LLC as an “affiliate” and to add DCO Savoye 2 LLC as a property Owner and Developer to the master Facilities Agreement.

UDR is also requesting an estoppel certificate from the Town, as outlined in Section 26 of the Master Facilities Agreement, stating there has been no default or breach by the Developer.

The staff requests that the Council approve a Resolution approving the Modification to the Master Facilities Agreement to recognize DCO Savoye 2 LLC, as a Property Owner, and approving an estoppel Certificate from the Town

The proposed documents are provided as attachments to the Council agenda.

SECOND MODIFICATION TO MASTER FACILITIES AGREEMENT

THIS SECOND MODIFICATION TO MASTER FACILITIES AGREEMENT (the “Modification”) is made as of this ___ day of August, 2010, by and among the **TOWN OF ADDISON, TEXAS** (the “City”), **UDR, INC.**, a Maryland corporation (“UDR”) and **DCO BROOKS APARTMENTS LP**, a Delaware limited partnership, **DCO GREENBROOK APARTMENTS LP**, a Delaware limited partnership, **DCO TALISKER LP**, a Delaware limited partnership, **DCO GARDEN OAKS LP**, a Delaware limited partnership, **DCO GLENWOOD APARTMENTS LP**, a Delaware limited partnership, **DCO CLIPPER POINTE LP**, a Delaware limited partnership, **DCO SPRINGHAVEN LP**, a Delaware limited partnership, **DCO ADDISON AT BROOKHAVEN LP**, a Delaware limited partnership, **DCO GREENHAVEN LP**, a Delaware limited partnership (collectively, the “Original Property Owners”), **DCO SAVOYE LLC**, a Delaware limited liability company (“DCO Savoye”), and **DCO SAVOYE 2 LLC**, a Delaware limited liability company (“DCO Savoye 2”).

This Modification is made with respect to the following facts and circumstances:

WHEREAS, the City, UDR and the Original Property Owners entered into that certain Master Facilities Agreement dated March 11, 2008 (“Master Facilities Agreement”; capitalized terms used and not defined herein are used with the meanings set forth in the Master Facilities Agreement.) in connection with redevelopment of the Property located in the City.

WHEREAS, DCO Savoye was added as a Property Owner and Developer to the Master Facilities Agreement pursuant to that certain Modification to Master Facilities Agreement dated as of August 28, 2009.

WHEREAS, DCO Greenhaven LP has conveyed that portion of the Property described on Exhibit A hereto to DCO Savoye 2 (the “Savoye 2 Property”).

WHEREAS, DCO Savoye 2 is an Affiliate of UDR.

The parties hereto desire to modify the Master Facilities Agreement as and to the extent set forth herein.

NOW, THEREFORE, for and in consideration of the above and foregoing recitals and other good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the parties agree as follows:

1. **Addition of DCO Savoye 2; Representations.** DCO Savoye 2 is added as a Property Owner and Developer to the Master Facilities Agreement and, as such, assumes the benefits and burdens under the Master Facilities Agreement solely as they relate to the Savoye 2 Property and agrees to observe and perform all of the duties and obligations of UDR and the Property Owners as contained in the Master Facilities Agreement, or as it may be amended or revised, solely as such duties and obligations pertain to the Savoye 2 Property and be bound by

the terms and provisions of the Master Facilities Agreement. DCO Savoye 2 acknowledges that it is assuming the applicable possible reimbursement obligation regarding Funding No. 2, as stated in Section 7.F of the Master Facilities Agreement solely as such reimbursement obligation pertains to the Savoye 2 Property.

In connection herewith, UDR, the Original Property Owners, DCO Savoye, and DCO Savoye 2 represent that: (a) the sole member of DCO Savoye 2 is DCO Realty Inc., a Delaware corporation (“DCO Realty”), (b) DCO Realty has and possesses the power and authority to control DCO Savoye 2, and is an Affiliate of UDR, and that (c) UDR has direct or indirect ownership of and controls each of the Original Property Owners, DCO Realty, DCO Savoye 2. For purposes hereof, the term “control” has the meaning set forth in the Master Facilities Agreement.

2. **Reaffirmation.** Except as expressly set forth in this Modification, the terms, conditions and covenants of the Master Facilities Agreement shall remain unmodified and in full force and effect. Nothing in this Modification shall relieve UDR or the Original Property Owners of or from their duties or obligations pursuant to the Master Facilities Agreement.

3. **Execution in Counterparts.** This Modification may be executed in one or more counterparts, each of which shall be an original and all of which shall constitute one and the same instrument.

4. **Binding Effect.** This Modification shall be binding upon the parties hereto and their respective successors and assigns.

IN WITNESS WHEREOF, this Modification is effective as of the date set forth above.

TOWN OF ADDISON, TEXAS

By _____

Name _____

Title: _____

ATTEST:

By: _____
City Secretary

Signatures of UDR and Property Owners Follow

UDR, INC., a Maryland corporation

By: _____
W. Mark Wallis, Senior Executive
Vice President

DCO BROOKS APARTMENTS LP, a
Delaware limited partnership

By: DCO REALTY, INC., a Delaware
corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO GREENBROOK APARTMENTS LP, a
Delaware limited partnership

By: DCO REALTY, INC., a Delaware
corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO TALISKER LP, a Delaware limited
partnership

By: DCO REALTY, INC., a Delaware
corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO GARDEN OAKS LP, a Delaware limited partnership

By: DCO REALTY, INC., a Delaware corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO GLENWOOD APARTMENTS LP, a Delaware limited partnership

By: DCO Glenwood Apartments GP LLC, a Delaware limited liability company, its General Partner

By: DCO Realty, Inc., a Delaware corporation, its Sole Member

By: _____
W. Mark Wallis, President

DCO CLIPPER POINTE LP, a Delaware limited partnership

By: DCO REALTY, INC., a Delaware corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO SPRINGHAVEN LP, a Delaware limited partnership

By: DCO REALTY, INC., a Delaware corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO ADDISON AT BROOKHAVEN LP, a Delaware limited partnership

By: DCO REALTY, INC., a Delaware corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO GREENHAVEN LP, a Delaware limited partnership

By: DCO REALTY, INC., a Delaware corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO SAVOYE LLC, a Delaware limited liability company

By: DCO REALTY, INC., a Delaware corporation, its Sole Member

By: _____
W. Mark Wallis, President

DCO SAVOYE 2 LLC a Delaware limited liability company

By: DCO REALTY, INC., a Delaware corporation, its Sole Member

By: _____
W. Mark Wallis, President

EXHIBIT A

SAVOYE 2 PROPERTY

Lot 1, in Block B, of Vitruvian Park Addition, an addition to the City of Addison, Dallas County, Texas, according to the Map or Plat thereof recorded in Clerks File No. 2010-123804, Plat Records, Dallas County, Texas

ESTOPPEL CERTIFICATE

THIS ESTOPPEL AGREEMENT (the "Certificate") is made as of this ____ day of August, 2010, by the **TOWN OF ADDISON, TEXAS** (the "City") in favor of **DCO SAVOYE 2 LLC**, a Delaware limited liability company ("DCO Savoye 2") and **UNION BANK, N.A.**, a national banking association, with an address at Commercial Real Estate Loan Administration, 18300 Von Karman Avenue, Suite 200, Irvine, California 92612 (the "Lender").

WITNESSETH:

WHEREAS, the City, UDR, Inc., DCO Brooks Apartments LP, DCO Greenbrook Apartments LP, DCO Talisker LP, DCO Garden Oaks LP, DCO Glenwood Apartments LP, DCO Clipper Pointe LP, DCO Springhaven LP, DCO Addison at Brookhaven LP, DCO Greenhaven LP and DCO Savoye LLC entered into that certain Master Facilities Agreement dated March 11, 2008, as amended by that certain Modification to Master Facilities Agreement dated August 28, 2009 (collectively, the "Master Facilities Agreement") in connection with redevelopment of Property located in Dallas County, Texas. Capitalized terms used and not defined herein are used with the meanings set forth in the Master Facilities Agreement.

WHEREAS, DCO Savoye 2 has succeeded to the rights and interests of DCO Greenhaven LP, as one of the Property Owners, and the Developer under the Master Facilities Agreement in respect of that portion of the Property described on Exhibit A hereto.

WHEREAS, DCO Savoye 2 is currently constructing "Phase II" of the private development of the Property and has requested the Lender make a construction loan to it to finance a portion of the costs of construction of "Phase II".

WHEREAS, Lender has agreed to make such loan provided that the City provide an estoppel certificate pursuant to Section 26 of the Master Facilities Agreement.

NOW THEREFORE, the City hereby confirms that (i) the Master Facilities Agreement has not been modified, amended or terminated and is in full force and effect in accordance with its terms, provisions and conditions and (ii) to the best of City's actual knowledge, (a) the Developer (as defined in the Master Facilities Agreement) has not breached the Master Facilities Agreement, and (b) there is not an event which with the passage of time would constitute an event of default under the Master Facilities Agreement. For purposes hereof, the City's actual knowledge means the actual knowledge of Carmen Moran, the City's Director of Development Services.

[Remainder of this page intentionally left blank]

IN WITNESS WHEREOF, this Certificate is effective as of the date set forth above.

TOWN OF ADDISON, TEXAS

By _____

Name _____

Title: _____

ATTEST:

City Secretary

EXHIBIT A

DCO SAVOYE 2 PARCEL

Lot 1, in Block B, of Vitruvian Park Addition, an addition to the City of Addison, Dallas County, Texas, according to the Map or Plat thereof recorded in Clerks File No. 2010-123804, Plat Records, Dallas County, Texas.

TOWN OF ADDISON, TEXAS

RESOLUTION NO. _____

A RESOLUTION OF THE CITY COUNCIL OF THE TOWN OF ADDISON, TEXAS APPROVING A SECOND MODIFICATION TO MASTER FACILITIES AGREEMENT BETWEEN THE CITY, UDR, INC., AND OWNERS OF PROPERTY OF THAT AREA GENERALLY KNOWN AS VITRUVIAN PARK, WHICH MODIFICATION PROVIDES FOR THE ADDITION TO THE SAID MASTER FACILITIES AGREEMENT OF A NEW PROPERTY OWNER; APPROVING AN ESTOPPEL CERTIFICATE IN CONNECTION WITH A CONSTRUCTION LOAN FOR THE CONSTRUCTION OF A PORTION OF THE REDEVELOPMENT OF THE VITRUVIAN PARK PROPERTY; PROVIDING AN EFFECTIVE DATE.

WHEREAS, the Town of Addison, Texas (the "City"), UDR Inc. ("UDR"), and the owners of that certain property generally known as Vitruvian Park and described in the Master Facilities Agreement (the "Property") previously entered into that certain Master Facilities Agreement dated March 11, 2008 (the "Master Facilities Agreement" or "Agreement") regarding the redevelopment of the Property (the "Redevelopment"); and

WHEREAS, the Agreement provides in part that the owners of the Property, to the extent of an owner's interest therein, may, subject to the provisions of the Agreement, sell and assign that interest, and one of the Property owners, DCO Greenhaven LP, has conveyed its interest (the "Conveyance") in a portion of the Property, described in Exhibit A to the Modification to Master Facilities Agreement (as hereinafter defined), to DCO Savoye 2 LLC, a Delaware limited liability company ("DCO Savoye 2"); and

WHEREAS, the parties to the Agreement desire to modify the Agreement to reflect the addition of DCO Savoye 2 as a party thereto as described in the Modification to Master Facilities Agreement attached hereto as Exhibit 1 (the "Modification to Master Facilities Agreement"); and

WHEREAS, in connection with the Conveyance and the current construction of a portion of the Redevelopment, Union Bank, N.A., a _____ banking corporation, which is making a construction loan to DCO Savoye 2 to finance a portion of the costs of the construction of the Redevelopment, has requested that the City provide an estoppel certificate, the form of which is attached hereto as Exhibit 2 (the "Estoppel Certificate").

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE TOWN OF ADDISON, TEXAS:

Section 1. The Modification to Master Facilities Agreement, the form of which is attached hereto as Exhibit 1, and the Estoppel Certificate, the form of which is attached hereto as Exhibit 2, are approved. The City Manager is authorized to execute the same on behalf of the City.

Section 2. This Resolution shall take effect upon its passage and approval.

PASSED AND APPROVED by the City Council of the Town of Addison, Texas this _____ day of _____, 2010.

Joe Chow, Mayor

ATTEST:

By: _____
Lea Dunn, City Secretary

APPROVED AS TO FORM:

By: _____
John Hill, City Attorney

EXHIBIT 1

SECOND MODIFICATION TO MASTER FACILITIES AGREEMENT

THIS SECOND MODIFICATION TO MASTER FACILITIES AGREEMENT (the “Modification”) is made as of this ___ day of August, 2010, by and among the **TOWN OF ADDISON, TEXAS** (the “City”), **UDR, INC.**, a Maryland corporation (“UDR”) and **DCO BROOKS APARTMENTS LP**, a Delaware limited partnership, **DCO GREENBROOK APARTMENTS LP**, a Delaware limited partnership, **DCO TALISKER LP**, a Delaware limited partnership, **DCO GARDEN OAKS LP**, a Delaware limited partnership, **DCO GLENWOOD APARTMENTS LP**, a Delaware limited partnership, **DCO CLIPPER POINTE LP**, a Delaware limited partnership, **DCO SPRINGHAVEN LP**, a Delaware limited partnership, **DCO ADDISON AT BROOKHAVEN LP**, a Delaware limited partnership, **DCO GREENHAVEN LP**, a Delaware limited partnership (collectively, the “Original Property Owners”), **DCO SAVOYE LLC**, a Delaware limited liability company (“DCO Savoye”), and **DCO SAVOYE 2 LLC**, a Delaware limited liability company (“DCO Savoye 2”).

This Modification is made with respect to the following facts and circumstances:

WHEREAS, the City, UDR and the Original Property Owners entered into that certain Master Facilities Agreement dated March 11, 2008 (“Master Facilities Agreement”; capitalized terms used and not defined herein are used with the meanings set forth in the Master Facilities Agreement.) in connection with redevelopment of the Property located in the City.

WHEREAS, DCO Savoye was added as a Property Owner and Developer to the Master Facilities Agreement pursuant to that certain Modification to Master Facilities Agreement dated as of August 28, 2009.

WHEREAS, DCO Greenhaven LP has conveyed that portion of the Property described on Exhibit A hereto to DCO Savoye 2 (the “Savoye 2 Property”).

WHEREAS, DCO Savoye 2 is an Affiliate of UDR.

The parties hereto desire to modify the Master Facilities Agreement as and to the extent set forth herein.

NOW, THEREFORE, for and in consideration of the above and foregoing recitals and other good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the parties agree as follows:

1. **Addition of DCO Savoye 2; Representations.** DCO Savoye 2 is added as a Property Owner and Developer to the Master Facilities Agreement and, as such, assumes the benefits and burdens under the Master Facilities Agreement solely as they relate to the Savoye 2 Property and agrees to observe and perform all of the duties and obligations of UDR and the Property Owners as contained in the Master Facilities Agreement, or as it may be amended or

revised, solely as such duties and obligations pertain to the Savoye 2 Property and be bound by the terms and provisions of the Master Facilities Agreement. DCO Savoye 2 acknowledges that it is assuming the applicable possible reimbursement obligation regarding Funding No. 2, as stated in Section 7.F of the Master Facilities Agreement solely as such reimbursement obligation pertains to the Savoye 2 Property.

In connection herewith, UDR, the Original Property Owners, DCO Savoye, and DCO Savoye 2 represent that: (a) the sole member of DCO Savoye 2 is DCO Realty Inc., a Delaware corporation ("DCO Realty"), (b) DCO Realty has and possesses the power and authority to control DCO Savoye 2, and is an Affiliate of UDR, and that (c) UDR has direct or indirect ownership of and controls each of the Original Property Owners, DCO Realty, DCO Savoye 2. For purposes hereof, the term "control" has the meaning set forth in the Master Facilities Agreement.

2. **Reaffirmation.** Except as expressly set forth in this Modification, the terms, conditions and covenants of the Master Facilities Agreement shall remain unmodified and in full force and effect. Nothing in this Modification shall relieve UDR or the Original Property Owners of or from their duties or obligations pursuant to the Master Facilities Agreement.

3. **Execution in Counterparts.** This Modification may be executed in one or more counterparts, each of which shall be an original and all of which shall constitute one and the same instrument.

4. **Binding Effect.** This Modification shall be binding upon the parties hereto and their respective successors and assigns.

IN WITNESS WHEREOF, this Modification is effective as of the date set forth above.
TOWN OF ADDISON, TEXAS

By _____
Name _____
Title: _____

ATTEST:

By: _____
City Secretary

Signatures of UDR and Property Owners Follow

UDR, INC., a Maryland corporation

By: _____
W. Mark Wallis, Senior Executive
Vice President

DCO BROOKS APARTMENTS LP, a
Delaware limited partnership

By: DCO REALTY, INC., a Delaware
corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO GREENBROOK APARTMENTS LP, a
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By: DCO REALTY, INC., a Delaware
corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO TALISKER LP, a Delaware limited
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By: DCO REALTY, INC., a Delaware
corporation, its General Partner

By: _____
W. Mark Wallis, President

DCO GARDEN OAKS LP, a Delaware limited partnership

By: DCO REALTY, INC., a Delaware corporation, its General Partner

By: _____
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By: DCO Glenwood Apartments GP LLC, a Delaware limited liability company, its General Partner

By: DCO Realty, Inc., a Delaware corporation, its Sole Member

By: _____
W. Mark Wallis, President

DCO CLIPPER POINTE LP, a Delaware limited partnership

By: DCO REALTY, INC., a Delaware corporation, its General Partner

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DCO SPRINGHAVEN LP, a Delaware limited partnership

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By: _____
W. Mark Wallis, President

DCO GREENHAVEN LP, a Delaware limited partnership

By: DCO REALTY, INC., a Delaware corporation, its General Partner

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DCO SAVOYE LLC, a Delaware limited liability company

By: DCO REALTY, INC., a Delaware corporation, its Sole Member

By: _____
W. Mark Wallis, President

DCO SAVOYE 2 LLC a Delaware limited liability company

By: DCO REALTY, INC., a Delaware corporation, its Sole Member

By: _____
W. Mark Wallis, President

EXHIBIT A

SAVOYE 2 PROPERTY

Lot 1, in Block B, of Vitruvian Park Addition, an addition to the City of Addison, Dallas County, Texas, according to the Map or Plat thereof recorded in Clerks File No. 2010-123804, Plat Records, Dallas County, Texas

EXHIBIT 2

ESTOPPEL CERTIFICATE

THIS ESTOPPEL AGREEMENT (the “Certificate”) is made as of this ____ day of August, 2010, by the **TOWN OF ADDISON, TEXAS** (the “City”) in favor of **DCO SAVOYE 2 LLC**, a Delaware limited liability company (“DCO Savoye 2”) and **UNION BANK, N.A.**, a national banking association, with an address at Commercial Real Estate Loan Administration, 18300 Von Karman Avenue, Suite 200, Irvine, California 92612 (the “Lender”).

W I T N E S S E T H :

WHEREAS, the City, UDR, Inc., DCO Brooks Apartments LP, DCO Greenbrook Apartments LP, DCO Talisker LP, DCO Garden Oaks LP, DCO Glenwood Apartments LP, DCO Clipper Pointe LP, DCO Springhaven LP, DCO Addison at Brookhaven LP, DCO Greenhaven LP and DCO Savoye LLC entered into that certain Master Facilities Agreement dated March 11, 2008, as amended by that certain Modification to Master Facilities Agreement dated August 28, 2009 (collectively, the “Master Facilities Agreement”) in connection with redevelopment of Property located in Dallas County, Texas. Capitalized terms used and not defined herein are used with the meanings set forth in the Master Facilities Agreement.

WHEREAS, DCO Savoye 2 has succeeded to the rights and interests of DCO Greenhaven LP, as one of the Property Owners, and the Developer under the Master Facilities Agreement in respect of that portion of the Property described on Exhibit A hereto.

WHEREAS, DCO Savoye 2 is currently constructing “Phase II” of the private development of the Property and has requested the Lender make a construction loan to it to finance a portion of the costs of construction of “Phase II”.

WHEREAS, Lender has agreed to make such loan provided that the City provide an estoppel certificate pursuant to Section 26 of the Master Facilities Agreement.

NOW THEREFORE, the City hereby confirms that (i) the Master Facilities Agreement has not been modified, amended or terminated and is in full force and effect in accordance with its terms, provisions and conditions and (ii) to the best of City’s actual knowledge, (a) the Developer (as defined in the Master Facilities Agreement) has not breached the Master Facilities Agreement, and (b) there is not an event which with the passage of time would constitute an event of default under the Master Facilities Agreement. For purposes hereof, the City’s actual knowledge means the actual knowledge of Carmen Moran, the City’s Director of Development Services.

[Remainder of this page intentionally left blank]

IN WITNESS WHEREOF, this Certificate is effective as of the date set forth above.
TOWN OF ADDISON, TEXAS

By _____
Name _____
Title: _____

ATTEST:

City Secretary

EXHIBIT A

DCO SAVOYE 2 PARCEL

Lot 1, in Block B, of Vitruvian Park Addition, an addition to the City of Addison, Dallas County, Texas, according to the Map or Plat thereof recorded in Clerks File No. 2010-123804, Plat Records, Dallas County, Texas.

Council Agenda Item: #R3

AGENDA CAPTION:

PUBLIC HEARING, discussion and consideration of approval regarding an ordinance ordaining the Town's participation in the Texas Enterprise Zone Program and nominating Mary Kay Inc., as an Enterprise Project.

FINANCIAL IMPACT:

N/A

BACKGROUND:

Staff received a request from Mr. Michael Lunceford, Senior V.P. of Governmental Relations with Mary Kay Inc., to have the City Council consider endorsing Mary Kay Inc.'s application and nominating the corporation to participate in the Texas Enterprise Zone Program (EZP) offered by the State of Texas Office of the Governor – Economic Development & Tourism Division. This program is a State sales and use taxes refund economic incentive based on job creation and retention over a five year designation period. The EZP process requires the nominating local government to pass an Ordinance authorizing the establishment of an EZP within its jurisdiction.

Mary Kay Inc. has hired the firm of Price Waterhouse to prepare the EZP application for them. Mr. Jubal Smith of Price Waterhouse plans to be in attendance at the August 10 City Council Meeting to offer an overview of the program.

Project Managers: Chris Terry and John Hill

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

N/A

ATTACHMENTS:

Description:

- [Mary Kay Texas Enterprise Zone Program](#)
- [Letter from Mary Kay Inc.](#)
- [Mary Kay Ordinance](#)

Type:

Backup Material
Backup Material
Ordinance

Texas Enterprise Zone Program

Performance-based economic development tax incentive

The Enterprise Zone Program (EZP) was created to help companies grow and expand their business in Texas. It is an economic development sales tax incentive partnering the state and local government to help local employment and support business investment. As a company grows, they are eligible to apply for a state sales tax refund. During these tough economic times, EZP has supported more jobs than any other state incentive program.

Performance-Based Incentive

The EZP is performance-based and allows qualified businesses to receive a refund of state sales and use taxes, ranging from \$2,500–\$7,500 per job created and/or retained during a five year designation period, up to a maximum of \$1.25–\$3.75 million. The level and amount of refund is related to the capital investment and jobs at the qualified business site.

Two Strong Economic Development Incentives

While the Texas Enterprise Fund (TEF) is an economic development tool used to assist in the State's recruitment endeavors, the EZP can also assist with job retention efforts.

	<u>Texas Enterprise Zone</u>	<u>Texas Enterprise Fund</u>
Jobs	100,264 (new & retained)	56,002 (new)
Capital Investment	\$15.8 Billion	\$14.1 Billion
Funded Projects	198	55

Sept. 1, 2003 – Aug. 31, 2009

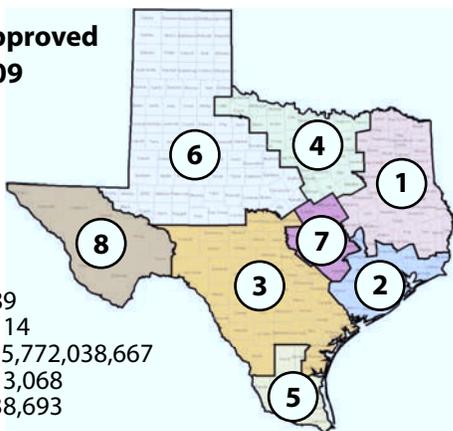
Program Requirements

Communities may nominate projects, for a designation period up to five years, non-inclusive of a 90-day window prior to the application deadline. Employment and capital investment commitments must be incurred and met within this timeframe.

Projects may be physically located in or outside of an enterprise zone. In a zone, a company commits that 25% of their new employees will meet economically disadvantaged or enterprise zone residency requisites. Outside a zone, a company commits that 35% of their new employees will meet economically disadvantaged or enterprise zone residency requisites. Under statutory provisions, an enterprise project designation may be granted for job retention.

Jobs must accumulate at least 1,820 hours during a 12-month period. Jobs must exist through the end of the designated period, or at least three years after the date on which a state benefit is received, whichever is later. Communities with a population of less than 250,000 may nominate up to six projects per state biennium while those with a population of 250,000 or more may nominate up to nine projects per state biennium.

Enterprise Zone Projects Approved State Biennium FY2008-2009



Projects Approved	89
Designations Used	114
Projected Capital Investment	\$5,772,038,667
Projected New Jobs	13,068
Projected Retained Jobs	38,693

1 - East Texas (\$475.9M)

Cass County – International Paper Company, \$150M
 Center – Tyson Farms, Inc., \$5M
 Corrigan – Georgia-Pacific Wood Products, \$46.8M
 Harrison County – General Cable Industries, \$5.4M
 Huntsville – Weatherford US, LP, \$15.3M
 Jacksonville – eTelecare Global Solutions, \$1.9M
 Limestone County – NRG Texas Power, \$150.8M
 Mount Pleasant – Sweet Shop Candies, \$4.4M
 Polk County – Georgia-Pacific Wood Products, \$65.5M
 Tyler – Delek Refining, \$30.8M

2 - Gulf Coast (\$1.5B)

Baytown – NRG Texas Power, \$13.7M
 Bryan – Kent Moore Cabinets, \$6M
 Bryan – Sanderson Farms, \$5M
 College Station – Lynntech, Inc., \$12M
 Houston – Anheuser-Busch, \$65M
 Houston – Deloitte LLP, \$61.4M
 Houston – Grocers Supply Co., \$150M
 Houston – Valero Refining-Texas, \$215.5M
 Liberty County – Georgia-Pacific Wood Products, \$31M
 Matagorda County – NRG South Texas, \$255M
 Orange – INVISTA S.a r.l., \$150M
 Pearland – Neela, Inc., \$6M
 Port Arthur – The Medical Center of SE Texas, \$5M
 Port Arthur – Total Petrochemicals USA, Inc., \$268M
 Rosenberg – Frito-Lay, Inc., \$7.4M
 Schulenburg – Dairy Farmers of America, \$38M
 Thompsons – NRG Texas Power, \$201.2M
 Waller County – RTG Furniture of Texas, L.P., \$50M

3 - South Texas (\$2B)

Bexar County – Tesoro Companies, Inc., \$251M
 Boerne – Albany Engineered Composites, \$34.6M
 Calhoun County – Formosa Plastics Corporation, \$600.7M
 Cibolo – Kalmar RT Center, \$10.9M
 Comal County – TXI Operations, \$260M
 Corpus Christi – Berry Contracting, \$5M
 Corpus Christi – Flint Hills Resources, LP, \$250M
 Corpus Christi – Overhead Door, \$5M
 Corpus Christi – Stripes LLC, \$5M
 San Antonio – AGE Refining, \$12.6M

San Antonio – Fred Loya Insurance Agency, \$10.8M
 San Antonio – Tindall Corporation, \$25M
 San Antonio – Valero Services, Inc., \$6.5M
 Seguin – Caterpillar, Inc., \$176.8M
 Victoria – StarTek USA, Inc., \$10.6M
 Windcrest – Rackspace US, Inc., \$436.4M

4 - North Texas (\$1.1B)

Dallas – Niagara Bottling LLP, \$56.4M
 Dallas – Ryan, Inc., \$5.5M
 Dallas – Solo Cup, \$3.9M
 Fort Worth – DCFS USA, \$17.5M
 Fort Worth – EFW, \$31.8M
 Fort Worth – MillerCoors LLC, \$104.7M
 Gainesville – Allied Production Solutions, LP, \$16.5M
 Garland – Atlas Copco Drilling Solutions, \$8.9M
 Garland – Ecolab, \$13M
 Garland – MAPEI Corporation, \$21.2M
 Garland – The Sherwin-Williams Company, \$7.7M
 Irving – Frito-Lay, Inc., \$5.7M
 Little Elm – Retractable Technologies, \$7.9M
 Meridian – Double B Foods, \$4.2M
 North Richland Hills – Tyson Prepared Foods, \$9.6M
 Olney – Air Tractor, \$5M
 Plano – Connecticut General Life Ins. Co., \$38M
 Richardson – Health Care Service, \$265M
 Sunnyvale – Millard Refrigerated Services, Inc., \$49M
 Tarrant County – Bell Helicopter Textron, Inc., \$266.7M
 Vernon – Tyson Refrigerated Processed Meats, \$5M
 Waco – Associated Hygienic Products, \$37.1M
 Waco – Caterpillar Logistics Services, \$69.7M
 Waco – L-3 Communications Integrated Systems, \$15M
 Waco – The Sherwin-Williams Company, \$5M
 Waxahachie – Owens Corning Insulating Sys., \$23.2M
 Waxahachie – Walgreen Co., \$38M

5 - Valley (\$95.9M)

Brownsville – T-Mobile USA, \$17.5M
 Edinburg – Doctors Hospital, \$59.4M
 Harlingen – United HealthCare Svs., \$6.3M
 McAllen – Fred Loya Insurance Agency, \$5.2M
 McAllen – Infinity Insurance, \$7.5M

6 - West Texas (\$91.4M)

Brownwood – 3M Company, \$7.6M
 Brownwood – Kohler, \$7.6M
 Lubbock – Shearer's Foods Lubbock, \$6.9M
 Lubbock – WestTx Packaging Company, \$6.1M
 Odessa – Odessa Regional Hospital, \$5M
 Potter County – Tyson Fresh Meats, Inc., \$11M
 San Angelo – Glazer's Wholesale, \$7.2M
 San Angelo – Martifer-Hirschfeld Energy Systems, \$40M

7 - Central Texas (\$303.3M)

Austin – Otis Spunkmeyer, Inc., \$17.8M
 Austin – Spansion LLC, \$280M
 Travis County – Golfsmith International, \$5.5M

8 - Upper Rio Grande (\$31.2M)

El Paso – ADP, Inc., \$21M
 El Paso – The Toro Company, \$10.2M

People interested in the EZP should contact their city or county public officials. For more information, visit the Governor's website at http://governor.state.tx.us/ecodev/financial_resources/tax_incentives/.

August 3, 2010

Mr. Ron Whitehead
City Manager
Town of Addison
5300 Belt Line Road
Addison, TX 75001

Re: Project Description

Dear Mr. Whitehead:

As you know, Mary Kay Inc. ("Mary Kay") has been working with City of Addison officials regarding current and new investments over the next five years. The investments are expected to exceed \$5 million in new purchases of information technology equipment, upgrades to the Addison headquarters facility, and climate control equipment upgrades. Other investments will also include ongoing workspace improvements for the 1,102 employees at the business site. These investments will allow us to improve and successfully sustain operations at our Addison facility.

Mary Kay respectfully requests the City of Addison to nominate this project as an Enterprise Zone Project for job retention to be designated by the Governor's Office of Economic Development. This designation allows Mary Kay to utilize rebates on state sales and use taxes paid on certain items associated with the project. This letter is intended to describe the proposed Addison project per instructions in the Enterprise Zone application.

Mary Kay is located at 16251 Dallas Parkway, Addison, TX 75001 and currently employs approximately 1,102 people at this site and 1,876 people in Texas. Mary Kay began operations in Addison in 1995. The Addison facility is Mary Kay's global headquarters site for services in the following areas: financial management, sales, marketing, brand development, accounting, procurement, legal, facility management, transportation management, Mary Kay Museum and archives, research & development, human resources, and information services & technology.

Mary Kay's transportation requirements with respect to this Texas location include automobile and major airport infrastructure. Mary Kay's other Texas locations (located outside of Addison) such as their manufacturing facility, corporate warehouse and distribution center utilize all forms of transportation including air, rail, and sea.

Mary Kay Ash founded Mary Kay Cosmetics on Sept. 13, 1963. Today, Mary Kay Inc. (a subsidiary of Mary Kay Holding Inc.) is one of the largest direct sellers of skin care and color cosmetics in the world, achieving wholesale sales worldwide of \$2.5 billion in 2009. Mary Kay® products are sold in more than 35 markets worldwide and the global Mary Kay independent sales force exceeds 2 million. Mary Kay produces more than 200 premium products in its state-of-the-art Manufacturing facilities in Dallas, Texas. Mary Kay's employees and independent sales force members worldwide continue to fulfill Mary Kay Ash's mission of enriching women's lives.

Mary Kay continually strives to make the necessary capital investment to ensure the company possesses are current and the most up-to-date equipment and plant facilities are in place to produce the product Mary Kay customers have come to expect around the world.

Mary Kay's five year investment plan will begin in September of 2010 and result in industry competitiveness and efficiencies and retain the existing workforce. The existing workforce (consisting of 1,102 people located in Addison) is involved in the planning, training, selling, and designing many products within the Mary Kay portfolio that are shipped throughout the world. This investment will affect not only the Addison economy but result in positive economic impacts for the State of Texas. Mary Kay will incur property taxes, sales and use taxes on machinery, equipment, building materials and repetitive purchases, as well as make routine annual purchases locally in order to maintain the operations. Mary Kay's Addison facility will maintain separate payroll and tax records of the business activity conducted at the qualified business site.

Please accept this project description as a request for your approval and assistance in applying for this designation. Enterprise Project Designation requires City Council approval and a state review of an Enterprise Project application.

Please do not hesitate to contact me with any questions or comments.

Best regards,



Patrick Cargo
Vice President, Corporate Tax
Mary Kay Inc.

TOWN OF ADDISON, TEXAS

ORDINANCE NO. _____

AN ORDINANCE OF THE CITY COUNCIL OF THE TOWN OF ADDISON, TEXAS ORDAINING THE CITY'S PARTICIPATION IN THE TEXAS ENTERPRISE ZONE PROGRAM PURSUANT TO THE TEXAS ENTERPRISE ZONE ACT, CHAPTER 2303, TEXAS GOVERNMENT CODE; DESCRIBING POTENTIAL INCENTIVES; DESIGNATING A LIAISON FOR COMMUNICATION WITH INTERESTED PARTIES; NOMINATING MARY KAY INC. TO THE OFFICE OF THE GOVERNOR ECONOMIC DEVELOPMENT & TOURISM THROUGH THE TEXAS ECONOMIC DEVELOPMENT BANK AS AN ENTERPRISE PROJECT; PROVIDING A SAVINGS CLAUSE; PROVIDING A SEVERABILITY CLAUSE; PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Council of the Town of Addison, Texas (the "City") has received an application from Mary Kay Inc., located at 16251 Dallas Parkway, Addison, Texas 75001 requesting that the City Council apply to the Texas Economic Development Bank for the designation of a project or activity of Mary Kay Inc. as an enterprise project pursuant to Chapter 2303, Tex. Gov. Code (the "Act"); and

WHEREAS, the project or activity as described herein is not located in an area designated as an enterprise zone; and

WHEREAS, a public hearing to consider this Ordinance was held by the City Council on August 10, 2010.

NOW, THEREFORE, BE IT ORDAINED BY THE CITY COUNCIL OF THE TOWN OF ADDISON, TEXAS:

Section 1: The Town of Addison, Texas nominates Mary Kay Inc. for enterprise project status.

Section 2: The following local incentives, at the sole discretion and election of the City Council and subject to law, are or will be made available, or may be made available, to the said nominated project or activity of the qualified business:

(a) The City may abate taxes on the increase in value of real property improvements and eligible personal property that locate in a designated enterprise zone; may provide for tax increment financing, and may provide a freeport exemption.

(b) The City may provide a program, including a program for making loans and grants of public money and providing personnel and services of the City, to promote state or local economic development and to stimulate business and commercial activity in the City pursuant to Chapter 380, Tex. Loc. Gov. Code.

(c) The City may provide regulatory relief or modification to businesses, including:

(i) zoning changes or variances;

- (ii) exemptions from unnecessary building code requirements, impact fees, or inspection fees; or
 - (iii) streamlined permitting.
- (d) The City may provide enhanced municipal services to businesses, including:
 - (i) improved police and/or fire protection;
 - (ii) institution of community crime prevention programs.
- (e) The City may provide improvements in community (public) facilities, including:
 - (i) capital improvements in water and sewer facilities;
 - (ii) road repair; or
 - (iii) creation or improvement of parks.
- (f) The City may provide business and industrial development services, including:
 - (i) provision of publicly owned land for development purposes, including residential, commercial, or industrial development;
 - (ii) creation of special one-stop permitting and problem resolution centers or ombudsmen; or
 - (iii) promotion and marketing services.

Section 3. The City Council of the Town of Addison, Texas directs and designates its City Manager (or the City Manager’s designee), as the City’s liaison, to oversee, communicate and negotiate with the Office of the Governor Economic Development and Tourism (“EDT”) through the Texas Economic Development Bank, and with Mary Kay Inc. and any other qualified business nominated to be enterprise projects.

Section 4. The City finds that Mary Kay Inc. meets the criteria for designation as an enterprise project under Chapter 2303, Subchapter F of the Act on the following grounds:

- (a) Mary Kay Inc. is a “qualified business” under Section 2303.402 of the Act since it will be engaged in the active conduct of a trade or business at a qualified business site within the City, located outside of an enterprise zone and at least thirty-five percent (35%) of Mary Kay Inc.’s new employees will be residents of an enterprise zone or economically disadvantaged individuals, and
 - (i) there has been and will continue to be a high level of cooperation between public, private, and neighborhood entities in the area; and
 - (ii) the designation of Mary Kay Inc. as an enterprise project will contribute significantly to the achievement of the plans of the City for development and revitalization of the area.

Section 5. The enterprise project shall take effect on the date of designation of the enterprise project by EDT and terminate on September 2, 2015.

Section 6 This Ordinance shall be cumulative of all other ordinances of the City and shall not repeal any of the provisions of those ordinances except in those instances where the provisions of those ordinances are in direct conflict with the provisions of this Ordinance.

Section 7. The provisions of this Ordinance are severable, and if any section or provision of this Ordinance or the application of any section or provision to any person, firm, corporation, entity, situation or circumstance is for any reason adjudged invalid or held unconstitutional by a court of competent jurisdiction, the same shall not affect the validity of any other section or provision of this Ordinance or the application of any other section or provision to any other person, firm, corporation, entity, situation or circumstance, and the City Council declares that it would have adopted the valid portions of this Ordinance adopted herein without the invalid or unconstitutional parts and to this end the provisions of this Ordinance adopted herein shall remain in full force and effect.

Section 8. The above and foregoing recitals are true and correct are incorporated into and made a part of this Ordinance.

Section 9. This Ordinance shall take effect from and after its passage as the law and Charter in such case provides.

PASSED AND APPROVED by the City Council of the Town of Addison, Texas this _____ day of _____, 2010.

Joe Chow, Mayor

ATTEST:

By: _____
Lea Dunn, City Secretary

APPROVED AS TO FORM:

By: _____
John Hill, City Attorney

Council Agenda Item: #R4

AGENDA CAPTION:

PUBLIC HEARING regarding possible changes to the Town Charter as recommended by the Charter Review Commission.

FINANCIAL IMPACT:

No funding required

BACKGROUND:

The Council is holding a series of public hearings to allow for citizen input on possible changes to the Town's Charter

RECOMMENDATION:

COUNCIL GOALS:

N/A

ATTACHMENTS:

Description:

Type:

No Attachments Available

Council Agenda Item: #R5

AGENDA CAPTION:

PUBLIC HEARING Case 1602-SUP/Elite Cigar Café.
Presentation, discussion and consideration of approval of an ordinance approving a Special Use Permit for a restaurant and a Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, located at 4291 Belt Line Road, on application from Elite Cigars and Accessories, represented by Mr. Kent Pennington.

COMMISSION FINDINGS: The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of a Special Use Permit for a restaurant and a Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to the following conditions:
-Any dead or missing landscaping on the site shall be replaced prior to the issuance of a Certificate of Occupancy.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood

Voting Nay: none

Absent: DeFrancisco

FINANCIAL IMPACT:

No Financial Impact

BACKGROUND:

NA

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

N/A

ATTACHMENTS:

Description:

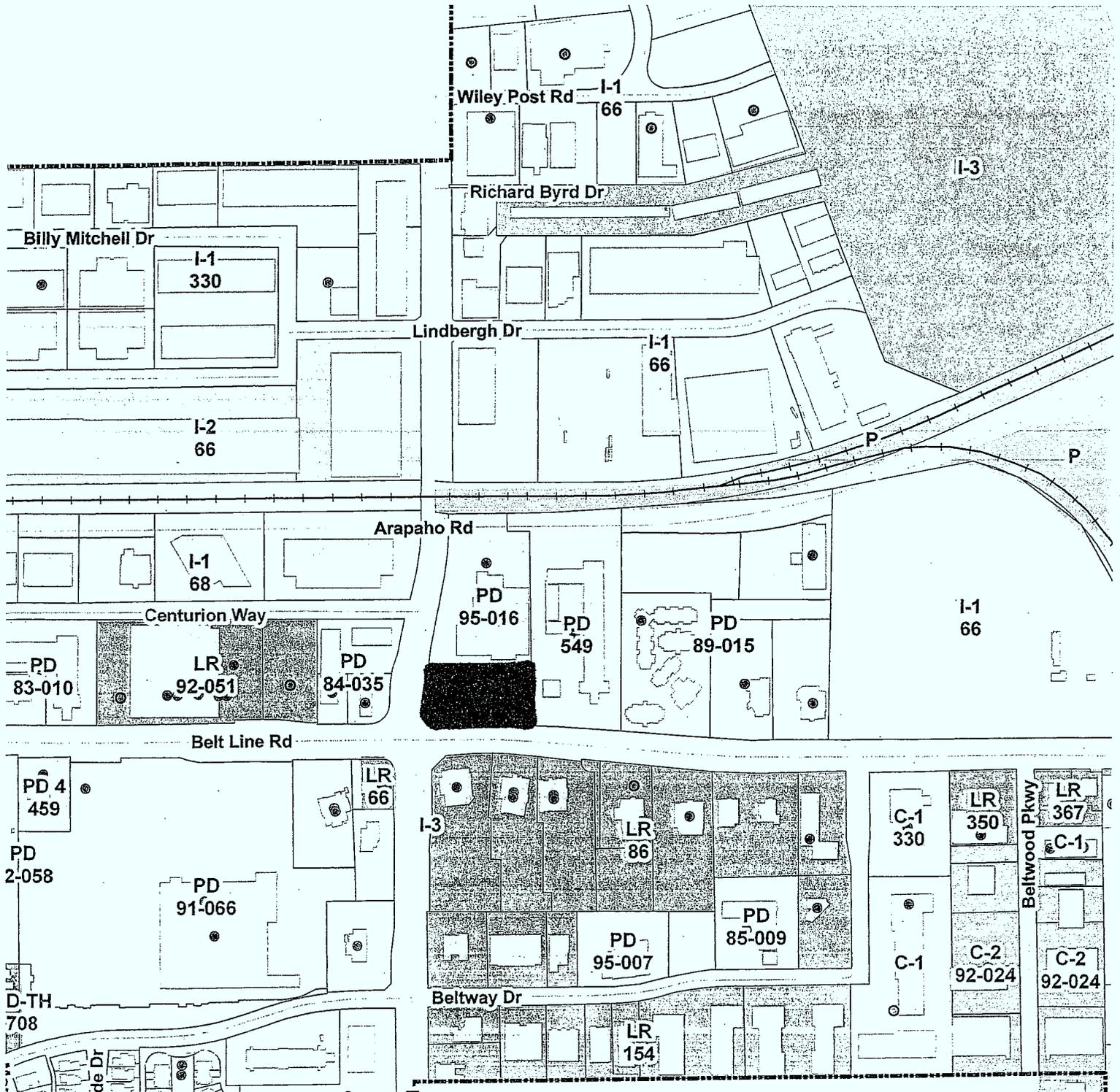
[Docket map, staff report, and commission findings](#)

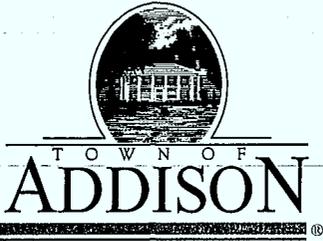
Type:

Backup Material

1602-SUP

PUBLIC HEARING Case 1602-SUP/Elite Cigar Café. Requesting approval of an ordinance approving a Special Use Permit for a restaurant and a Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, located at 4291 Belt Line Road, on application from Elite Cigars and Accessories, represented by Mr. Kent Pennington.





DEVELOPMENT SERVICES

(972) 450-2880 Fax: (972) 450-2837

16801 Westgrove

Post Office Box 9010 Addison, Texas 75001-9010

July 14, 2010

STAFF REPORT

RE: Case 1602-SUP/Elite Cigar Cafe

LOCATION: 4291 Belt Line Road

REQUEST: Approval of an ordinance approving a Special Use Permit for a restaurant and a Special Use Permit for the sale of alcoholic beverages for on-premises consumption only

APPLICANT: Elite Cigars and Accessories, represented By Mr. Kent Pennington

DISCUSSION:

Background. This property was originally developed as Patsy Ann's of Addison through Ordinance 323, approved by the Addison City Council on April 19, 1977. Patsy Ann's was later converted to a Chili's Restaurant through an administrative approval. In 1992, Chili's built a new free-standing building at 4500 Belt Line Road, and Beale Street took over the space through Ordinance 092-053, approved by the Addison City Council on August 11, 1002. Beale Street closed in 1995, and the space was then occupied by The Londoner, which was approved through ordinance 095-042, on September 12, 1995. The Londoner moved to a free-standing building at 14930 Midway Road, and the space was taken over by Big Dog's Sports Grill through an administrative approval, which was approved on February 12, 2003. Big Dog's has been closed for several years.

Proposed Plan. The applicant in this case is the current owner of Cigars and More at 4285 Belt Line Road, which is four doors down from this proposed restaurant. Mr. Pennington has been in business at 4285 Belt Line since February 10, 2006. He has a group of customers who like to come to his business and smoke cigars, and he does not have enough room in his shop to accommodate all the customers who would like to sit at the location and try new cigars as well as visit with other cigar smokers. In addition, he feels that the Texas legislature may pass a no-smoking in businesses law during the next session, and he would like to incorporate the proposed café as an

accessory use into his store so that it will be exempt from regulations regarding restaurants.

The applicant is planning to take the western part of the restaurant and convert it into the retail cigar store. The cigar store will consist of the retail area and the cigar humidor. It will contain approximately 1,123 square feet. Customers will then enter the café portion of the business through the cigar store. The café portion will contain a small bar, eight 4-top tables, and 5 booths. The owner is planning to install a piano stand in the east end of the building and may feature live piano entertainment on some evenings. The applicant is planning to keep the restrooms and kitchen areas as they are at present.

Parking. The center contains 141 total parking spaces. There is sufficient parking in this center for this use. As noted above, the space was an existing restaurant of approximately 4,500 square feet (including patio), and 45 parking spaces were provided for the restaurant at a 1/100 ratio. The applicant is proposing to take 1,123 square feet of restaurant space and convert it to retail space, which has a parking requirement of 1/200 square feet. Therefore, the new retail store/café will require 39 spaces.

Landscaping. The Parks Director notes that the landscaping is in good condition. However, any dead or missing plant material (including plant material in the planter boxes on the patio of the restaurant) would need to be replaced according to the landscape plan submitted by the applicant prior to the issuance of a Certificate of Occupancy.

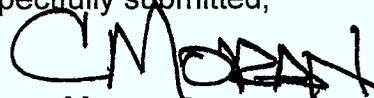
Food Service Code. Neil Gayden has met with the applicant and advised him that while this space already has a vent hood and grease trap, it is an older space and will need a lot of updating with regard to fixtures, finishes, and other requirements of the food service ordinance. The applicant will be required to bring the restaurant up to code and meet all the requirements of the Food Service Ordinance.

RECOMMENDATION:

Staff recommends approval of an ordinance approving a Special Use Permit for a restaurant and a Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to the following condition:

-Any dead or missing landscaping on the site shall be replaced prior to the issuance of a Certificate of Occupancy.

Respectfully submitted,



Carmen Moran
Director of Development Services

COMMISSION FINDINGS:

The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of a Special Use Permit for a restaurant and a Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to the following conditions:

-Any dead or missing landscaping on the site shall be replaced prior to the issuance of a Certificate of Occupancy.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood

Voting Nay: none

Absent: DeFrancisco

Council Agenda Item: #R6

AGENDA CAPTION:

PUBLIC HEARING Case 1603/Arthur's Restaurant. Presentation, discussion and consideration of approval of an ordinance approving an amendment to an existing Special Use Permit for a restaurant and an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, in order to add a patio, located at 15175 Quorum Drive, on application from Mr. Mohsen Heidari.

COMMISSION FINDINGS: The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of an amendment to an existing Special Use Permit for a restaurant and an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to no conditions.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood

Voting Nay: none

Absent: DeFrancisco

FINANCIAL IMPACT:

NA

BACKGROUND:

NA

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

N/A

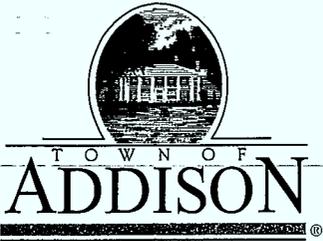
ATTACHMENTS:

Description:

[Docket map, staff report, and commission findings](#)

Type:

Backup Material



DEVELOPMENT SERVICES

(972) 450-2880 Fax: (972) 450-2837

16801 Westgrove

Post Office Box 9010 Addison, Texas 75001-9010

July 15, 2010

STAFF REPORT

RE: Case 1603-SUP/Arthur's Restaurant

LOCATION: 15175 Quorum Drive

REQUEST: Approval of an ordinance amending an existing Special Use Permit for a restaurant and an existing SUP for the sale of alcoholic beverages for on-premises consumption

APPLICANT: Mr. Moshen Heidari

DISCUSSION:

Background. This property is zoned Planned Development. It was originally developed in 1992 (Ordinance 092-067, November 10, 1992) with a steakhouse called Lexi's. It has changed hands and been remodeled several times through the years, but has been Arthur's Restaurant for about the past eight years.

The current owner, Moshen Heidari, amended the existing Special Use Permit in November of 2002 to expand the restaurant by adding space down the side of the bar. He amended it again on August 10, 2004 (Ordinance 004-036) in order to add a separate small office building behind the restaurant. In 2006, he purchased the lot to the north of him and platted that lot into his premises. He planned to use that lot for expansions to his existing building and at some point add a banquet hall (shown on attached plans).

Proposed Plan. Mr. Heidari has been phasing in the improvements. He is presently under construction on the additional dining/bar seating area on the north side of the building. He has not constructed the additional dining space on the south side of the restaurant, and is not currently planning to construct the proposed Banquet Hall. He has decided to alter his approved plan and construct a patio of approximately 700 square feet immediately outside the additional dining/bar seating that is currently under construction. Mr. Heidari has stated that he needs the patio for his customers who smoke cigarettes/cigars. He brought the plan for the patio into the Building Inspection office and asked to go ahead and pour the slab while he had construction crews on the site. However, we told him he could not fence or occupy the patio until it was approved.

The plans do not show a fence around the patio. However, if Mr. Hedari wants to serve alcohol on the patio, he will have to fence it due to Texas Alcoholic Beverage Commission regulations.

Parking. For free-standing restaurants, parking is figured at a ratio of 1/70 on the gross square footage of the restaurant, including offices and storage areas. Therefore, the current restaurant, including the expansion under construction, contains 8,914 square feet and requires 127 parking spaces. The new patio will add 700 square feet, which will bring the total for the restaurant to 9,614 square feet and require 137 parking spaces. The site contains 137 parking spaces, so it meets the requirement.

Landscaping. The applicant has included additional landscaping for the new addition. He does not show any additional landscaping around the patio, but the staff assumes he will install turf grass around the perimeter of the patio.

RECOMMENDATION:

Staff recommends approval of the request for the amendment to an existing Special Use Permit for a restaurant and approval of an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to no conditions.

Respectfully submitted,

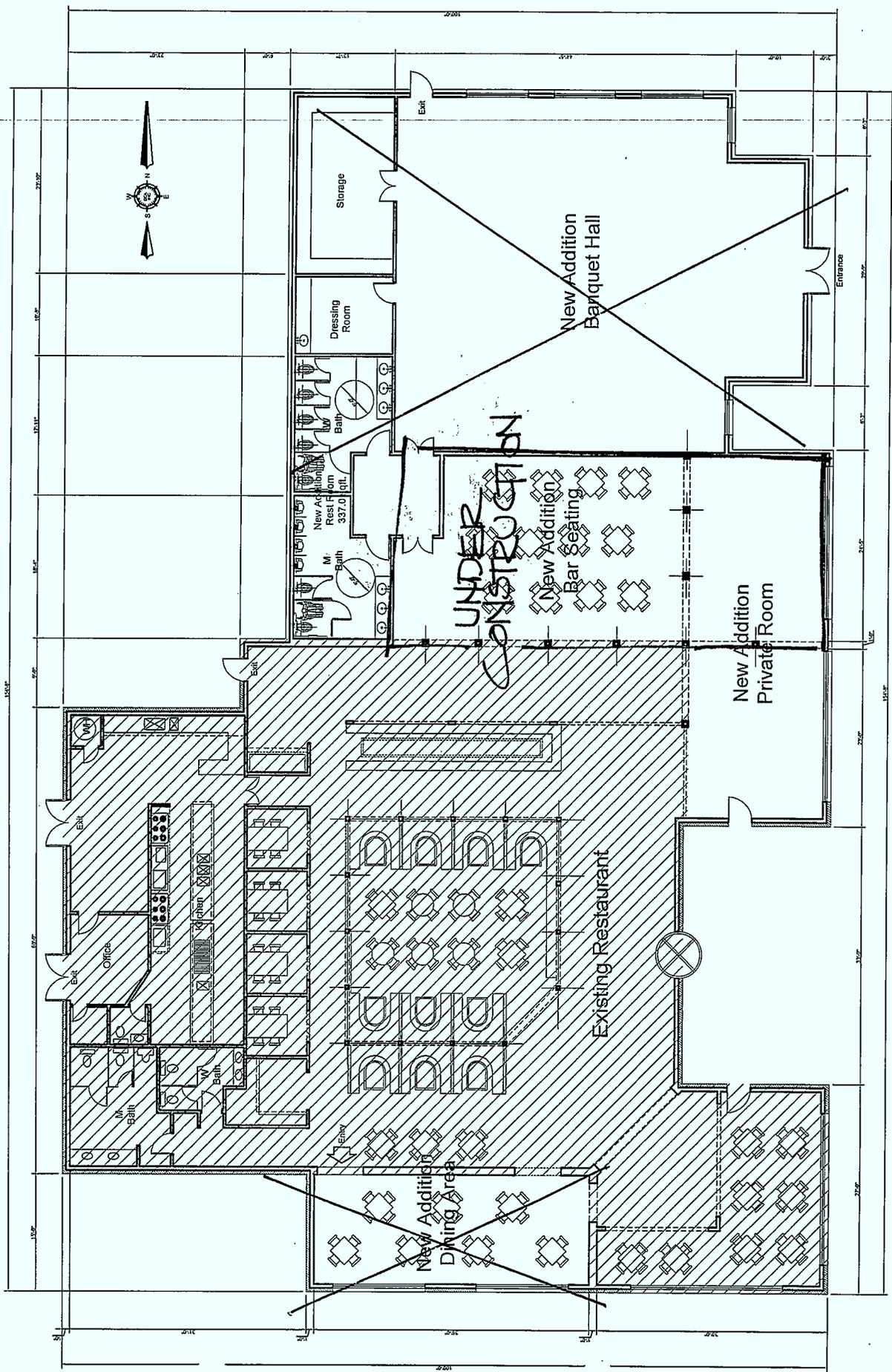
A handwritten signature in black ink that reads "CMORAN". The letters are stylized and connected.

Carmen Moran
Director of Development Services

COMMISSION FINDINGS:

The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of an amendment to an existing Special Use Permit for a restaurant and an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to no conditions.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood
Voting Nay: none
Absent: DeFrancisco



Arthur's Restaurant Addition
 15175 Quorum Drive

Floor Plan
 SCALE: 3/16"=1'-0"

Council Agenda Item: #R7

AGENDA CAPTION:

PUBLIC HEARING Case 1604-SUP/BJ's Restaurant. Presentation, discussion and consideration of approval of an ordinance approving an amendment to an existing Special Use Permit for a restaurant and an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, in order to add a patio, located at 4901 Belt Line Road, on application from BJ's Restaurant, represented by Mr. Quang Nguyen, of Q3, Inc.

COMMISSION FINDINGS: The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of an amendment to an existing Special Use Permit for a restaurant and an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to no conditions.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood

Voting Nay: none

Absent: DeFrancisco

FINANCIAL IMPACT:

NA

BACKGROUND:

NA

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

N/A

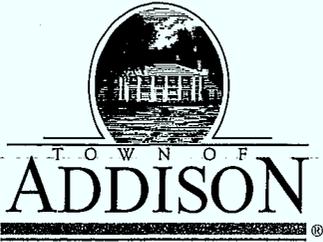
ATTACHMENTS:

Description:

[Docket map, staff report, and commission findings](#)

Type:

Backup Material



DEVELOPMENT SERVICES
(972) 450-2880 Fax: (972) 450-2837

16801 Westgrove
Post Office Box 9010 Addison, Texas 75001-9010

July 15, 2010

STAFF REPORT

RE: Case 1604-SUP/BJ's Restaurant

LOCATION: 4901 Belt Line Road

REQUEST: Approval of an ordinance approving an amendment to an existing Special Use Permit for a restaurant and an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only

APPLICANT: BJ's Restaurant, represented by Mr. Quang Nguyen of Q3, Inc.

DISCUSSION:

Background. BJ's Restaurant and Brewhouse is the original operator of this restaurant. BJ's was approved through Ordinance 002-021 on June 11, 2002. BJ's has been in continuous operation since it opened, and at this point, it would like to add an exterior patio to the front of the restaurant.

Proposed Plan. The applicant is planning to take a 600 square-foot landscaped area in front of the restaurant and convert it into a patio. The patio will feature banquet and booth seating and a gas firepit. The perimeter of the patio will be enclosed with two materials: a 42" wall which will come across the front of the space and wrap around the large banquette, and a 42" iron rail which will run down the east side of the enclosure. The patio will be covered with a large awning or tent structure. The applicant will have to work with the Fire Department on the canvas awning and firepit combination. However, the staff believes both can be accommodated.

Parking. The restaurant provides parking at a 1/70 square foot ratio. The restaurant will contain 9,289 square feet (after the 600 square-foot addition). It is required to provide 124 parking spaces, and currently provides 143 spaces. However, three spaces will be removed to make up the landscaping lost for the patio. That will leave 140 parking spaces, which exceeds the requirement by six spaces.

Landscaping. The Parks Director notes that the landscaping on this site is well maintained and in good condition. However, the landscaping requirement for this site is 20%. The total site is 92,520 square feet. Under the 20% requirement, the site is required to have 18,504 square feet of landscaping. It provided 18,704 square feet, but the addition of the patio caused it to lose 600 square feet and drop to under 20%. In order to keep the site at the required 20% for landscaping, the applicant is removing three parking spaces in the front of the restaurant adjacent to Belt Line Road and replacing them with landscaping.

RECOMMENDATION:

Staff recommends approval of an ordinance approving an amendment to an existing Special Use Permit for a restaurant and an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to no conditions.

Respectfully submitted,

A handwritten signature in black ink that reads "CMORAN". The letters are stylized and connected, with a large "C" and "M" at the beginning.

Carmen Moran
Director of Development Services

COMMISSION FINDINGS:

The Addison Planning and Zoning Commission, meeting in regular session on July 23, 2010, voted to recommend approval of an amendment to an existing Special Use Permit for a restaurant and an amendment to an existing Special Use Permit for the sale of alcoholic beverages for on-premises consumption only, subject to no conditions.

Voting Aye: Arfsten, Doherty, Hewitt, Oliver, Wheeler, Wood

Voting Nay: none

Absent: DeFrancisco

Council Agenda Item: #R8

AGENDA CAPTION:

Presentation of a final economic development strategic plan by representatives of TIP Strategies.

FINANCIAL IMPACT:

Item budgeted in current year budget.

BACKGROUND:

TIP Strategies has been working on the Town's economic development strategic plan and will present their final report to council for discussion and approval.

RECOMMENDATION:

N/A

COUNCIL GOALS:

Provide For A Diversified Business Climate, Develop and utilize the Addison Airport as an engine to drive economic growth in the community

ATTACHMENTS:

Description:

[Role of Officials](#)

[Addison Economic Development Plan](#)

Type:

Backup Material

Presentation

NLC Board of Directors Approves No Dues Increase for the 2nd Year Straight

As part of the approval of the FY 2011 budget for NLC, the Board of Directors acted to hold membership dues at the current levels.

Historically, NLC has implemented a dues increase for member cities and state municipal leagues at an annual rate of 4 per-

cent. For the second year, the NLC Board of Directors voted to keep the current dues rate for 2011. The Board's action came after

hearing a summary of NLC's estimated financial results for FY 2010 and the projected budget for next year. Based upon the recom-

mendation from the Board Finance Committee, the Board believed it was reasonable to postpone the increase for one more year.

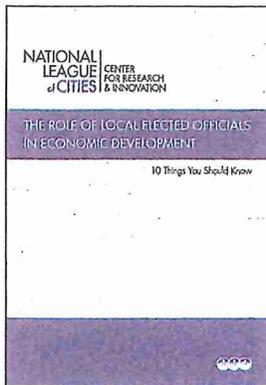
New Guide Available on the Role of Local Elected Officials in Economic Development

by *Christiana McFarland*

NLC's Center for Research and Innovation has published a new guide on "The Role of Local Elected Officials in Economic Development: 10 Things You Should Know." NLC believes that elected officials can and should actively participate in and lead long-term development strategies.

"From the bully pulpit to the design and coordination of public policies, mayors and council members have opportunities every day to effect change and promote a strategic vision of economic growth for their community," notes the new NLC guide.

According to NLC's recent State of America's Cities Survey on Jobs and the Economy, three in four city officials (73 percent) report that they are more involved in economic development in light of the recession. However, due to the increasingly complex nature of economic development, local elected officials cite that



they often do not have the necessary information to be effective leaders.

The guide identifies fundamental ways elected officials can become more informed and strategic decision makers. Specifically, it discusses the top 10 things elected officials should know about economic development, including:

1. Local economic strengths and weaknesses. A stronger understanding of the community's economic profile will help local officials create a realistic

vision and strategies for economic development.

2. The community's place in the broader regional economy. With a firmer grasp of how the community fits into the broader region, local officials are better prepared to work with other jurisdictions to share responsibility for regional economic success.

3. The community's economic development vision and goals. Local elected officials can play a key role in building consensus for a vision and goals that provide clear direction for local economic development.

4. The community's strategy to attain its goals. A strategic approach means linking economic development goals to specific activities, allocating a budget and staff to these activities and evaluating performance based on measurable outcomes.

5. Connections between economic development and other city policies. When crafting economic development policies, it is essential to consider how other city policies (e.g.,

transportation or housing) affect economic development goals.

6. The regulatory environment. A community's regulatory process should allow for timely, reliable and transparent resolution of issues facing businesses, while still remaining true to the city's long-term economic development vision.

7. Local economic development stakeholders and partners. Local officials should think strategically on a project-by-project basis about who needs to be involved, the resources they bring to the table and what it will take to get them engaged.

8. The needs of the local business community. Local officials can help create an environment that supports the growth and expansion of local businesses, primarily by opening lines of communication.

9. The community's economic development message. Local officials will want a clear, accurate and compelling message that reflects the local vision and that helps ensure

broad support for economic development projects undertaken by the city and its partners.

10. Economic development staff. Local elected officials will be more effective in leading economic development activities to the extent that they forge strong relationships with staff members who work on these issues on a daily basis.

"The Role of Local Elected Officials in Economic Development: 10 Things You Should Know" resulted from a partnership with the International Economic Development Council and a series of roundtable discussions with economic development officials and elected officials.

Details: For more information about NLC's Center for Research and Innovation's work on finance and economic development or for copies of the guide, contact Christiana McFarland, program director, at mcfarland@nlc.org. The guide can also be found online at www.nlc.org.

ADDISON, TEXAS

Economic Development Strategic Plan

DRAFT

Prepared for:

The Town of Addison



Prepared by:



AUGUST 5, 2010

About TIP Strategies

TIP Strategies, Inc. (TIP) is a privately held Austin-based business and economic development consulting firm committed to providing quality solutions for both public and private-sector clients.

Established in 1995, the firm's areas of practice include economic development consulting, strategic planning, site selection, economic impact analysis, regional economic development, target industry analysis, cluster analysis, technology audit, transit-oriented development, workforce analysis, feasibility studies, market analysis, and redevelopment analysis and planning.

Project Team

Jon Roberts, Managing Director
Alex Cooke, Project Director
Mitsu Yamazaki, Project Consultant

106 E. 6th Street, Suite 550
Austin, Texas, 78701
512.343.9113 (voice)
512.343.9190 (fax)
contact@tipstrategies.com
www.tipstrategies.com

ACKNOWLEDGEMENTS

TIP Strategies would like to thank the many individuals who participated in the development of this plan. We are particularly grateful to the business representatives who generously gave their time and input. Their knowledge and expertise contributed greatly to our understanding of Addison and our recommendations.

We would also like to thank the city council as well as the leadership and staff of the Town of Addison for their critical guidance, support, and feedback.

Town of Addison City Council

Joe Chow, Mayor

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INTRODUCTION

The Town of Addison engaged TIP Strategies, Inc., an Austin-based economic development consulting firm, to assist in developing an economic development strategic plan for the city. The following recommendations are the result of a five-month process incorporating input and ideas from key stakeholders throughout the community. The purpose of the plan is to provide a blueprint for positioning Addison for sustainable economic growth and prosperity.

The information for the planning effort was gathered primarily through stakeholder interviews and focus groups conducted by the consulting team. Interviews and discussions were conducted with 21 individuals representing business, municipal government, public service, and economic development in the Addison area. The consulting team also led six focus group discussions involving 54 participants representing various local business sectors and Town leadership. TIP would like to thank the individuals who gave their valuable time to participate in this process. We would also like to thank Town staff for scheduling and organizing these meetings.

Figure 1: Taxable Commercial Property

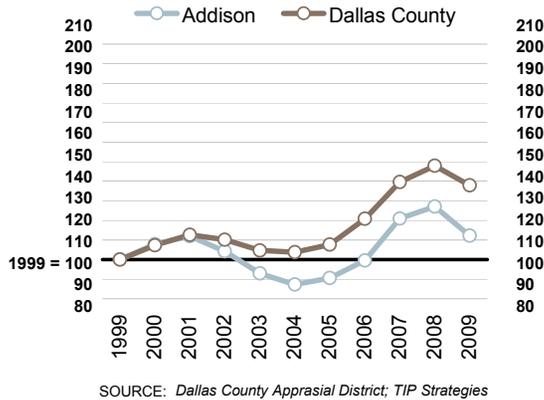
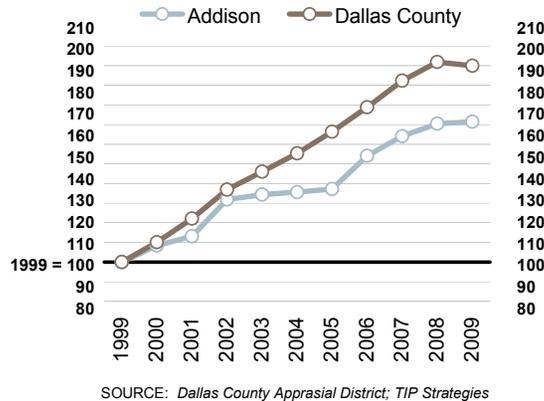


Figure 2: Taxable Residential Property



Figures 1 & 2 above show the indexed growth of commercial and residential taxable property values for both Addison and Dallas County over the last 10 years. Both figures indicate Addison has been losing ground in commercial and residential property values relative to the county.

EXECUTIVE SUMMARY

The long-term economic vitality of Addison stands at a critical juncture. For many years, Addison benefitted from its strategic location within the DFW Metroplex, superior transportation access, diverse retail and dining options, and growing importance to business and private aviation interests in the region. These assets alone are no longer sufficient to guarantee Addison’s continued growth and prosperity in the face of vigorous competition for new investment and jobs in the region. Addison must adopt a more assertive approach to strengthening its economic base. At the same time the city must preserve its unique quality of life and character. This plan was developed with those goals in mind.

The Challenge

This project began as the nation was beginning its recovery from the Great Recession. While Texas – and the Metroplex in particular – was spared from the worst of the downturn, the effects will be with us for many years. Among those effects are business relocations and consolidations, high unemployment rates, declining tax revenues, and tight credit. Corporate relocations and bankruptcies unthinkable a decade ago are now commonplace. An inevitable response, both public and private, is a fierce increase in competitiveness. Just as companies move to protect their market share, so too do communities across the country. And cities who recently felt that rising property values and limitless sales tax revenues would forever fuel their projects have been forced to rethink their competitiveness as well.

What makes the Metroplex unique in this new economic environment is the diversity of the overall business base. Two of the most successful corridors in the U.S. run directly north out of Dallas. One begins with Richardson and ends with McKinney. The other begins with Addison and extends to Frisco. This diversity, however, is not evenly distributed. A handful of communities have moved aggressively to recruit businesses, and to increase investment. This has been made possible by the economic development sales tax (both 4A and 4B). Its prevalence in the North Dallas area is astounding. In 2009, the combined yearly expected sales tax generated by 4A and 4B for economic development in the Metroplex was well over \$130 million. Frisco, Allen, and McKinney alone had over \$45 million available.

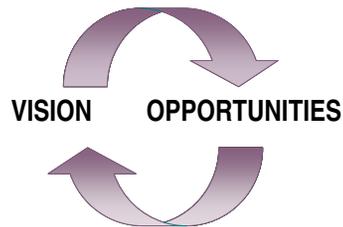
There is another way to make this point. Good transportation and proximity to airports, as well as a skilled workforce and varied amenities, now have to be considered baseline for the region. The differentiator is the increasing role of economic development.

The Response

While the economic development sales tax is a huge source of revenue, it is most effective as a tool for generating new investment. In other words, communities are successful because they have a strategy. The Addison Town Council recognized that need and this plan is a direct response to it. While the town cannot generate 4A/4B sales tax revenue, it can make a determined effort to elevate economic development. It can create targeted incentives, fund a department, and market its assets. It is our firm conviction that doing these things will generate investment into the community.

Part of the success of a competitive strategy is knowing where and when to compete. Addison has assets that cannot be matched by other Metroplex cities. It has a broad appeal to young professionals, it has blue ribbon projects, it has a well-managed airport. What it lacks is an economic development strategy and the professional staff to implement it.

The plan that follows outlines the steps for achieving economic development success. To do nothing is to see investment continue to flow to other communities. The opportunity that the council is prepared to capitalize on will be a signature moment in Addison's history.



Vision and Goals

Economic development goals, strategies, and actions must be driven by a clear vision. While conceptually this makes sense, the more practical value of the vision is in directing resources for the express purpose of economic development. As a result, successful vision statements are bold but provide a clear direction and can be supported by goals and strategies. We believe that the following economic development vision for Addison achieves those objectives and reflects the Town's stated mission of maintaining balanced growth:

Addison offers residents and businesses a sustainable balance between economic growth and quality of place.

This vision, however, can only be reached if goals are established as pillars to support key proposals. We believe that the following five goals will accomplish that:

- **Goal One: Build capacity to conduct economic development.**
- **Goal Two: Support the existing base through business retention and expansion.**
- **Goal Three: Focus business attraction on priority growth sectors.**
- **Goal Four: Raise the profile of Addison regionally and nationally.**
- **Goal Five: Maintain and enhance Addison's quality of place.**

Priority Strategies

TIP, with the strong encouragement of the Town's leadership, has sought to address the question of Addison's future economic vitality in a practical way. Based on our understanding of the city's opportunities and challenges, and in light of current economic conditions, we believe the seven strategies outlined below represent the highest priorities for Addison.

- **Establish an economic development department within the Town of Addison.** The Town of Addison should formally establish an economic development department. Ideally, local economic development efforts are led by a non-governmental organization with substantial support from the private sector. In Texas, such organizations are typically 4A/4B economic development corporations or chambers of commerce. Addison's financial participation in DART precludes the establishment of a 4A/4B tax to fund an economic development corporation. Additionally, the large portion of Addison businesses owned/managed by outside residents limits the near-term feasibility of raising the necessary private funds for an effective private economic development organization. Consequently, the model with the highest probability of success is a department funded and administered by the Town of Addison.
- **Hire a professional economic development director.** The Town should hire an experienced economic development professional to manage the department and lead the Town's economic development efforts. TIP recommends this person assume a department director level position supervised by the assistant city manager.

Recommended Priority Growth Sectors

To support Addison's economic development efforts, TIP identified opportunity priority growth sectors using a combination of quantitative, qualitative, and strategic approaches. The recommended industries capitalize on existing and emerging assets in Addison, as well as the broader North Texas region. These sectors were also chosen in light of the current distressed economic environment, as they are likely to endure slow growth times and could possibly benefit from governmental support.

- Headquarters for SMEs & regional offices
- Creative services
- Information technology
- Back office for administrative and professional services
- Healthcare
- Aviation related services
- Small, fast-growing firms (entrepreneurship across sectors)

- **Hire an economic development support staff.** TIP recommends the director be supported by a staff of two – an economic development specialist and a marketing coordinator. Both support staff should be supervised by the economic development director; however, due to the lack of any marketing staff within the municipal government, the marketing coordinator could also provide support to the director of visitor services and other departments as needed.
- **Establish an economic development fund.** Addison should create a fund that can be utilized to attract and retain employers, as well as to provide revitalization and rehabilitation support to commercial office property owners and retail centers. Initially, the annual allocation to the fund should be at least \$150,000. Preferably, the annual allocation would rise to around \$250,000 per year once the program is firmly established, leadership is in place, and some successes are enjoyed.
- **Develop an economic development marketing plan.** TIP recommends the Town of Addison take a more active role in defining Addison inside and outside the region. The first step toward this goal is developing a marketing plan for raising the profile of Addison among potential new investors, developers, and residents within the DFW Metroplex and beyond. To assist in developing the plan, the Town should engage a marketing consultant. This recommendation should not be confused with engaging a consultant for an overall image and branding study. Such studies are not effective for attracting new business investment. Addison's efforts should focus on targeted marketing strategies for new investment and talent, including marketing materials, travel, and advertising. TIP estimates such a plan can be developed for approximately \$10,000.
- **Pursue priority growth sectors.** The primary purpose of traditional economic development recruitment is to generate interest from companies with expansion or relocation plans. As the Town builds a full-service economic development program and as resources permit, Addison should engage in business recruitment efforts and include the target growth sectors listed in the adjacent text box. This is not to say that other prospects should be ignored, simply that proactive efforts should be concentrated in areas offering the greatest opportunities for success.
- **Interact and network with regional commercial real estate and site selection community.** Addison's commercial office market is vital to the city's economic well being. The adjacent figure shows how Addison's largest employers are concentrated in commercial office space. Consequently, a core function of Addison's economic development program will be persistent communication and networking with the commercial real estate community in North Texas. Brokers, leasing agents, site location consultants, and developers are a primary source for new

business leads and prospects in the Metroplex. They also offer critical intelligence on trends within the region as well as feedback on Addison’s competitive position in the marketplace.

These seven priority strategies address some important short-term and long-term economic development needs of Addison. However, they alone don’t meet all of the community’s needs and challenges. The plan also recommends strategies to address other critical issues. These include business retention and expansion, supporting entrepreneurship, and continuing to emphasize quality planning practices and design standards.

Budget Estimate

Figure 3 provides estimates of budget expenses for establishing and running a new economic development department. Please note these are rough estimates and may vary. Additionally, because the Town would be funding a new department from scratch, the 2011 budget will include start-up expenses that may not be required in subsequent years.

Figure 3: FY 2011 Economic Development Budget Estimate

Category	FY 2011 Estimated Expenses
Personnel Costs (2.5 FTEs salary + 25% for benefits)	\$220,000
Supplies	\$20,000
Purchased Services	\$30,000
Economic Development Fund Allocation	\$150,000
Total	\$420,000

GOAL ONE: BUILD CAPACITY TO CONDUCT ECONOMIC DEVELOPMENT

For many years, Addison enjoyed vibrant economic growth. This was due to its strategic location within the DFW Metroplex, proximity to the North Dallas Expressway and other primary road arterials, diverse retail and dining sector, and growing importance to business and private aviation interests in the region. The city attracted large employers and commercial developments without having to actively market, recruit, or incentivize. However, as residential and commercial development has continued migrating northward over the last few decades, Addison now finds itself in a position of having to vigorously compete for its share of high quality new investment. The city's ageing inventory of office buildings and retail centers must contend with newer, trendy office and retail developments in suburban communities such as Plano, Frisco, and McKinney. Aggressive economic development policies adopted by these and other communities have made the competitive environment more challenging for Addison.

Figure 4: Platinum Corridor Real Estate Picture
1/1/10–4/13/10

	North Platinum Corridor	South Platinum Corridor
Market Analysis	79 buildings 10,125,898 RSF	128 buildings 19,363,836 RSF
Total Net Absorption YTD	3,273 sq. ft.	-641,212 sq. ft.
Non-Leased RSF Percentage	12.1%	20.1%
Average Age of Buildings	9.2 Years	24.2 Years

Source: Transwestern

Figure 4 shows how the commercial office market in the Addison area is struggling in comparison to the northern suburbs. The data was compiled by the Dallas office of Transwestern, a national commercial real estate company. It shows leasing activity for the north and south sections of the Platinum Corridor, which runs along the North Dallas Tollway from Dallas to Frisco.¹ Between January 1 and July 12 of 2010, the South Platinum Corridor, which includes Addison, experienced a total net absorption loss of over 641,000 sq. ft. of office space. In comparison, the North Platinum Corridor, which includes Plano and Frisco, managed a total net absorption gain of just over 3,200 sq. ft. While both figures reveal the current weakness of the DFW commercial office market, the northern portion of the corridor is still faring much better than the southern portion. Moreover, the northern section enjoys a smaller vacancy rate and a younger average building age.

Addison's competitive position is further hindered by the absence of a formal economic development entity dedicated solely to business recruitment, retention, and expansion. The Dallas Business Journal lists 96 economic development agencies and 50 chambers of commerce operating within the north Texas region.² Of these, the only organization representing the interests of Addison is the Metrocrest Chamber of Commerce, which focuses on traditional chamber activities (member networking, education, and advocacy).

¹ The Platinum Corridor runs 13.7 miles along the North Dallas Tollway through the cities of Dallas, Farmers Branch, Addison, Plano, and Frisco. It begins just south of Interstate 635 in north Dallas to State Highway 121 in Frisco. The north-south dividing line is the George Bush Turnpike (Hwy 190).

² *Dallas Business Journal*. North Texas Economic Development. Pullout Section B. April 2, 2010.

Economic Development Functions

Economic development organizations are expected to perform some, or all, of the functions listed below. Checkmarks (✓) indicate areas of special emphasis. They are based on the orientation of this plan and are, in varying degrees, essential if action is to be taken.

- marketing and recruitment (targeted industries) ✓✓✓
- business advocacy ✓
- business expansion and retention ✓✓✓
- financial incentives ✓✓
- real estate transactions and improvements ✓✓
- land and buildings ✓✓
- bonding authority
- infrastructure improvements ✓✓
- workforce and professional training ✓
- business startup support ✓✓

For Addison to compete for new investment and jobs, the Town must commit resources to conduct economic development.

Strategy 1.1 Establish an economic development department within the Town of Addison. The Town of Addison should formally establish an economic development department. Ideally, local economic development efforts should be led by a non-governmental organization with substantial support from the private sector. In Texas, such organizations are typically 4A/4B economic development corporations or chambers of commerce. Addison's financial participation in DART precludes the establishment of a 4A/4B tax to fund an economic development corporation. Additionally, the large portion of Addison businesses owned/managed by outside residents limits the near-term feasibility of raising the necessary private funds for an effective private economic development organization. Consequently, the model with the highest probability of success is a department funded and administered by the Town of Addison.

Actions:

1.1a. *The city council should formally direct the city manager to establish an economic development department and hire a director to lead the department.*

Strategy 1.2 Hire a professional economic development director. The Town should hire an experienced economic development professional to manage the department and lead the Town's economic development efforts. TIP recommends this person assume a department director level position supervised by the assistant city manager.

Actions:

1.2a. *Post the position on economic development-related websites that advertise job opportunities, including the Texas Economic Development Council (TEDC) and the International Economic Development Council (IEDC).*

1.2b. *Request that regional and statewide partners assist in locating an appropriate candidate through their professional networks.*

1.2c. *Consider engaging an executive placement firm to assist in identifying and vetting candidates for the position.*

Economic Development Director Responsibilities & Qualifications

Some of the major responsibilities the director should perform include (but are not limited to):

- Implementing this plan.
- Building relationships with existing businesses, commercial property owners, regional commercial real estate professionals and developers, and regional economic development allies.
- Improving financing to support economic development (e.g., grant writing, fundraising, etc.).
- Calling on business investment prospects and commercial developers.
- Negotiating financial incentive packages for employers and property owners/developers.
- Managing a marketing campaign promoting Addison as a location for new investment and employment.

The minimum qualifications for the economic development director should include:

- Graduation from a four-year university with a degree in urban planning, business or public administration, economics, marketing, finance, or a related field, and
- Five (5) years related experience.
- The director would benefit from completing the Basic Economic Development Course (BEDC) and/or holding a certification as a Certified Economic Developer (CEcD) by the International Economic Development Council (IEDC). Experience in the commercial real estate field is also preferred.
- The annual salary range for an experienced economic development professional is between \$80,000 and \$120,000.

Strategy 1.3

Hire an economic development support staff. TIP recommends the director be supported by a staff of two – an economic development specialist and a marketing coordinator. Both support staff should be supervised by the economic development director; however, due to the lack of any marketing staff within the municipal government, the marketing coordinator could also provide support to the director of visitor services and other departments as needed.

Actions:

- 1.3a. *The economic development director should take the lead in interviewing and hiring candidates to fill the economic development specialist and marketing coordinator positions.***
- 1.3b. *The director should work with the city manager and other department directors to determine how the marketing coordinator could support other departments and allocate assignments accordingly.***

The minimum qualifications for the economic development specialist should include:

- Graduation from a four-year university with a degree in urban planning, business or public administration, economics, marketing, finance, or a related field, and

Economic Development Specialist Responsibilities & Qualifications

Some of the major responsibilities the economic development specialist should perform include (but are not limited to):

- Building and maintaining databases of existing businesses and preferred business sites.
- Researching and compiling site location, demographic, and economic information regarding Addison for investment prospects and site location consultants.
- Designing and updating a community profile.
- Preparing prospect packets.
- Researching prospects and target employers.
- Representing Addison at various economic development events throughout the Metroplex.
- Conducting existing business visitations.
- Administering a local employer survey.
- Coordinating local business roundtables and forums.

- Two to three (2-3) years related experience.
- Completion of the Basic Economic Development Course (BEDC) or similar accreditation.
- The annual salary for an economic development specialist would be in the \$45,000 to \$65,000 range.

The minimum qualifications for the marketing coordinator should include:

- Graduation from a four-year university with a degree in marketing, public relations, or a related field.
- Knowledge of principles and practices related to economic development.
- Knowledge of principles and practices of marketing, promotion, and program development.
- The annual salary for a marketing coordinator would be in the \$35,000 to \$50,000 range.

Strategy 1.4

Establish a formal incentives policy. Addison finds itself in a highly competitive market within the Metroplex for new investment and jobs. Many neighboring communities compete to attract new businesses by utilizing various types of financial incentives. Communities that have adopted 4A/4B taxes have been the most aggressive to offer generous financial incentives to lure major employers, including corporate headquarters. Obviously, Addison is not in a position to offer million-dollar packages to compete with such deals. However, TIP feels the Town can creatively and judiciously utilize targeted incentives to attract and retain valuable employers as well as to support commercial development and revitalization. The Town has previously used incentives to attract/retain employers (i.e., United Surgical Partners and Hilton Worldwide) and to support new development (infrastructure cost participation in Vitruvian Park). TIP recommends the Town formalize the use of incentives by establishing a dedicated funding allocation and a policy governing its use. In addition, the Town should consider the use of other financial tools to support economic development.

Marketing Coordinator Responsibilities & Qualifications

Some of the major responsibilities the economic development specialist should perform include (but are not limited to):

- Helping to design and maintain an economic development website for Addison.
- Assisting with development and maintenance of the Town's brand.
- Designing promotional materials and programs.
- Facilitating special events and promotions.
- Designing, writing, and distributing periodic e-newsletters and promotional materials.
- Coordinating the printing, delivery, and distribution of economic development products and promotional items.

Actions:

- 1.4a. ***Establish an economic development fund.*** Addison should create a fund that can be utilized to attract and retain employers, as well as to provide revitalization and rehabilitation support to commercial office property owners and retail centers. Initially, the annual allocation to the fund should be at least \$150,000. Preferably, the annual allocation would rise to around \$250,000 per year once the program is firmly established, leadership is in place, and some successes are enjoyed.
- 1.4b. ***Consider the use of other incentive tools.*** In addition to providing direct cash incentives to existing or potential businesses, the Town should consider using other development related tools to encourage investment in new or existing buildings/sites in Addison. TIP recommends the Town of Addison consider employing the following incentive tools:
 - Public infrastructure cost participation: To encourage certain commercial, industrial, or residential developments, the Town may consider paying a portion or the entire amount of the required city infrastructure (within ROWs or easements dedicated to the Town). Addison has used this incentive previously, most recently to support the development of Vitruvian Park.
 - Tax Increment Finance (TIF) districts: TIF districts allow taxing entities to repay the costs of improvements to a designated reinvestment zone with the future tax revenues generated by increasing property values. The tax increment is derived from the difference in appraised value between the year in which the reinvestment zone is established (base year) and each year the reinvestment zone is in existence. A board of directors consisting of 5 to 15 members who are representatives from the participating taxing entities is required to govern the TIF. According to the Texas Comptrollers Office, within Dallas County the cities of Dallas, Farmers Branch, Grand Prairie, Irving, Mesquite, Richardson, and Rowlett have established Tax Increment Reinvestment Zones.³

³ Susan Combs, Texas Comptroller. Biennial Reports of Reinvestment Zone for Tax Abatement Registry Tax Abatement Agreement Registry Tax Increment Financing Zone Registry Refund for Economic Development. December 2008.

Property Assessed Clean Energy “PACE” Bonds

The proceeds of a Property Assessed Clean Energy (PACE) bond are provided to commercial and residential property owners in the form of a loan to finance energy retrofits (efficiency measures and small renewable energy systems). The loans are then repaid by the property owner over 20 years via an annual assessment on their property tax bill.

PACE bonds can be issued by municipal financing districts or finance companies and the proceeds can be typically used to retrofit both commercial and residential properties.

Texas is one of several states that have passed legislation enabling Texas communities to create PACE Energy Districts. So far, the cities of Austin and San Antonio have each been given \$10 million in American Recovery Act funding federal grants to help set up municipal PACE financing mechanisms. Nationally, local PACE programs have been established in California, Colorado, Maryland, and New York.

pacenow.org

cleanenergyfortexas.org

rael.berkeley.edu/financing

- Tax abatements: One of the most common forms of local property tax incentives in Texas is the tax abatement. Chapter 312 of the Texas Tax Code authorizes property taxing entities, excluding school districts, to limit the property taxes assessed on real property or tangible personal property located on real property due to the repairs or improvements to the property. Only property located within a city or county-designated reinvestment zone is eligible for a tax abatement agreement. Texas law permits a maximum tax abatement of 100 percent for up to 10 years. To support desirable large-scale new development and redevelopment, the Town of Addison should consider the targeted use of tax abatement as a tool.
- Development fee rebates: Addison may consider rebating a portion or the entire amount of all city fees charged in the regulation of land development.
- Energy efficiency retrofit grants: An emerging tool for promoting new investment and reinvestment in commercial and industrial properties is public assistance for energy efficiency retrofits. Such measures are increasingly welcomed by the private sector as they help to reduce energy costs, improve the property market values, and support individual company efforts to become “greener” and more environmentally conscious. A new financing tool allowing local governments to assist with private energy efficiency retrofits is a Preferred Assessed Clean Energy (PACE) bond. As described in the text box left, PACE bonds allows property owners to borrow money from municipalities to make energy improvements and the loans are repaid over a number of years via special tax assessments on the property. As an additional incentive to promote energy efficiency and conservation, the Town could give special consideration to all LEED certified projects for various tax and infrastructure cost participation incentives.

1.4c. ***Consider incentives targeted toward entrepreneurs and start-ups in order to support new business development and growth in Addison.***

- In addition to supporting an economic development fund to provide grants, the Town may also consider establishing a **Revolving Loan Fund (RLF)** to provide operating capital for small developing companies in Addison, especially those engaged in targeted sectors such as creative services and

Incentives

Formal incentives policies should be carefully crafted in a transparent manner to ensure that they yield a net benefit to area taxpayers. The following principals should be considered when establishing a policy:

1. the targeted investment would not occur without the incentive
2. the investment should generate new economic activity in the area instead of displacing existing businesses

When creating an incentives deal for a particular prospect, we recommend the following:

- a statement demonstrating how the proposed incentive relates to the broader economic development strategies,
- a formal cost/benefit estimate weighing the estimated direct/indirect benefits (e.g., tax base enhancement, increase in retail sales, increase in wage rates, etc.) to the incentive costs (e.g., tax abatements, training subsidies, infrastructure improvements, etc.) associated with a particular deal, and
- a “recapture” agreement that protects the community’s by requiring some expectation of performance from the recipient.

information technology. Such enterprises may well constitute a growing portion of future business activity and employment in Addison. To assist in capitalizing an RLF, Addison could apply for a grant from the Economic Development Administration (EDA) through the agency’s Revolving Loan Fund Program.

- Another approach that may be effective in Addison is creating virtual incubators by using public funds to subsidize private lease space for qualifying small businesses. Such a tool offers the advantage of both supporting small business development as well as filling vacant office space.

Because these potential tools would likely require separate dedicated funding allocations, they should be considered after the first two of years of building the Town’s economic development program.

- 1.4b. *Adopt a formal incentives policy to direct the use of incentives.*** This policy should provide clear guidance on the standards to qualify for incentives, especially tax incentives. However, projects should always be evaluated individually. Some projects that may not meet minimum qualifications may still merit consideration for assistance due to other positive impacts they offer. As a general guideline, the incentive policy should not solely emphasize job creation. Similarly, job creation should not be the single determining factor in triggering the return of incentives though a “recapture” provision in the policy. The value and success (or lack thereof) of a private enterprise should be judged on more than the number of jobs created.

Investment should be measured by direct capital investment (machinery and equipment, buildings, and aggregate payroll). Emphasis should be placed on employers that create higher wage jobs (e.g., 120 percent above the median annual salary for the region). Overall, consideration should be given to developing incentives based on:

- New capital investment (real property and personal property taxable value above the existing value)
- Number and types of new jobs

- Location (desired development areas as evidenced by existing and planned infrastructure, as well as the comprehensive land use map),
- Local annual sales tax generated to the city
- Site plan characteristics, and/or
- Targeted business sectors (i.e., corporate and regional headquarters; creative services; information technology; back office for administrative and professional services; healthcare; and aviation related services).

Eligibility for tax abatements and the value of the incentives should be first determined by the fiscal impact to the city. Most taxing authorities will establish minimum qualifications with respect to investment and jobs. For example, Dallas County requires Fortune 1000 corporate HQ projects to create at least 100 full-time high-paying jobs and increase the county's tax base by at least \$2.5 million within three years of executing the abatement.

Economic Development Websites

A professional economic development website should include the following basic components:

- **Community profile(s):** This section should contain information on area demographics. Community profiles also often highlight primary quality of place assets, such as school district descriptions and basic statistics, higher education institutions description and location, arts and entertainment facilities, and any other amenities.
- **Business climate.** This section should contain information on the area's workforce, major employers, target industry profiles, tax rates, utility providers and rates (if available), transportation access, and available incentives.
- **News.** The news section should contain announcements of any new initiatives of the economic development organization as well as any events or happenings in the community that have economic development implications.

Additional sources of information for prospects include a list of available buildings and sites in the region and maps indicating where major economic development assets are located.

The International Economic Development Council has prepared a comprehensive set of data standards for communities to use when presenting themselves to site selectors or prospective businesses. The data standards matrix and related information is available at: http://www.iedconline.org/?p=Data_Standards.

Strategy 1.5

Redesign the Town's economic development website. The Addison economic development website lacks many of the functions and informational assets considered standard for basic site selection requirements, including a community profile, information on the local business climate, and updated database of available sites/properties.

Actions:

- 1.5a. ***Engage a web design firm.*** TIP will work with EDsuite, a web design firm specializing in economic development websites, to design a new economic development website for Addison. EDsuite has assisted in website development for over 100 economic development organizations around the United States.

A Bird in the Hand

The expansion and retention of existing businesses should be at the heart of any economic development strategy. Existing businesses form the backbone of a thriving economy. They typically represent the best opportunity for increasing the employment and tax base of a community and the greatest economic threat if they close or relocate. But local firms are often overlooked in a community's enthusiasm to recruit new, headline-generating businesses.

Given the fiercely competitive environment for business attraction and the myriad of issues facing most communities with regard to the recruitment of new business, business retention should be a baseline activity for economic development organizations. In other words, all other initiatives, including business recruitment, should be considered in light of their ability to complement and support the existing business network.

GOAL TWO: SUPPORT THE EXISTING BASE THROUGH BUSINESS RETENTION AND EXPANSION.

Business retention and expansion (BRE) should be the heart of any economic development program. A solid BRE program will help the Town of Addison protect and even grow its existing base of employers. The recent high-profile losses of Pizza Hut to relocation and CompUSA to bankruptcy highlight the vulnerability Addison faces in the current environment. The Town may not have been able to change the outcome in either case, but situations will emerge where an active BRE program will preserve and even expand tax base and jobs in Addison.

Existing businesses form the backbone of a thriving economy, but they are often overlooked in a community's enthusiasm to recruit new, headline-generating businesses. In the context of the private sector, a business retention program is like the adage that says you must attend to your existing customers first. If you don't, you jeopardize your base. This is especially true in light of current economic conditions, which mean fewer recruitment prospects and more existing businesses in distress.

At its simplest, a BRE program helps the economic development organization arrive at a clear understanding of the businesses already in the community and helps keep tabs on changes and challenges area businesses face. The primary functions of a BRE program are threefold:

1. to ensure that at-risk businesses receive support, especially when that risk is the result of labor issues or other factors the community can influence in some way;
2. to expand and support growing businesses; and
3. to advocate for local businesses generally, by identifying their issues and needs.

Strategy 2.1 Become familiar with businesses in Addison and seek to understand their needs.

Actions:

- 2.1a. *Maintain inventory of existing businesses.*** The Town's economic development staff should develop and maintain a database of existing businesses and available properties in Addison. Public business records, such as tax records, utility hookups, and ownership transfers, are good sources for information to populate the database.

The Importance of Connections

Helping local businesses connect to trade associations, think tanks, academic institutions, and other similar companies is a key element of the economic gardening approach introduced by Littleton, Colorado:

We are aware of research in network theory that indicates that an increase in the number of business connections increases the innovation levels of companies. In particular, "weak ties" to "hubs" outside a business's normal daily connections are important for bringing in new ideas.

We have made a point of connecting our businesses to our local community college and the University of Colorado, as well as the work of interesting research organizations like The Santa Fe Institute and The Colorado Issues Network.

<http://www.littletongov.org/bia/economicgardening/>

- 2.1b. **Administer a regularly scheduled employer survey.** Conduct an annual employer survey as a means for keeping in touch with local business and documenting specific needs or expansion plans. The survey could be conducted as a paper survey or via the Internet.
- 2.1c. **Conduct business visitations.** To supplement findings from the employer survey, economic development staff should visit at least 30 businesses per year. The purpose of the visits should be to gauge the ability and needs of local businesses to operate successfully and possibly expand in Addison. A set procedure should be established for these visits to ensure that consistent information is gathered.
- 2.1d. **Host business roundtables.** Provide opportunities for local businesses to meet regularly with the Town's economic and community development staff. The purpose of these meetings is similar to that of the employer survey, but the face-to-face approach often stimulates discussion that a survey cannot. This could be accomplished by holding quarterly forums or in conjunction with an existing event, such as is offered by the Addison Business Association and the Metrocrest Chamber of Commerce.

Strategy 2.2

Provide support to small businesses. Over the past decade, small businesses have contributed the largest share of job creation in the United States. Furthermore, they often provide the services and products that support the operations of larger businesses in a community. Promoting and ensuring that small businesses are connected with available technical and financial assistance, such as that provided by the North Texas Small Business Development Center (NTSBDC); microfinance programs; and state programs that help companies expand their markets is an valuable part of a business retention program.

Actions:

- 2.2a. **Provide networking opportunities for small businesses.** In addition to the forums discussed above, networking opportunities can be a valuable part of a BRE program. Hosting a monthly luncheon or "after hours" event has been a mainstay of chambers and economic development organizations. The Addison Business Association and the Metrocrest Chamber of Commerce already host regular events for local businesses. The Town should continue supporting these

organizations and encourage local small businesses to attend and participate. Supporting existing events – rather than introducing competing events – should be the focus of this task.

- 2.2b. **Promote Existing Small Business Programs and Services.** Work with the NTSBDC and other relevant organizations in the Metroplex to ensure that existing small business and entrepreneur services are promoted to local businesses. Specific emphasis should be given to identifying entrepreneurial ventures that go beyond the traditional “mom & pop” operations that are the typical target of such efforts. (See strategy 3.4.)
- 2.2c. **Improve capital availability.** Access to capital is a critical factor in small business and entrepreneurial development. As such, working with the financial community and other economic development groups to improve access to capital should be a top priority of BRE programs. Examples could include the formation of a capital network, as well as encouraging new lending models in conjunction with banks to meet the technology needs of businesses. As part of this work, contacts should be established with the angel and venture capital community nationally, as well as with regional organizations such as the North Dallas Investment Group.
- 2.2d. **Review Existing Regulations.** Town staff should conduct a review of development regulations, ordinances, and approval processes to ensure that government is being responsive to the small business community. Small business owners and representatives of relevant groups, such as the Addison Business Association, should be part of this review.
- 2.2e. **Create Small Business Ombudsman.** This position would be the primary point of contact for new and small businesses in the area and would serve as a liaison between the business community and relevant local government departments and commissions. In Addison, the city manager has successfully served as the de facto business liaison. However, a new economic development director should assume the responsibility of serving as the primary point of contact between the Town and Addison businesses.

Strategy 2.3 **Establish a program to support retailers and restaurateurs.** Retailers and restaurants play an essential role in Addison’s economy. The concentration of these businesses along the Beltline corridor has been vital to generating employment and revenue for Addison. However, the relative age of many shopping centers and establishments along the corridor as well as the development of newer competing centers in the region is threatening the long-term vitality of Addison’s retail/restaurant sector.

Actions:

- 2.3a. *Survey consumers to determine their shopping patterns and retail needs, as well as their perceptions of Addison.***
- 2.3b. *Meet with existing retailers to better understand their product offerings, customer profiles, store traffic, as well as their needs and challenges in their present locations.***
- 2.3c. *Engage specialists to provide business workshops and seminars for existing retailers and restaurateurs.*** Retail Opportunity Workshops should also be held for those entrepreneurial-minded persons interested in opening a retail business in Addison.

Strategy 2.4 **Have an intervention strategy.** Develop a “rapid response” strategy for dealing with potential layoffs or plant closures. Under the Federal Worker Adjustment and Retraining Notification Act (WARN) of 1989, companies with 100 or more employees must notify local governments and state workforce organizations about facility closings or mass layoffs at least 60 days in advance of the event. However, at this point, it is frequently too late to do anything. Identify “at-risk” companies early-on and develop an aggressive intervention strategy. As part of this effort, the community should identify the tools available to help avert such actions or ameliorate their impact. Examples of these tools include:

- Partnering with the Texas Workforce Commission and the Dallas Workforce Development Board’s rapid response teams to provide assistance to workers facing dislocation.
- Cultivating relationships with site selectors, developers, and real estate brokers to ensure prompt reuse of a closed facility by a new tenant.

GOAL THREE: FOCUS BUSINESS ATTRACTION ON PRIORITY GROWTH SECTORS.

The attraction of companies is the activity most commonly associated with economic development organizations. Indeed, target industry recruitment is a cornerstone of most programs. While essential, industry recruitment is a staff and resource-intensive activity. Large cities or communities with dedicated resources such as a 4A tax are able to afford aggressive business recruitment efforts and incentives. However, smaller communities such as Addison are forced to be more creative and focused with their limited resources.

With little undeveloped land and no economic development sales tax, Addison is not likely to attract a major industrial project or new Fortune 500 headquarters building. Increasingly, such projects are locating on greenfield sites in suburban areas where capital costs are lower. However, with a focused recruitment program Addison is in a position to successfully attract small and medium sized enterprises (companies with less than 500 employees) to existing buildings and sites.

TIP recommends the Town’s economic development program concentrate on building greater awareness of Addison as a destination for high quality investment among site location consultants, commercial real estate professionals, and employers within North Texas and the nation. Addison should be top of mind to companies seeking new facilities or expansion within the Metroplex. The greatest emphasis should be placed on attracting professional and technical services sector firms in such sectors as creative services, information technology, corporate and regional offices, healthcare, back office for administrative and professional services, and aviation related services. An additional emphasis should be placed on attracting and supporting small, fast-growing entrepreneurial firms across these sectors.

Strategy 3.1 Interact and network with regional commercial real estate and site selection community. Addison’s commercial office market is vital to the city’s economic well being. The adjacent figure shows how Addison’s largest employers are concentrated in commercial office space. Consequently, a core function of Addison’s economic development program will be persistent communication and networking with the commercial real estate community in North Texas. Brokers, leasing agents, site location consultants, and developers are a primary source for new business leads and prospects in the Metroplex. They also offer critical intelligence on trends within the region as well as feedback on Addison’s competitive position in the marketplace.

Town of Addison's largest employers

Jobs	Employer Name	Bldg Type
1,183	Mary Kay Cosmetics Inc -- Hq	Office
590	Regus Group Plc	Office
400	Chartwell Diversified Services	Office
321	Concentra Operating Corp	Office
300	Dallas Marriott Quorum	Hotel
280	Greenhill School	School
267	National Business Research Institute	Office
250	Armstrong Cabinet Products	Office
250	Cushman & Wakefield Of Texas, Inc	Office
250	Cardiovascular Provider Resources	Office
240	H Q Global Workplaces Inc	Office
240	Palm Harbor Homes I Lp	Office
230	Intercontinental Dallas	Hotel
226	Trinity Christian Academy	School
202	Mbna Information Srvc Inc	Office
200	Encore Payment Systems	Office
200	Glazers Wholesale Drug Co Inc	Office
200	Clear Channel Communications	Office
200	Sam's Club	Retail
199	Richmont Corp	Office

Source: NCTCOG, *Development Monitoring by City (database)*
<http://www.nctcog.org/ris/demographics/devmon/searchcity.asp>

Recommended Priority Growth Sectors

To support Addison’s economic development efforts, TIP identified opportunity priority growth sectors using a combination of quantitative, qualitative, and strategic approaches. The recommended industries capitalize on existing and emerging assets in Addison, as well as the broader North Texas region. These sectors were also chosen in light of the current distressed economic environment, as they are likely to endure slow growth times and could possibly benefit from governmental support.

- Headquarters for SMEs & regional offices
- Creative services
- Information technology
- Back office for administrative and professional services
- Healthcare
- Aviation related services
- Small, fast-growing firms (entrepreneurship across sectors)

Actions:

- 3.1a. **Regularly attend commercial real estate functions in the region.**
- 3.1b. **Build and maintain a database of developers, brokers, and site consultants in North Texas.**
- 3.1c. **Maintain and update information typically of interest to commercial and industrial developers on the economic development website.**
- 3.1d. **Call on individual brokers, agents, consultants, and developers.**
- 3.1e. **Host tours and events featuring specific assets, such as available land and buildings or new projects.**
- 3.1f. **Offer assistance to aggressively market developers’ and land owners’ properties and buildings to future tenants.**
- 3.1g. **Develop and distribute a quarterly e-newsletter to local businesses, regional public officials, site selectors, real estate developers, investment prospects, and other key stakeholders.** In addition to communicating achievements and successes in Addison, each issue should highlight a different opportunity in the city.

Strategy 3.2

Pursue priority growth sectors. The primary purpose of traditional economic development recruitment is to generate interest from companies with expansion or relocation plans. As the Town builds a full-service economic development program and as resources permit, Addison should engage in business recruitment efforts and include the target growth sectors listed in the adjacent text box. This is not to say that other prospects should be ignored, simply that proactive efforts should be concentrated in areas offering the greatest opportunities for success.

Actions:

- 3.2a. **Compile and maintain resource information for each target industry sector.** This includes identifying associations for each industry sector as well as following industry trends by monitoring trade publications or purchasing industry data and reports from private sources.

- 3.2b. **Join and become active in trade or industry associations for each target industry sector.** Economic development staff should research appropriate organizations and become active participants in events and meetings, including sponsorships and advertising. Local and regional organizations should be pursued first to minimize costs.
- 3.2b. **Build awareness among private employers in North Texas.** The Town, The Metrocrest Chamber, and the Addison Business Association should raise the profile of the city in the region and position it to capture potential business consolidation and expansion activities of DFW-area companies.
- Regional publications. Implement a public relations campaign targeted at regional publications. TIP recommends identifying key regional publications such as the Dallas Business Journal and sending press releases on recent business successes. The initial press release should promote the importance of economic development planning and how local leadership worked together to determine the best opportunities for Addison. Ensuing releases should highlight Addison's efforts to establish an economic development program.
 - Visitation. Call on owners and managers of North Texas companies to present the benefits of Addison as a location for future expansion.
- 3.2c. **Establish a prospect management system.** Once a prospective company expresses interest in Addison, it should be entered into a formal prospect management system. Use of a formal system will help set the prospect's expectations and allow the economic development staff to track the status of future deals quickly and easily. Having a transparent and efficient process is an effective way to gain an edge in business recruitment. It allows staff to respond to requests in a timely, coordinated fashion. The following worksteps address this task:
- Process. The first step is formalizing the process by which prospects can indicate interest, receive information packets, visit Addison, and apply for relocation assistance. This documentation should cover the prospect lifecycle – from lead generation through prospect evaluation to awarding of relocation assistance.

- Intake questionnaire. Post an electronic form on the Economic Development Department web page that prospects can use to request an information packet, set up a visit and tour, and indicate interest in locating in Addison. This questionnaire can also collect information on the prospect that the organization can use to tailor its response.
- Response. Create a standard information packet that is provided to prospects. Adapt pieces such as suitable sites and maps as well as workforce availability to respond specifically to the needs of the prospect. Arrange a visit for the prospect to tour Addison and view its primary assets.

Strategy 3.3 **Pursue new investment from companies in the region seeking to consolidate facilities.** One of the major consequences of the Great Recession is the effort by private employers to preserve cash and profits by cutting costs – meaning fewer workers and fewer facilities. Consequently, many companies are moving to consolidate operations into fewer sites, either existing or new. Addison should look for business expansion opportunities among current employers seeking to merge operations into an existing facility. Additionally, the city should leverage its location to attract new investment. This should center on companies based or operating in the North Texas, especially those seeking new sites to house operations of multiple facilities.

Actions:

3.3a. *Visit with existing businesses in Addison that operate facilities outside of the city.*

- Determine whether consolidation is a possibility and offer to assist in relocating outside operations to the city.

3.3b. *Monitor DFW regional news outlets for reports of consolidation.*

- Economic and Business Research: Identify economic trends, which companies are expanding and contracting in terms of employment and facilities, where satellite facilities are, and how their supply chains are structured.

3.3c. Build awareness among the corporate base in North Texas.

- Implement a public relations campaign targeted at regional companies. Identify key regional publications and send press releases on recent business successes.
- Call on executives of North Texas-based companies to present the benefits of Addison as a location for future expansion or for consolidation of facilities/operations.
- Send targeted mailings touting Addison as a destination for consolidated operations.
- Engage new partners for lead referral. Specific candidates include local and regional construction firms, real estate brokers, banks and service firms (legal and accounting), regional industry associations, and area colleges and universities.

Strategy 3.4 Support entrepreneurship. The Town of Addison and its regional partners should place new emphasis on fostering small business development and growth-oriented entrepreneurship within the city's business community. Fostering entrepreneurship is important for multiple reasons. In general, small businesses are responsible for a significant portion of jobs created. Local businesses that have matured in a community often have much stronger ties to the region and require less effort to retain. Entrepreneurial enterprises add to those elements: they contribute to economic vitality through their creativity and innovation. In other words, they create a center of gravity for talent and capital. The unique quality of entrepreneurial ventures rests on the following understanding:

- Export Oriented: unlike many small businesses, entrepreneurial companies seek markets beyond the immediate region.
- Capital Intensive: since these companies are on a growth trajectory, they require substantial operating and expansion investment.



- Technology Driven: even non-technology companies require a technology infrastructure (broadband, e-commerce transaction capability, highly skilled workforce).
- Professional Service Dependent: since most entrepreneurs have some form of intellectual property (including patents, specialized equipment or processes), they need easy access to legal, financial, and marketing services.

While small business development centers are beneficial to the typical locally-oriented start-up, they are not designed to assist the specialized needs of entrepreneurs. The facilities, networks, and support they need fall into a different category. As a consequence, this recommendation speaks to the assistance an economic development department should provide in building an entrepreneurial cluster in Addison.

Actions:

- 3.4a. *Assess the existing entrepreneurial programs and services available in North Texas.*** Work with representatives of the North Texas Small Business Development Center (NTSBDC), the Institute for Innovation & Entrepreneurship at UT Dallas, the Metrocrest Chamber of Commerce, the Addison Business Association, and other organizations to formally assess the needs of area entrepreneurs and identify gaps in services and support that are not being provided.
- 3.4b. *Work with partners to enhance services for entrepreneurs.***
- Support the establishment of a formal angel investor network in Addison to aid entrepreneurs in raising seed capital by providing opportunities for entrepreneurs to present business plans and financing needs to an audience of local investors.
 - Support the creation of a youth entrepreneurship education program in DISD schools.
 - Encourage the development of a mentor network to match new entrepreneurs with veteran entrepreneurs.

- Create a clearinghouse of information on services available in the North Dallas area. Include a description of services and contact information for:
 - Business services: accounting, legal, human resources, information technology, business transfer planning, production, marketing, market research.
 - Financing services: microlenders, local banks, national banks, factors, angel investor networks.

3.4c. Celebrate and support entrepreneurship in the region. Addison and its partners (the Metrocrest Chamber and the Addison Business Association) should engage in a public relations campaign profiling area entrepreneurs (“success stories”) – current and past – and informing residents of entrepreneurial activity and initiatives. This will help foster an entrepreneurial spirit and a community that values entrepreneurship.

GOAL FOUR: RAISE THE PROFILE OF ADDISON REGIONALLY AND NATIONALLY.

The Town of Addison should take a more active role in defining the community to potential businesses, visitors, and residents. Interviews with existing businesses and residents indicate a generally positive image of the city and its municipal government. Addison residents and businesses are proud of the business environment and quality of life Addison offers. However, many stakeholders expressed a frustration that Addison's small size and lack of an economic development program stifles its exposure within the region and nationally. In order for the city to realize its full economic potential, the Town must undertake a sustained marketing campaign raise Addison's profile as a destination for new investment.

Strategy 4.1 **Develop an economic development marketing plan.** The first step toward this goal is to develop a specific marketing plan and budget for raising the profile of Addison among potential new investors in priority growth industries and residents within North Texas and beyond.

Actions:

4.1a. Engage a marketing consultant. The Town should engage a marketing consultant to help design the plan. This recommendation should not be confused with engaging a consultant for an overall image and branding study. Such studies are not effective for attracting new business investment. Addison's efforts should focus on targeted marketing strategies for new investment and talent, including marketing materials, travel, and advertising. TIP estimates such a plan can be developed for approximately \$10,000.

- Goals for a marketing plan should focus on the following areas:
 - Company relocation,
 - Business expansion,
 - Talent attraction, and
 - Awareness in the North Texas business community about Addison.

Strategy 4.2 **Highlight the Town of Addison’s superior business services and friendliness.** Several people interviewed as part of this process recommended the Town highlight its superior business friendliness and responsiveness as a feature of a marketing campaign. This messages should particularly appeal to small and medium sized businesses Addison is seeking to attract.

Actions:

4.2a. *Involve existing businesses.* Addison’s most effective salespeople are its existing businesses. They should be the primary messengers of why Addison is a profitable place to do business.

Strategy 4.3 **Feature Addison Airport prominently in economic development marketing.** Another local asset many stakeholders feel is underutilized in local marketing efforts is Addison Airport. As the region’s busiest and most strategically located business and general aviation airport, Addison Airport is a strong asset for recruiting corporations and executives to the city.

Actions:

4.3a. *Highlight Addison Airport in economic development materials, including both print and electronic.*

4.3b. *Coordinate the Town’s economic development marketing efforts and activities with those of Addison Airport.*

4.3c. *When appropriate, include airport representatives when hosting investment prospects.*

4.4d. *Occasionally hold economic development events, including developer/commercial real estate forums, at the airport.*

Strategy 4.4 **Influence the image of Addison portrayed on the Web and through social media.** Use non-traditional approaches to raising Addison’s profile. Social networking sites, such as Facebook and Twitter have rapidly emerged as prominent marketing vehicles.

Actions:

4.4a. *Influence the image of Addison portrayed on the Web.*



- Assume ownership of Addison’s entry on Wikipedia. Regularly update the information and data with references.
- Establish a new Facebook page for the Town of Addison. Join other Addison-related Facebook groups to influence content.
- Create a Twitter account to update and inform businesses and residents of new announcements, upcoming events, and salient issues.
- Create a blog section of the Town’s economic development website to provide content and connect to other sites.
- Coordinate social media strategies with other organizations in the area such as the Metrocrest Chamber.
- Invite local residents and professionals to post positive messages about the area on these websites.
- Send invitations through Facebook and other sites for Addison events (e.g., Kaboom Town, Taste Addison, etc.).
- Post photos from activities and events in Addison on networking and sharing sites, such as and Flickr and Photobucket.
- Post video from activities and events in Addison on networking and sharing sites, such as YouTube.

Redefining PLACE

Much has been written about the importance of quality of life to the site selection process. Communities throughout the nation have positioned themselves by touting their advantages in this regard—good schools, safe streets, pleasant weather. We agree these factors are important. We take issue only with the narrowness of the focus. Quality of life assumes that everyone thrives in the same environment and is attracted to the same amenities. It assumes that current residents' view of what makes a community would be shared by all.

By contrast, quality of place considers what is attractive to a range of residents, both old and new. The idea of quality of place accommodates growth and recognizes the benefits of change. It recognizes that one person's "good place to raise a family" might translate into another's "there's nothing to do in this town." Quality of place is about providing options, not just for current residents, but for those who will be residents in the future.

GOAL FIVE: MAINTAIN AND ENHANCE ADDISON'S QUALITY OF PLACE.

Increasingly, private employers rely on the skills and talent of their workforce to retain or gain a competitive advantage. Companies have discovered that one way to tap into talented workers is by locating operations in communities with a strong sense of place. This is because communities offering a multitude of amenities are the ones attracting many of today's skilled and talented workers. Likewise, a community that is attractive to talent will in turn be more likely to attract companies. A company will be less likely to locate where workers refuse to live. While there is no set definition for "quality of place", the common factors are the wide availability of choices in housing, entertainment, culture, recreation, retail, and employment.

Addison is unique in that it is a small urban community located in the center of a vast metropolitan area. It is home to Class A office towers, upscale residential neighborhoods, higher density mixed-used developments, conference and theatre facilities, manicured parks, and diverse retail and dining options. The Town of Addison strives to maintain the city's appearance, landmarks, and streetscapes. The Town hosts some of the most well attended events in the region and even offers a public athletic club for residents. Addison's challenge is not establishing a sense of place, but continually improving it.

Strategy 5.1 Continue emphasizing quality planning practices, design standards, and landscaping. One of most distinctive aspects of Addison's appearance is the emphasis on quality and aesthetics within the city's public and private facilities and infrastructure. The Town's commitment to high quality is evidenced by such attractive public facilities as Town Hall, Addison Circle Park, and the Conference and Theatre Centre. The yearly planting of 75,000 tulip bulbs from Holland is another example of how the Town distinguishes its quality of place and image within the region. New private developments such a Vitruvian Park will enhance the city's appeal to new employers, workers, residents, and visitors.

Actions:

- 5.1a. *Continue funding park development and city beautification efforts.***
- 5.1b. *Continue supporting the Addison Arbor Foundation and other similar organizations to enhance the city's natural environment.***

- 5.1c. *Work with private developers and building owners to promote visually appealing construction and landscaping that is consistent with Town standards.*

Strategy 5.2

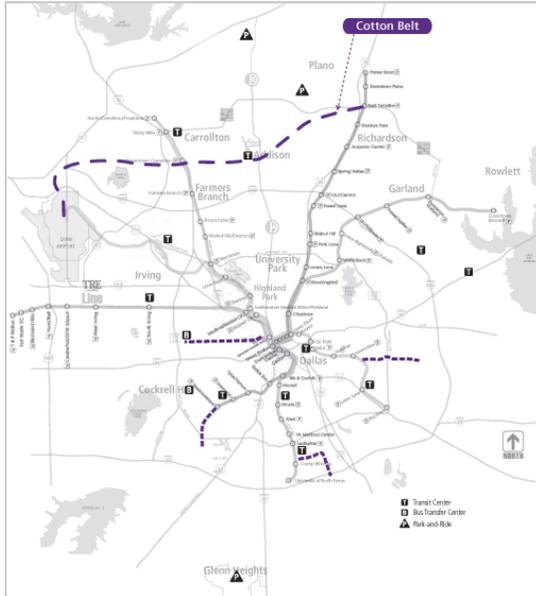
Position Addison as the “greenest” community in the region. Traditionally, environmental sustainability had no role in economic development planning or practice. Increasingly, however, cities and regions have begun accepting and embracing the growing importance of sustainability to economic vitality. This trend began with communities becoming “greener” in order to attract and retain young talented professionals. More recently, the energy shock of 2008 and the federal government’s new emphasis on promoting alternative energy as a national economic driver has caused CleanTech to become a globally pursued target industry sector. With private industry now adopting the culture of sustainability, local environmental awareness is also becoming a factor in site location decision making.

Through its *Addison Green* initiative, the Town of Addison has already formalized a commitment to “make Addison a leader in sustainable development and operations that protect and enhance the Town’s quality of life.” The Town is utilizing hybrid electrical vehicles and bio-diesel fuel in its non-public safety diesel engines. It has adopted the North Central Council of Government’s (NCTCOG) Clean Air Policy, signed the US Mayors Climate Protection Agreement, and is a member of the Sierra Club’s Cool Cities. Moreover, the Town intends to implement sustainable building standards and to require that Development Services staff obtain LEED certification training.

Actions:

- 5.2a. *Include information regarding Addison’s sustainability initiative in the Town’s economic development marketing materials.*
- 5.2b. *Encourage and support energy efficiency retrofitting by existing building owners. This could include financial incentives such as grants or using PACE bonds. (see 1.4b.)*
- 5.2c. *Continue making local business aware of federal energy tax incentives and other programs supporting energy efficiency.*

Planned Cotton Belt Rail Line Map



Credit: DART

Strategy 5.3

Support the development of the Cotton Belt Line. The Cotton Belt Rail Line is a planned 67.7-mile commuter rail line extending through Tarrant, Dallas, Collin, and Rockwall Counties. When complete, the line will provide rail service from Dallas's northeast suburbs to Southwest Fort Worth, including a major terminal at DFW Airport. Dallas Area Rapid Transit (DART) and the Fort Worth Transportation Authority are leading the development of the line, which has been broken up into four segments. DART plans to locate a rail stop at the Addison Transit Center as part of the first segment of the line's development.

Having such a stop represents a substantial economic development opportunity for Addison. Indeed, some large employers interviewed by the consulting team believe a Cotton Belt rail stop in Addison would greatly benefit their operations by providing expanded transportation access for their respective workforces and broadening their labor draw area.

Actions:

- 5.3a. *Continue working with DART and the Regional Transportation Council to secure a light and/or commuter rail and stop in Addison along the Cotton Belt Rail Line.***
- 5.3b. *Include designs and information about the Cotton Belt line and the Addison stop in the Town's economic development marketing materials.***

Strategy 5.4

Pursue a long-term airport development plan. Addison Airport is one of the city's most important and notable economic development assets. With 774 based aircraft and an average of 366 operations per day, Addison Airport ranks as the third largest general aviation airport in the country. Companies and private pilots from across North Texas utilize the airport on a daily basis for business and personal travel. The airport also has a significant real estate footprint in the city, taking up approximately 15 percent of the city's total 4.35 square miles. This percentage is substantial considering Addison is 90 percent built out and has little land available for new commercial/industrial development. Officials and businesses associated with the airport indicated to the consulting team development and redevelopment opportunities exist on and around the airport. To properly guide and manage future development at the airport, however, a development plan is needed.

Actions:

- 5.4a. *Determine if an outside consultant is needed to assist with the design of the plan.*
- 5.4b. *Work with Washington-Staubach to identify the parameters, scope, needs, and oversight of the development plan.*
- 5.4c. *Ensure the Town's economic development director has some involvement and input into the plan's design and deliverables.*

Strategy 5.5 Explore opportunities for developing a destination venue for sports and/or entertainment.

The hospitality industry is an important economic engine for Addison. The city is home to 22 hotels and over 4,000 hotel rooms. Business travel accounts for much of the sector's activity in Addison. In fact, hotel representatives reported to the consulting team their weekday business is healthy. Conversely, their weekend activity is much slower and less profitable. Moreover, the weekend events Addison hosts throughout the year tend to draw visitors from within the region and do not put "heads in beds." Several hotel representatives and others interviewed by the consulting team contend Addison lacks a venue or facility for hosting weekend events that would draw visitors from outside the region who may require an overnight stay. One example mentioned is an athletic facility for hosting major tournaments/meets.

Actions:

- 5.5a. *The director of visitor services should engage the local hospitality industry to brainstorm for concepts and examples.*
- 5.5b. *Perform a gap analysis to identify any event niches that are not currently being met in the Metroplex.*
- 5.5c. *If an opportunity is identified, conduct a feasibility and economic impact analysis to determine if the concept warrants formal pursuit by the Town.*

IMPLEMENTATION MATRIX

The following guide combines all the goals, strategies, and actions in a single table. It also includes potential partners and allies as well as a recommended time horizon for implementation. The purpose of the implementation matrix is to provide a graphic representation when the actions should realistically be implemented and the most appropriate organizations to carry them out.

STRATEGY / ACTION ITEMS		TIMELINE				
Description	Regional Partner(s)	0-6 mos	6-12 mos	2-3 yrs	4-5 yrs	On-going
Town – Town of Addison; MCC – Metrocrest Chambers of Commerce; ABA – Addison Business Association; NTSBDC – North Texas Small Business Development Center						
GOAL ONE: BUILD CAPACITY TO CONDUCT ECONOMIC DEVELOPMENT						
1.1 Establish an economic development department within the Town of Addison.						
1.1a	The city council should formally direct the city manager to establish an economic development department and hire a director to lead the department.	Town	X			X
1.2 Hire a professional economic development director.						
1.2a	Post the position on economic development-related websites that advertise job opportunities.	Town	X			
1.2b	Request that regional and statewide partners assist in locating an appropriate candidate through their professional networks.	Town	X			
1.2c	Consider engaging an executive placement firm to assist in identifying and vetting candidates for the position.	Town	X			
1.3 Hire an economic development support staff.						
1.3a	Interview and hire candidates to fill the economic development specialist and marketing coordinator positions.	Town	X	X		
1.3b	Determine how the marketing coordinator could support other departments and allocate assignments accordingly.	Town	X	X		

STRATEGY / ACTION ITEMS			TIMELINE				
Description	Regional Partner(s)	0-6 mos	6-12 mos	2-3 yrs	4-5 yrs	On-going	
Town – Town of Addison; MCC – Metrocrest Chambers of Commerce; ABA – Addison Business Association; NTSBDC – North Texas Small Business Development Center							
1.4 Establish a formal incentives policy.							
1.4a	Establish an economic development fund	Town	X			X	
1.4b	Consider the use of other incentive tools.	Town		X		X	
1.4c	Consider incentives targeted toward entrepreneurs and start-ups.	Town			X	X	
1.4d	Adopt a formal incentives policy to direct the use of incentives.	Town	X			X	
1.5 Redesign the Town’s economic development website.							
1.5a	Engage a web design firm.	Town, TIP	X				
GOAL TWO: SUPPORT THE EXISTING BASE THROUGH BUSINESS RETENTION AND EXPANSION.							
2.1 Become familiar with businesses in Addison and seek to understand their needs.							
2.1a	Maintain inventory of existing businesses.	Town		X		X	
2.1b	Administer a regularly scheduled employer survey.	Town			X	X	
2.1c	Conduct business visitations.	Town		X		X	
2.1d	Host business roundtables.	Town, MCC, ABA			X		
2.2 Provide support to small businesses.							
2.2a	Provide networking opportunities for small businesses.	Town, MCC, ABA		X		X	
2.2b	Promote Existing Small Business Programs and Services.	Town, NTSBDC			X	X	

STRATEGY / ACTION ITEMS		TIMELINE				
Description	Regional Partner(s)	0-6 mos	6-12 mos	2-3 yrs	4-5 yrs	On-going
Town – Town of Addison; MCC – Metrocrest Chambers of Commerce; ABA – Addison Business Association; NTSBDC – North Texas Small Business Development Center						
2.2c	Improve capital availability.	Town			X	
2.2d	Review Existing Regulations.	Town, ABA		X		
2.2e	Create Small Business Ombudsman.	Town	X			
2.3 Establish a program to support retailers and restaurateurs.						
2.3a	Survey consumers.	Town			X	X
2.3b	Meet with existing retailers.	Town			X	X
2.3c	Engage specialists to provide business workshops and seminars.	Town				X
2.4 Have an intervention strategy.						
2.4a	Provide assistance to workers facing dislocation.	Town				X
2.4b	Cultivating relationships with site selectors, developers, and real estate brokers.	Town				X
GOAL THREE: FOCUS BUSINESS ATTRACTION ON PRIORITY GROWTH SECTORS.						
3.1 Interact and network with regional commercial real estate and site selection community.						
3.1a	Regularly attend commercial real estate functions in the region.	Town		X		X
3.1b	Build and maintain a database of developers, brokers, and site consultants in North Texas.	Town			X	X
3.1c	Maintain and update information typically of interest to commercial and industrial developers on the economic development website.	Town		X		X
3.1d	Call on individual brokers, agents, consultants, and	Town		X		X

STRATEGY / ACTION ITEMS		TIMELINE				
Description	Regional Partner(s)	0-6 mos	6-12 mos	2-3 yrs	4-5 yrs	On-going
Town – Town of Addison; MCC – Metrocrest Chambers of Commerce; ABA – Addison Business Association; NTSBDC – North Texas Small Business Development Center						
	developers.					
3.1e	Host tours and events featuring specific assets, such as available land and buildings or new projects.	Town, ABA, MCC			X	X
3.1f	Offer assistance to aggressively market developers' and land owners' properties and buildings to future tenants.	Town		X		X
3.1g	Develop and distribute a quarterly e-newsletter.	Town			X	X
3.2 Pursue priority growth sectors.						
3.2a	Compile and maintain resource information for each target industry sector.	Town			X	X
3.2b	Join and become active in trade or industry associations.	Town			X	X
3.2c	Build awareness among private employers in North Texas.	Town			X	X
3.2d	Establish a prospect management system.	Town			X	
3.3 Pursue new investment from companies in the region seeking to consolidate facilities.						
3.3a	Visit with existing businesses in Addison that operate facilities outside of the city.	Town			X	X
3.3b	Monitor DFW regional news outlets for reports of consolidation.	Town				X
3.3c	Build awareness among the corporate base in North Texas.	Town			X	X
3.4 Support entrepreneurship.						
3.4a	Assess the existing entrepreneurial programs and services available in North Texas.	Town, MCC, ABA			X	
3.4b	Work with partners to enhance services for entrepreneurs.	Town, MCC, ABA				X

STRATEGY / ACTION ITEMS		TIMELINE				
Description	Regional Partner(s)	0-6 mos	6-12 mos	2-3 yrs	4-5 yrs	On-going
Town – Town of Addison; MCC – Metrocrest Chambers of Commerce; ABA – Addison Business Association; NTSBDC – North Texas Small Business Development Center						
3.4c	Celebrate and support entrepreneurship in the region.	Town, MCC, ABA			X	X
GOAL FOUR: RAISE THE PROFILE OF ADDISON REGIONALLY AND NATIONALLY.						
4.1 Develop an economic development marketing plan.						
4.1a	Engage a marketing consultant.	Town		X		X
4.2 Highlight the Town of Addison’s superior business services and friendliness.						
4.2a	Involve existing businesses.	Town, ABA		X		X
4.3 Feature Addison Airport prominently in economic development marketing.						
4.3a	Highlight Addison Airport in economic development materials, including both print and electronic.	Town		X		
4.3b	Coordinate the Town’s economic development marketing efforts and activities with those of Addison Airport.	Town			X	
4.3c	When appropriate, include airport representatives when hosting investment prospects.	Town				X
4.3d	Occasionally hold economic development events, including developer/commercial real estate forums, at the airport.	Town, ABA, MCC				X
4.4 Influence the image of Addison portrayed on the Web and through social media.						
4.4a	Influence the image of Addison portrayed on the Web.	Town		X		X
GOAL FIVE: MAINTAIN AND ENHANCE ADDISON’S QUALITY OF PLACE.						

STRATEGY / ACTION ITEMS		TIMELINE				
Description	Regional Partner(s)	0-6 mos	6-12 mos	2-3 yrs	4-5 yrs	On-going
Town – Town of Addison; MCC – Metrocrest Chambers of Commerce; ABA – Addison Business Association; NTSBDC – North Texas Small Business Development Center						
5.1 Continue emphasizing quality planning practices, design standards, and landscaping.						
5.1a	Continue funding park development and city beautification efforts.	Town				X
5.1b	Continue supporting the Addison Arbor Foundation and other similar organizations to enhance the city’s natural environment.	Town				X
5.1c	Work with private developers and building owners to promote visually appealing construction and landscaping that is consistent with Town standards.	Town				X
5.2 Position Addison as the “greenest” community in the region.						
5.2a	Include information regarding Addison’s sustainability initiative in the Town’s economic development marketing materials.	Town		X		X
5.2b	Encourage and support energy efficiency retrofitting by existing building owners.	Town			X	X
5.2c	Continue making local business aware of federal energy tax incentives and other programs supporting energy efficiency.	Town				X
5.3 Support the development of the Cotton Belt Line.						
5.3a	Continue working with DART and the Regional Transportation Council to secure a light and/or commuter rail and stop in Addison along the Cotton Belt Rail Line.	Town, DART				X
5.3b	Include designs and information about the Cotton Belt line and the Addison stop in the Town’s economic development marketing materials.	Town			X	

STRATEGY / ACTION ITEMS		TIMELINE				
Description	Regional Partner(s)	0-6 mos	6-12 mos	2-3 yrs	4-5 yrs	On-going
Town – Town of Addison; MCC – Metrocrest Chambers of Commerce; ABA – Addison Business Association; NTSBDC – North Texas Small Business Development Center						
5.4 Pursue a long-term airport development plan.						
5.4a	Determine if an outside consultant is needed to assist with the design of the plan.	Town			X	
5.4b	Work with Washington-Staubach to identify the parameters, scope, needs, and oversight of the development plan.	Town			X	
5.4c	Ensure the Town’s economic development director has some involvement and input into the plan’s design and deliverables.	Town			X	
5.5 Explore opportunities for developing a destination venue for sports and/or entertainment.						
5.5a	Engage the local hospitality industry to brainstorm for concepts and examples.	Town			X	
5.5b	Perform a gap analysis to identify any event niches that are not currently being met in the Metroplex.	Town				X
5.5c	If an opportunity is identified, conduct a feasibility and economic impact analysis to determine if the concept warrants formal pursuit by the Town.	Town				X

Council Agenda Item: #R9

AGENDA CAPTION:

Presentation and discussion of the City Manager's 2010-2011 Fiscal Year Proposed General Fund Budget.

FINANCIAL IMPACT:

There is no direct financial impact associated with presentation and discussion of the budget.

BACKGROUND:

The city manager's proposed budget for the fiscal year ending September 30, 2011 was filed with the City Secretary on July 30, 2010 in accordance with the city charter.

RECOMMENDATION:

COUNCIL GOALS:

Conduct the Business of the Town in a Fiscally Responsible Manner

ATTACHMENTS:

Description:

[Town of Addison City Manager Proposed Fiscal Year 2010-11 Annual Budget](#)

Type:

Backup Material

TOWN OF ADDISON

CITY MANAGER PROPOSED FISCAL YEAR 2010 – 2011 ANNUAL BUDGET

**Filed with the City Secretary
July 30, 2010**

A large, stylized, light gray logo for the Town of Addison. The word "Addison!" is written in a cursive, handwritten style. A registered trademark symbol (®) is located to the right of the exclamation point.

This budget will raise more total property taxes than last year's budget by \$470,800 or 2.9 percent, and of that amount \$301,847 is tax revenue to be raised from new property added to the tax roll this year.

The above statement is required by Section 102.005(b), Loc. Gov. Code.

TOWN OF ADDISON
CITY MANAGER PROPOSED BUDGET
FOR THE FISCAL YEAR
ENDING SEPTEMBER 30, 2011

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TOWN OF ADDISON
CITY MANAGER PROPOSED 2010-2011 BUDGET SUMMARY
Including Major Items of Interest and Comparison with 2009-10 Budget

The following is a summary of the proposed 2010-2011 fiscal year (FY) annual budget of the Town of Addison that was filed with the city secretary on July 30, 2010.

1. **Budget appropriates \$76,983,550, a decline of \$5,794,860 or 7.0%** less than the previous year's budget. The decline is attributed to a reduced scope of projects related to the Vitruvian Park urban residential development and fewer purchases of capital equipment.
2. **Revenues total \$57,638,180, a net increase of \$3,377,850 or 6.2%** compared to the 2009-10 budget. The increase is a result of a higher property tax levy needed to support the Town's annual debt service requirements, an increase in federal/state/county grants, and interfund charges related to the Town's capital replacement funds. Significant variations include:
 - Property taxes, up \$682,400 or 4.3%
 - Non-property taxes (sales, alcoholic beverage, and hotel occupancy) down \$1,097,220 or 7.3%.
 - Interfund charges are up \$1.3 million after a one-year suspension to fund eventual replacement of existing capital equipment.
 - The budget reflects a 10% increase in water and sewer rates and a 50% increase in business licenses and building permits fees.
3. **The property tax rate is proposed to increase to 55.23¢, up 5.63¢ from the previous year.** The increased rate will partially offset the decline in property values. Total property tax levy is budgeted at \$16,893,610 which is 2.9% more than the FY2010 levy. Most of the additional amount is required for the Town's annual debt service.
4. **Appraised values for 2010 (used for fiscal year 2011 levy) total \$3,058,773,720, a decline of 7.6%** from certified 2009 values. With the proposed tax rate, the city property taxes paid by the average homeowner in Addison will total \$1,117 or \$105 more than last year's average.
5. **Total staffing (all funds) is at 261.1 FTE** (full-time equivalent), a net reduction of 6.3 FTE in workforce. All deleted positions were vacant and required no layoffs of employees. Savings associated with the net reduction of positions total \$545,950. Changes to staffing are:
 - Removal of an assistant to the city manager position in the City Manager department.
 - Removal of the strategic services manager position in the Financial & Strategic Services department.
 - Removal of a fleet technician in the General Services department.

- Removal of the warrant officer position and addition of a part-time (.7 FTE) clerk in the Municipal Court department.
 - Removal of the employment specialist position in the Human Resources department.
 - Removal of the assistant to the chief position in the Police department.
 - Removal of a deputy fire chief position in the Fire department.
 - Addition of a secretarial position in the Visitor Services department.
 - Removal of a senior event coordinator position in the Special Events department.
6. The budget provides **no pay increase for employees**. An anticipated ten percent increase in health costs has been included at a cost of \$213,700.
7. The budget includes \$500,000 to support economic development programs.
8. The budget envisions over **\$22.5 million being spent on capital projects** that include:
- Street, park, and utility improvements associated with Vitruvian Park \$12,944,000
 - New intersection at Spring Valley and Vitruvian Way \$2,400,000
 - Miscellaneous street projects \$1,007,000
 - First Phase of Belt Line Rd. Streetscape Improvements \$500,000
 - Local match for 90% FAA funding of airport runway improvements \$1,185,000
 - Initial construction of the Surveyor overhead water storage tank \$3,400,000

(Note: project amounts reflect anticipated expenditures for the year; total project budgets are greater than the amounts shown)

TOWN OF ADDISON
COMBINED SUMMARY OF REVENUES AND EXPENDITURES AND CHANGES IN FUND BALANCE
ALL FUNDS SUBJECT TO APPROPRIATION
City Manager Proposed 2010-11 Annual Budget With Comparisons to 2009-10 Budget

	Special Revenue Funds				Combined Debt Service	Capital Project Funds			Proprietary Funds			TOTAL	
	General Fund	Hotel	Combined Grants	Combined Other		Streets	Parks	Combined Bonds	Airport	Utility	Combined Replacement	2010-11	2009-10
BEGINNING BALANCES	\$ 10,730,100	\$ 3,261,770	\$ 15,300	\$ 222,150	\$ 2,015,590	\$ 1,276,320	\$ 267,140	\$ 22,137,780	\$ 1,741,240	\$ 5,026,680	\$ 5,189,720	\$ 51,883,790	\$ 62,082,400
REVENUES:													
Ad valorem tax	10,783,220	-	-	-	5,705,080	-	-	-	-	-	-	16,488,300	15,805,900
Non-property taxes	10,337,780	3,550,000	-	-	-	-	-	-	-	-	-	13,887,780	14,985,000
Franchise fees	2,607,960	-	-	-	-	-	-	-	-	-	-	2,607,960	2,522,000
Licenses and permits	449,930	-	-	-	-	-	-	-	-	-	-	449,930	360,000
Intergovernmental	-	-	2,628,000	-	-	-	-	-	50,000	-	-	2,678,000	1,233,580
Service fees	1,345,000	1,680,500	-	-	-	-	-	-	884,400	10,177,670	1,310,000	15,397,570	12,721,600
Fines and penalties	1,225,000	-	-	52,000	-	-	-	-	-	70,000	-	1,347,000	1,312,000
Rental income	153,000	578,000	-	-	-	-	-	-	3,467,030	-	-	4,198,030	3,976,500
Interest & other income	137,990	13,800	70	14,200	32,000	9,100	3,070	233,920	25,750	16,500	97,210	583,610	1,343,750
TOTAL REVENUES	27,039,880	5,822,300	2,628,070	66,200	5,737,080	9,100	3,070	233,920	4,427,180	10,264,170	1,407,210	57,638,180	54,260,330
Transfers from other funds	200,000	-	-	-	670,000	-	-	-	-	-	-	870,000	1,670,000
TOTAL AVAILABLE RESOURCES	37,969,980	9,084,070	2,643,370	288,350	8,422,670	1,285,420	270,210	22,371,700	6,168,420	15,290,850	6,596,930	110,391,970	118,012,730
EXPENDITURES:													
General Government	6,642,240	-	-	84,900	-	-	-	-	-	-	141,000	6,868,140	7,055,800
Public Safety	14,592,180	-	128,000	21,970	-	-	-	-	-	-	439,000	15,181,150	15,013,770
Urban Development	877,510	-	-	-	-	-	-	-	-	-	-	877,510	955,580
Streets	1,643,100	-	-	-	-	-	-	-	-	-	-	1,643,100	1,677,600
Parks & Recreation	3,956,370	-	-	-	-	-	-	-	-	-	-	3,956,370	4,085,740
Tourism	-	5,626,950	-	-	-	-	-	-	-	-	-	5,626,950	6,414,060
Aviation	-	-	-	-	-	-	-	-	3,481,350	-	-	3,481,350	3,162,340
Utilities	-	-	-	-	-	-	-	-	-	7,240,850	-	7,240,850	7,091,050
Debt service	-	-	-	-	6,163,740	-	-	-	390,420	3,147,450	-	9,701,610	10,335,650
Capital projects and other uses	383,700	378,170	2,500,000	-	-	1,007,440	270,210	12,780,000	1,302,000	3,785,000	-	22,406,520	26,986,820
TOTAL EXPENDITURES	28,095,100	6,005,120	2,628,000	106,870	6,163,740	1,007,440	270,210	12,780,000	5,173,770	14,173,300	580,000	76,983,550	82,778,410
Transfers to other funds	-	670,000	-	-	-	-	-	-	-	200,000	-	870,000	1,670,000
ENDING FUND BALANCES	\$ 9,874,880	\$ 2,408,950	\$ 15,370	\$ 181,480	\$ 2,258,930	\$ 277,980	\$ -	\$ 9,591,700	\$ 994,650	\$ 917,550	\$ 6,016,930	\$ 32,538,420	\$ 33,564,320

Total Revenues \$ 57,638,180
Decrease in fund balance 19,345,370
Total Appropriable funds \$ 76,983,550

Total Appropriations \$ 76,983,550

TOWN OF ADDISON
PROPERTY TAX DISTRIBUTION
CALCULATIONS
City Manager Proposed 2010-11 Budget

2010 CERTIFIED TAX ROLL & LEVY:			
Appraised Valuation (100%)			\$ 3,058,773,720
Rate Per \$100			<u>\$ 0.5523</u>
TOTAL TAX LEVY			\$ 16,893,610
Percent of Current Collection			<u>97.50%</u>
Estimated Current Tax Collections			<u>\$ 16,471,300</u>
SUMMARY OF TAX COLLECTIONS:			
Current Tax			\$ 16,471,300
Delinquent Tax			15,000
Penalty and Interest			<u>2,000</u>
TOTAL 2010-11 TAX COLLECTIONS			<u><u>\$ 16,488,300</u></u>
PROPOSED DISTRIBUTION:			
	<u>TAX</u> <u>RATE</u>	<u>% OF</u> <u>TOTAL</u>	<u>AMOUNT</u>
General Fund:			
Current Tax			\$ 10,772,100
Delinquent Tax			9,810
Penalty and Interest			<u>1,310</u>
Total General Fund	\$0.3612	65.40%	<u>10,783,220</u>
Debt Service Fund:			
Current Tax			5,699,200
Delinquent Tax			5,190
Penalty and Interest			<u>690</u>
Total Debt Service Fund	<u>\$0.1911</u>	<u>34.60%</u>	<u>5,705,080</u>
TOTAL DISTRIBUTION	<u>\$0.5523</u>	<u>100.00%</u>	<u>\$ 16,488,300</u>

TOWN OF ADDISON
BUDGETED DEPARTMENTAL STAFFING SUMMARY

City Manager Proposed 2010-11 Annual Budget

	Fiscal Years Ending September 30					Difference 10-11
	2007	2008	2009	2010	2011	
General Fund:						
City Manager	8.5	8.5	8.5	8.5	8.0	(0.5)
Financial & Strategic Services	10.0	10.0	10.0	9.0	8.0	(1.0)
General Services	9.0	10.0	10.0	10.0	9.0	(1.0)
Municipal Court	4.7	4.7	5.7	5.7	5.4	(0.3)
Human Resources	4.7	4.7	5.2	5.2	4.2	(1.0)
Information Technology	6.0	6.0	6.0	6.0	6.0	-
Police	68.3	69.3	70.3	73.3	72.3	(1.0)
Emergency Communications	12.5	12.5	13.5	13.5	13.5	-
Fire	55.0	55.0	55.0	54.0	53.0	(1.0)
Development Services	7.0	7.0	7.0	7.0	7.0	-
Streets	7.0	7.0	7.0	7.0	7.0	-
Parks	20.0	20.0	21.0	20.0	20.0	-
Recreation	15.2	15.2	15.2	15.2	15.2	-
Total General Fund	227.9	229.9	234.4	234.4	228.6	(5.8)
Hotel Fund	14.0	14.0	14.0	14.0	13.5	(0.5)
Airport Fund	2.0	2.0	2.0	2.0	2.0	-
Utility Fund	17.0	17.0	18.0	17.0	17.0	-
TOTAL ALL FUNDS	260.9	262.9	268.4	267.4	261.1	(6.3)

All positions are shown as full-time equivalent (FTE).

TOWN OF ADDISON
GENERAL FUND
SCHEDULE OF REVENUES BY SOURCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
Ad valorem taxes:				
Current taxes	\$ 9,744,498	\$ 10,680,130	\$ 10,680,130	\$ 10,772,100
Delinquent taxes	(14,883)	3,390	3,390	9,810
Penalty & interest	22,352	23,710	23,710	1,310
Non-property taxes:				
Sales tax	9,584,496	9,760,000	9,263,300	9,377,780
Alcoholic beverage tax	936,034	975,000	915,670	960,000
Franchise / right-of-way use fees:				
Electric franchise	1,514,152	1,500,000	1,450,000	1,500,000
Gas franchise	329,963	325,000	189,090	250,000
Telecommunication access fees	738,637	560,000	675,000	650,000
Cable franchise	170,479	130,000	225,000	200,000
Wireless network fees	7,000	-	-	-
Street rental fees	1,280	7,000	7,500	7,960
Licenses and permits:				
Business licenses and permits	160,607	160,000	150,460	145,090
Building and construction permits	269,074	200,000	582,030	304,840
Intergovernmental revenue	101,300	198,450	-	-
Service fees:				
General government	465	600	700	650
Public safety	777,791	725,000	860,080	757,080
Urban development	2,945	5,000	3,520	3,700
Streets and sanitation	350,587	350,000	334,870	319,870
Recreation	87,085	80,000	78,940	79,400
Interfund	181,656	184,300	184,300	184,300
Court fines	1,253,029	1,200,000	1,251,600	1,225,000
Interest earnings	273,920	177,500	107,870	80,000
Rental income	151,721	156,500	140,680	153,000
Other	79,033	75,000	89,430	57,990
TOTAL REVENUES	\$ 26,723,221	\$ 27,476,580	\$ 27,217,270	\$ 27,039,880

TOWN OF ADDISON
GENERAL FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 11,695,930	\$ 11,083,000	\$ 10,652,740	\$ 10,730,100
REVENUES:				
Ad valorem taxes	9,751,967	10,707,230	10,707,230	10,783,220
Non-property taxes	10,520,530	10,735,000	10,178,970	10,337,780
Franchise fees	2,761,511	2,522,000	2,546,590	2,607,960
Licenses and permits	429,681	360,000	732,490	449,930
Intergovernmental	101,300	198,450	-	-
Service fees	1,400,529	1,344,900	1,462,410	1,345,000
Fines and penalties	1,253,029	1,200,000	1,251,600	1,225,000
Interest earnings	273,920	177,500	107,870	80,000
Rental income	151,721	156,500	140,680	153,000
Other	79,033	75,000	89,430	57,990
TOTAL REVENUES	26,723,221	27,476,580	27,217,270	27,039,880
TOTAL RESOURCES AVAILABLE	38,419,151	38,559,580	37,870,010	37,769,980
EXPENDITURES:				
General Government:				
City Manager	1,301,637	1,296,640	1,265,500	1,384,250
Financial and Strategic Services	930,784	881,030	843,350	923,070
General Services	869,685	795,280	827,090	841,350
Municipal Court	510,933	520,440	524,810	549,140
Human Resources	503,180	583,490	521,370	598,990
Information Technology	1,180,524	1,236,440	1,208,190	1,266,690
Combined Services	755,531	694,510	650,790	602,680
Council Projects	305,227	462,470	536,890	476,070
Public Safety:				
Police	7,288,251	7,390,520	6,987,520	7,643,940
Emergency Communications	1,038,330	1,135,680	1,065,110	1,152,830
Fire	5,964,407	5,719,570	5,479,840	5,795,410
Development Services	864,234	955,580	870,130	877,510
Streets	2,356,219	1,677,600	1,698,010	1,643,100
Parks and Recreation:				
Parks	2,677,554	2,527,050	2,304,360	2,494,710
Recreation	1,377,724	1,398,690	1,370,080	1,461,660
TOTAL EXPENDITURES	27,924,220	27,274,990	26,153,040	27,711,400
OTHER FINANCING SOURCES (USES):				
Modified Levels of Services	-	-	-	(183,700)
Transfer from Arbor Fund	196,689	-	-	-
Transfer from Reimbursement Grant Fund	-	-	13,130	-
Transfer to Capital Replacement Fund	(38,878)	-	-	-
Transfer to Debt Service Fund	-	(1,000,000)	(1,000,000)	-
TOTAL OTHER FINANCING SOURCES (USES)	157,811	(1,000,000)	(986,870)	(183,700)
ENDING FUND BALANCE	\$ 10,652,742	\$ 10,284,590	\$ 10,730,100	\$ 9,874,880

TOWN OF ADDISON
HOTEL SPECIAL REVENUE FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 5,715,693	\$ 4,981,010	\$ 4,643,100	\$ 3,261,770
REVENUES:				
Hotel/Motel occupancy taxes	3,958,238	4,250,000	3,450,000	3,550,000
Proceeds from special events	1,296,052	1,337,000	1,759,930	1,680,500
Conference centre rental	438,886	500,000	500,000	500,000
Theatre centre rental	79,939	70,000	76,880	78,000
Interest earnings and other	114,394	100,000	35,920	13,800
TOTAL REVENUES	<u>5,887,509</u>	<u>6,257,000</u>	<u>5,822,730</u>	<u>5,822,300</u>
TOTAL AVAILABLE RESOURCES	<u>11,603,202</u>	<u>11,238,010</u>	<u>10,465,830</u>	<u>9,084,070</u>
EXPENDITURES:				
Visitor services administration	831,098	881,940	848,120	883,120
Marketing	971,113	805,460	836,400	731,460
Special events	2,883,177	2,707,860	2,477,870	2,453,660
Conference centre	973,467	1,453,370	983,570	1,005,520
Performing arts	557,286	565,430	563,100	553,190
Capital projects/modified levels of service	-	1,325,000	825,000	378,170
TOTAL EXPENDITURES	<u>6,216,141</u>	<u>7,739,060</u>	<u>6,534,060</u>	<u>6,005,120</u>
OTHER FINANCING SOURCES (USES):				
Transfer to Debt Service Fund	(699,800)	(670,000)	(670,000)	(670,000)
Transfer to Capital Replacement Fund	(14,769)	-	-	-
Transfer to IT Replacement Fund	(29,392)	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>(743,961)</u>	<u>(670,000)</u>	<u>(670,000)</u>	<u>(670,000)</u>
ENDING FUND BALANCE	<u>\$ 4,643,100</u>	<u>\$ 2,828,950</u>	<u>\$ 3,261,770</u>	<u>\$ 2,408,950</u>

TOWN OF ADDISON
PUBLIC SAFETY SPECIAL REVENUE FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 46,670	\$ 12,750	\$ 16,570	\$ 33,790
REVENUES:				
Court awards	10,022	3,000	17,100	10,000
Interest earnings and other	1,022	750	120	200
TOTAL REVENUES	<u>11,044</u>	<u>3,750</u>	<u>17,220</u>	<u>10,200</u>
TOTAL AVAILABLE RESOURCES	<u>57,714</u>	<u>16,500</u>	<u>33,790</u>	<u>43,990</u>
EXPENDITURES:				
Supplies	41,141	-	-	21,970
TOTAL EXPENDITURES	<u>41,141</u>	<u>-</u>	<u>-</u>	<u>21,970</u>
ENDING BALANCE	<u>\$ 16,573</u>	<u>\$ 16,500</u>	<u>\$ 33,790</u>	<u>\$ 22,020</u>

TOWN OF ADDISON
MUNICIPAL COURT SPECIAL REVENUE FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 187,778	\$ 219,280	\$ 217,280	\$ 188,360
REVENUES:				
Court security fees	26,722	22,000	22,000	22,000
Court technology fees	32,423	30,000	30,000	30,000
Interest earnings and other	12,934	10,000	5,280	4,000
TOTAL REVENUES	<u>72,079</u>	<u>62,000</u>	<u>57,280</u>	<u>56,000</u>
TOTAL AVAILABLE RESOURCES	<u>259,857</u>	<u>281,280</u>	<u>274,560</u>	<u>244,360</u>
EXPENDITURES:				
Personal services	9,000	21,000	10,100	21,000
Supplies	-	4,000	5,100	-
Maintenance	-	-	70,000	60,900
Contractual services	-	3,000	1,000	3,000
Capital outlay	33,573	90,000	-	-
TOTAL EXPENDITURES	<u>42,573</u>	<u>118,000</u>	<u>86,200</u>	<u>84,900</u>
ENDING BALANCE	<u>\$ 217,284</u>	<u>\$ 163,280</u>	<u>\$ 188,360</u>	<u>\$ 159,460</u>

TOWN OF ADDISON
ARBOR SPECIAL REVENUE FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 182,657	\$ -	\$ -	\$ -
REVENUES:				
Recycling proceeds	18,570	-	-	-
Contributions	7,799	-	-	-
Interest earnings and other	4,436	-	-	-
TOTAL REVENUES	<u>30,805</u>	<u>-</u>	<u>-</u>	<u>-</u>
TOTAL AVAILABLE RESOURCES	<u>213,462</u>	<u>-</u>	<u>-</u>	<u>-</u>
EXPENDITURES:				
Maintenance and materials	16,273	-	-	-
Contractual services	500	-	-	-
TOTAL EXPENDITURES	<u>16,773</u>	<u>-</u>	<u>-</u>	<u>-</u>
OTHER FINANCING SOURCES (USES):				
Transfer to General Fund	<u>(196,689)</u>	<u>-</u>	<u>-</u>	<u>-</u>
ENDING BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TOWN OF ADDISON
ADVANCED FUNDING GRANT FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ -	\$ -	\$ -	\$ 15,300
REVENUES:				
Intergovernmental	-	-	15,280	2,500,000
Interest earnings and other	-	-	20	70
TOTAL REVENUES	-	-	15,300	2,500,070
TOTAL AVAILABLE RESOURCES	-	-	15,300	2,515,370
EXPENDITURES:				
Contractual services	-	-	-	160,000
Construction and equipment	-	-	-	2,340,000
TOTAL EXPENDITURES	-	-	-	2,500,000
ENDING BALANCE	\$ -	\$ -	\$ 15,300	\$ 15,370

TOWN OF ADDISON
REIMBURSEMENT GRANT FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ -	\$ -	\$ -	\$ -
REVENUES:				
Intergovernmental	-	-	1,527,330	20,000
Interest earnings and other	-	-	-	-
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>1,527,330</u>	<u>20,000</u>
TOTAL AVAILABLE RESOURCES	<u>-</u>	<u>-</u>	<u>1,527,330</u>	<u>20,000</u>
EXPENDITURES:				
Personal services	-	-	23,330	19,200
Supplies	-	-	1,250	800
Contractual services	-	-	8,270	-
Construction and equipment	-	-	1,296,030	-
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>1,328,880</u>	<u>20,000</u>
OTHER FINANCING SOURCES (USES):				
Transfer to General Fund	-	-	(13,130)	-
Transfer to Street Capital Project Fund	-	-	(185,320)	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>-</u>	<u>-</u>	<u>(198,450)</u>	<u>-</u>
ENDING BALANCE	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>	<u><u>\$ -</u></u>

TOWN OF ADDISON
AMERICAN RECOVERY AND REINVESTMENT ACT (ARRA) GRANT FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ -	\$ -	\$ -	\$ -
REVENUES:				
Intergovernmental	-	-	163,620	108,000
Interest earnings and other	-	-	-	-
TOTAL REVENUES	<u>-</u>	<u>-</u>	<u>163,620</u>	<u>108,000</u>
TOTAL AVAILABLE RESOURCES	<u>-</u>	<u>-</u>	<u>163,620</u>	<u>108,000</u>
EXPENDITURES:				
Personal services	-	-	105,900	108,000
Supplies	-	-	22,630	-
Construction and equipment	-	-	35,090	-
TOTAL EXPENDITURES	<u>-</u>	<u>-</u>	<u>163,620</u>	<u>108,000</u>
ENDING BALANCE	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>	<u>\$ -</u>

TOWN OF ADDISON
GENERAL OBLIGATION DEBT SERVICE FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 1,360,440	\$ 997,340	\$ 1,082,060	\$ 1,148,650
REVENUES:				
Ad valorem taxes	5,884,567	5,098,670	5,150,000	5,705,080
Interest earnings and other	48,398	60,000	15,000	20,000
TOTAL REVENUES	<u>5,932,965</u>	<u>5,158,670</u>	<u>5,165,000</u>	<u>5,725,080</u>
TOTAL AVAILABLE RESOURCES	<u>7,293,405</u>	<u>6,156,010</u>	<u>6,247,060</u>	<u>6,873,730</u>
EXPENDITURES:				
Debt Service - Principal	3,600,100	3,853,940	3,834,520	3,318,610
Debt Service - Interest	2,597,299	2,253,000	2,250,660	2,111,840
Fiscal fees	13,945	3,000	13,230	13,300
TOTAL EXPENDITURES	<u>6,211,344</u>	<u>6,109,940</u>	<u>6,098,410</u>	<u>5,443,750</u>
OTHER FINANCING SOURCES (USES):				
Transfer from General Fund	-	1,000,000	1,000,000	-
TOTAL OTHER FINANCING (USES)	<u>-</u>	<u>1,000,000</u>	<u>1,000,000</u>	<u>-</u>
ENDING BALANCE	<u>\$ 1,082,061</u>	<u>\$ 1,046,070</u>	<u>\$ 1,148,650</u>	<u>\$ 1,429,980</u>

TOWN OF ADDISON
OCCUPANCY TAX DEBT SERVICE FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 890,310	\$ 896,310	\$ 902,580	\$ 866,940
REVENUES:				
Interest earnings and other	24,555	20,000	10,700	12,000
TOTAL REVENUES	<u>24,555</u>	<u>20,000</u>	<u>10,700</u>	<u>12,000</u>
TOTAL AVAILABLE RESOURCES	<u>914,865</u>	<u>916,310</u>	<u>913,280</u>	<u>878,940</u>
EXPENDITURES:				
Debt Service - Principal	515,000	535,000	535,000	555,000
Debt Service - Interest	197,088	181,040	181,040	164,690
Fiscal fees	-	-	300	300
TOTAL EXPENDITURES	<u>712,088</u>	<u>716,040</u>	<u>716,340</u>	<u>719,990</u>
OTHER FINANCING SOURCES (USES):				
Transfer from Hotel Fund	699,800	670,000	670,000	670,000
ENDING BALANCE	<u>\$ 902,577</u>	<u>\$ 870,270</u>	<u>\$ 866,940</u>	<u>\$ 828,950</u>

TOWN OF ADDISON
STREET CAPITAL PROJECT FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 2,758,542	\$ 1,344,520	\$ 1,329,880	\$ 1,276,320
REVENUES:				
Intergovernmental	156,129	985,130	-	-
Interest earnings and other	54,151	50,000	11,170	9,100
TOTAL REVENUES	<u>210,280</u>	<u>1,035,130</u>	<u>11,170</u>	<u>9,100</u>
TOTAL AVAILABLE RESOURCES	<u>2,968,822</u>	<u>2,379,650</u>	<u>1,341,050</u>	<u>1,285,420</u>
EXPENDITURES:				
Engineering and contractual services	139,205	22,000	22,000	-
Construction and equipment	1,499,738	1,548,800	228,050	1,007,440
TOTAL EXPENDITURES	<u>1,638,943</u>	<u>1,570,800</u>	<u>250,050</u>	<u>1,007,440</u>
OTHER FINANCING SOURCES (USES):				
Transfer from Reimbursement Grant Fund	-	-	185,320	-
ENDING BALANCE	<u>\$ 1,329,879</u>	<u>\$ 808,850</u>	<u>\$ 1,276,320</u>	<u>\$ 277,980</u>

TOWN OF ADDISON
PARKS CAPITAL PROJECT FUND
STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES TO FUND BALANCE
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 896,193	\$ 406,660	\$ 397,100	\$ 267,140
REVENUES:				
Interest earnings and other	18,157	10,000	4,280	3,070
TOTAL REVENUES	<u>18,157</u>	<u>10,000</u>	<u>4,280</u>	<u>3,070</u>
TOTAL AVAILABLE RESOURCES	<u>914,350</u>	<u>416,660</u>	<u>401,380</u>	<u>270,210</u>
EXPENDITURES:				
Personal services	4,238	-	-	-
Engineering and contractual services	9,787	85,100	134,240	9,700
Construction and equipment	503,225	-	-	260,510
TOTAL EXPENDITURES	<u>517,250</u>	<u>85,100</u>	<u>134,240</u>	<u>270,210</u>
ENDING BALANCE	<u>\$ 397,100</u>	<u>\$ 331,560</u>	<u>\$ 267,140</u>	<u>\$ -</u>

TOWN OF ADDISON
2002 CAPITAL PROJECT FUND
STATEMENT OF REVENUES AND EXPENDITURES
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 1,976,671	\$ 1,808,360	\$ 1,733,260	\$ 1,501,480
REVENUES:				
Interest earnings and other	44,407	35,000	18,220	14,390
TOTAL REVENUES	<u>44,407</u>	<u>35,000</u>	<u>18,220</u>	<u>14,390</u>
TOTAL AVAILABLE RESOURCES	<u>2,021,078</u>	<u>1,843,360</u>	<u>1,751,480</u>	<u>1,515,870</u>
EXPENDITURES:				
Engineering and contractual services	244,585	100,000	200,000	100,000
Construction and equipment	43,236	400,000	50,000	400,000
TOTAL EXPENDITURES	<u>287,821</u>	<u>500,000</u>	<u>250,000</u>	<u>500,000</u>
ENDING FUND BALANCE	<u>\$ 1,733,257</u>	<u>\$ 1,343,360</u>	<u>\$ 1,501,480</u>	<u>\$ 1,015,870</u>

TOWN OF ADDISON
2004 CAPITAL PROJECT FUND
STATEMENT OF REVENUES AND EXPENDITURES
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 424,306	\$ 333,690	\$ 434,360	\$ 438,990
REVENUES:				
Interest earnings and other	10,055	7,500	4,630	5,050
TOTAL REVENUES	<u>10,055</u>	<u>7,500</u>	<u>4,630</u>	<u>5,050</u>
TOTAL AVAILABLE RESOURCES	<u>434,361</u>	<u>341,190</u>	<u>438,990</u>	<u>444,040</u>
EXPENDITURES:				
Construction and equipment	-	100,000	-	-
TOTAL EXPENDITURES	<u>-</u>	<u>100,000</u>	<u>-</u>	<u>-</u>
ENDING FUND BALANCE	<u>\$ 434,361</u>	<u>\$ 241,190</u>	<u>\$ 438,990</u>	<u>\$ 444,040</u>

TOWN OF ADDISON
2006 CAPITAL PROJECT FUND
STATEMENT OF REVENUES AND EXPENDITURES
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 341,271	\$ 348,680	\$ 349,250	\$ 352,980
REVENUES:				
Interest earnings and other	7,976	5,000	3,730	4,060
TOTAL REVENUES	<u>7,976</u>	<u>5,000</u>	<u>3,730</u>	<u>4,060</u>
TOTAL AVAILABLE RESOURCES	<u>349,247</u>	<u>353,680</u>	<u>352,980</u>	<u>357,040</u>
EXPENDITURES:				
Engineering and contractual services	-	180,000	-	180,000
TOTAL EXPENDITURES	<u>-</u>	<u>180,000</u>	<u>-</u>	<u>180,000</u>
ENDING FUND BALANCE	<u>\$ 349,247</u>	<u>\$ 173,680</u>	<u>\$ 352,980</u>	<u>\$ 177,040</u>

TOWN OF ADDISON
2008 CAPITAL PROJECT FUND
STATEMENT OF REVENUES AND EXPENDITURES
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
BEGINNING BALANCE	\$ 27,094,160	\$ 25,004,330	\$ 24,949,210	\$ 19,844,330
REVENUES:				
Interest earnings and other	624,153	450,000	598,440	210,420
Developer contributions	-	-	1,796,680	-
TOTAL REVENUES	<u>624,153</u>	<u>450,000</u>	<u>2,395,120</u>	<u>210,420</u>
TOTAL AVAILABLE RESOURCES	<u>27,718,313</u>	<u>25,454,330</u>	<u>27,344,330</u>	<u>20,054,750</u>
EXPENDITURES:				
Personal services	87	-	-	-
Engineering and contractual services	1,197,526	-	1,741,700	-
Construction and equipment	1,571,492	19,500,000	5,758,300	12,100,000
TOTAL EXPENDITURES	<u>2,769,105</u>	<u>19,500,000</u>	<u>7,500,000</u>	<u>12,100,000</u>
ENDING FUND BALANCE	<u>\$ 24,949,208</u>	<u>\$ 5,954,330</u>	<u>\$ 19,844,330</u>	<u>\$ 7,954,750</u>

TOWN OF ADDISON
AIRPORT ENTERPRISE FUND
STATEMENT OF INCOME AND CHANGES IN WORKING CAPITAL
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
INCOME STATEMENT				
Operating revenues:				
Operating grants	60,355	\$ 50,000	\$ 50,000	\$ 50,000
Fuel flowage fees	627,559	650,000	738,400	846,000
Rental	3,282,117	3,250,000	3,270,900	3,467,030
User fees	40,881	45,000	45,500	38,400
Total operating revenues	<u>4,010,912</u>	<u>3,995,000</u>	<u>4,104,800</u>	<u>4,401,430</u>
Operating expenses:				
Town - Personal services	269,626	294,960	228,120	252,710
Town - Supplies	14,271	47,420	38,330	21,800
Town - Maintenance	161,169	29,270	28,800	29,300
Town - Contractual services	525,081	479,320	577,750	477,520
Grant - Maintenance	-	100,000	100,000	100,000
Operator - Operations & Maintenance	1,284,773	1,382,870	1,203,040	2,270,090
Operator - Service Contract	881,482	828,500	925,000	329,930
Total operating expenses	<u>3,136,402</u>	<u>3,162,340</u>	<u>3,101,040</u>	<u>3,481,350</u>
Net operating income	<u>874,510</u>	<u>832,660</u>	<u>1,003,760</u>	<u>920,080</u>
Non-operating revenues (expenses):				
Interest earnings and other	88,272	45,000	25,000	25,750
Interest on debt, fiscal fees, & other	(144,325)	(135,000)	(135,000)	(125,420)
Net non-operating revenues (expenses)	<u>(56,053)</u>	<u>(90,000)</u>	<u>(110,000)</u>	<u>(99,670)</u>
Net income (excluding depreciation)	<u>\$ 818,457</u>	<u>\$ 742,660</u>	<u>\$ 893,760</u>	<u>\$ 820,410</u>
CHANGES IN WORKING CAPITAL				
Net income (excluding depreciation)	<u>\$ 818,457</u>	<u>\$ 742,660</u>	<u>\$ 893,760</u>	<u>\$ 820,410</u>
Sources (uses) of working capital:				
Retirement of long-term debt	(252,676)	(255,000)	(255,000)	(265,000)
Net additions to fixed assets with grants	-	(1,338,000)	(47,500)	(1,245,000)
Other net additions to fixed assets	(346,791)	(29,020)	(29,020)	(57,000)
Net sources (uses) of working capital	<u>(599,467)</u>	<u>(1,622,020)</u>	<u>(331,520)</u>	<u>(1,567,000)</u>
Net increase (decrease) in working capital	218,990	(879,360)	562,240	(746,590)
Beginning fund balance	<u>960,014</u>	<u>1,196,780</u>	<u>1,179,000</u>	<u>1,741,240</u>
Ending fund balance	<u>\$ 1,179,004</u>	<u>\$ 317,420</u>	<u>\$ 1,741,240</u>	<u>\$ 994,650</u>

TOWN OF ADDISON
UTILITY ENTERPRISE FUND
STATEMENT OF INCOME AND CHANGES IN WORKING CAPITAL
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
INCOME STATEMENT				
Operating revenues:				
Water sales	\$ 4,972,519	\$ 5,059,700	\$ 4,332,500	\$ 5,462,500
Sewer charges	4,108,426	4,275,000	3,817,400	4,702,500
Tap fees	24,210	10,000	16,770	12,670
Penalties	83,636	60,000	68,520	70,000
Total operating revenues	<u>9,188,791</u>	<u>9,404,700</u>	<u>8,235,190</u>	<u>10,247,670</u>
Operating expenses:				
Water purchases	2,555,204	2,653,400	2,560,500	2,739,700
Wastewater treatment	1,933,859	1,745,200	1,773,200	1,861,900
Utility operations	2,483,206	2,692,450	2,586,160	2,639,250
Total operating expenses	<u>6,972,269</u>	<u>7,091,050</u>	<u>6,919,860</u>	<u>7,240,850</u>
Net operating income	<u>2,216,522</u>	<u>2,313,650</u>	<u>1,315,330</u>	<u>3,006,820</u>
Non-operating revenues (expenses):				
Interest earnings and other	174,185	175,000	43,450	16,500
Interest on debt, fiscal fees, & other	(835,726)	(628,390)	(628,390)	(523,680)
Transfer to general fund	-	-	-	(200,000)
Net non-operating revenues (expenses)	<u>(661,541)</u>	<u>(453,390)</u>	<u>(584,940)</u>	<u>(707,180)</u>
Net income (excluding depreciation)	<u>\$ 1,554,981</u>	<u>\$ 1,860,260</u>	<u>\$ 730,390</u>	<u>\$ 2,299,640</u>
CHANGES IN WORKING CAPITAL				
Net income (excluding depreciation)	\$ 1,554,981	\$ 1,860,260	\$ 730,390	\$ 2,299,640
Sources (uses) of working capital:				
Retirement of long-term debt	(2,183,242)	(2,491,280)	(2,491,280)	(2,623,770)
Net additions to fixed assets	(1,067,114)	(2,358,900)	(683,000)	(3,785,000)
Net (increase) decrease in other assets	82,369	-	-	-
Net sources (uses) of working capital	<u>(3,167,987)</u>	<u>(4,850,180)</u>	<u>(3,174,280)</u>	<u>(6,408,770)</u>
Net increase (decrease) in working capital	(1,613,006)	(2,989,920)	(2,443,890)	(4,109,130)
Beginning fund balance	<u>9,083,573</u>	<u>7,578,060</u>	<u>7,470,570</u>	<u>5,026,680</u>
Ending fund balance	<u>\$ 7,470,567</u>	<u>\$ 4,588,140</u>	<u>\$ 5,026,680</u>	<u>\$ 917,550</u>

TOWN OF ADDISON
INFORMATION TECHNOLOGY INTERNAL SERVICE FUND
STATEMENT OF INCOME AND CHANGES IN WORKING CAPITAL
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
INCOME STATEMENT				
Operating revenues:				
Department contributions:	\$ 435,070	\$ -	\$ -	\$ 726,000
Total operating revenues	<u>435,070</u>	<u>-</u>	<u>-</u>	<u>726,000</u>
Operating expenses:				
Contractual services	2,677	2,500	2,780	3,000
Total operating expenses	<u>2,677</u>	<u>2,500</u>	<u>2,780</u>	<u>3,000</u>
Net operating income	<u>432,393</u>	<u>(2,500)</u>	<u>(2,780)</u>	<u>723,000</u>
Non-operating revenues (expenses):				
Interest earnings and other	64,260	70,000	22,700	21,690
Other revenues (expenses)	(26,428)	-	-	-
Net non-operating revenues	<u>37,832</u>	<u>70,000</u>	<u>22,700</u>	<u>21,690</u>
OTHER FINANCING SOURCES (USES):				
Transfer from Hotel Fund	29,392			
Net income (excluding depreciation)	<u>\$ 499,617</u>	<u>\$ 67,500</u>	<u>\$ 19,920</u>	<u>\$ 744,690</u>
CHANGES IN WORKING CAPITAL				
Net income (excluding depreciation)	\$ 499,617	\$ 67,500	\$ 19,920	\$ 744,690
Sources (uses) of working capital:				
Acquisition of capital hardware/software:				
General government	(1,140,263)	(357,000)	(105,000)	(95,000)
Public safety	(7,498)	(250,000)	-	(230,000)
Net sources (uses) of working capital	<u>(1,147,761)</u>	<u>(607,000)</u>	<u>(105,000)</u>	<u>(325,000)</u>
Net increase (decrease) in working capital	(648,144)	(539,500)	(85,080)	419,690
Beginning fund balance	<u>2,796,715</u>	<u>2,094,790</u>	<u>2,148,570</u>	<u>2,063,490</u>
Ending fund balance	<u>\$ 2,148,571</u>	<u>\$ 1,555,290</u>	<u>\$ 2,063,490</u>	<u>\$ 2,483,180</u>

TOWN OF ADDISON
CAPITAL REPLACEMENT INTERNAL SERVICE FUND
STATEMENT OF INCOME AND CHANGES IN WORKING CAPITAL
City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
INCOME STATEMENT				
Operating revenues:				
Department contributions	\$ 502,700	\$ -	\$ -	\$ 584,000
Total operating revenues	<u>502,700</u>	<u>-</u>	<u>-</u>	<u>584,000</u>
Operating expenses:				
Contractual services	2,677	3,000	3,000	3,000
Total operating expenses	<u>2,677</u>	<u>3,000</u>	<u>3,000</u>	<u>3,000</u>
Net operating income	<u>500,023</u>	<u>(3,000)</u>	<u>(3,000)</u>	<u>581,000</u>
Non-operating revenues (expenses):				
Interest earnings and other	84,667	90,000	40,320	35,520
Proceeds from sale of assets	84,381	30,000	55,860	40,000
Net non-operating revenues	<u>169,048</u>	<u>120,000</u>	<u>96,180</u>	<u>75,520</u>
OTHER FINANCING SOURCES (USES):				
Transfer from Hotel Fund	14,769	-	-	-
Transfer from General Fund	38,878	-	-	-
TOTAL OTHER FINANCING SOURCES (USES)	<u>53,647</u>	<u>-</u>	<u>-</u>	<u>-</u>
Net income (excluding depreciation)	<u>\$ 722,718</u>	<u>\$ 117,000</u>	<u>\$ 93,180</u>	<u>\$ 656,520</u>
CHANGES IN WORKING CAPITAL				
Net income (excluding depreciation)	<u>\$ 722,718</u>	<u>\$ 117,000</u>	<u>\$ 93,180</u>	<u>\$ 656,520</u>
Sources (uses) of working capital:				
Acquisition of capital equipment:				
General government	-	(105,000)	(67,300)	(40,000)
Public safety	(237,405)	(518,000)	(518,000)	(209,000)
Streets	(38,878)	-	(52,220)	-
Parks and recreation	-	(160,000)	(160,000)	-
Net sources (uses) of working capital	<u>(276,283)</u>	<u>(783,000)</u>	<u>(797,520)</u>	<u>(249,000)</u>
Net increase (decrease) in working capital	446,435	(666,000)	(704,340)	407,520
Beginning fund balance	<u>3,384,136</u>	<u>3,776,840</u>	<u>3,830,570</u>	<u>3,126,230</u>
Ending fund balance	<u>\$ 3,830,571</u>	<u>\$ 3,110,840</u>	<u>\$ 3,126,230</u>	<u>\$ 3,533,750</u>

TOWN OF ADDISON
GENERAL FUND LONG-TERM FINANCIAL PLAN
City Manager Proposed 2010 - 2011 Annual Budget

	Actual 2008-2009	Estimated 2009-2010	Budget 2010-2011	Year 1 Projected 2011-2012	Year 2 Projected 2012-2013	Year 3 Projected 2013-2014	Year 4 Projected 2014-2015
BEGINNING BALANCE	\$11,695,930	\$10,652,740	\$10,730,100	\$9,874,880	\$9,489,760	\$9,227,940	\$9,547,660
REVENUES:							
Ad valorem taxes	\$9,751,967	\$10,707,230	\$10,783,220	\$11,090,980	\$11,201,380	\$11,309,620	\$11,415,730
Non-property taxes	10,520,530	10,178,970	10,337,780	10,647,900	10,967,300	11,296,300	11,635,200
Franchise fees	2,761,511	2,546,590	2,607,960	2,660,100	2,713,300	2,767,600	2,823,000
Licenses and permits	429,681	732,490	449,930	458,900	468,100	477,500	487,100
Intergovernmental	101,300	-	-	-	-	-	-
Service fees	1,400,529	1,462,410	1,345,000	1,371,900	1,399,300	1,427,300	1,455,800
Fines and penalties	1,253,029	1,251,600	1,225,000	1,249,500	1,274,500	1,300,000	1,326,000
Interest income	273,920	107,870	80,000	81,600	83,200	84,900	86,600
Rental income	151,721	140,680	153,000	156,100	159,200	162,400	165,600
Miscellaneous	79,033	89,430	57,990	59,100	60,300	61,500	62,700
TOTAL REVENUES	26,723,221	27,217,270	27,039,880	27,776,080	28,326,580	28,887,120	29,457,730
EXPENDITURES:							
Operating:							
Personal services	18,683,684	18,839,120	19,205,790	19,205,800	19,205,800	19,205,800	19,205,800
Supplies	1,182,235	1,154,900	1,238,510	1,238,500	1,238,500	1,238,500	1,238,500
Maintenance	2,486,433	1,777,690	1,746,250	1,746,300	1,746,300	1,746,300	1,746,300
Contractual services	4,583,236	4,366,960	4,297,550	4,297,600	4,297,600	4,297,600	4,297,600
Capital replacement/lease	860,572	3,870	1,223,300	1,223,300	1,223,300	1,223,300	1,223,300
Capital outlay	128,060	10,500	-	-	-	-	-
Fund transfer out / modified levels of service	-	986,870	183,700	449,700	876,900	855,900	855,900
TOTAL EXPENDITURES	27,924,220	27,139,910	27,895,100	28,161,200	28,588,400	28,567,400	28,567,400
NET OTHER SOURCES / USES	157,811	-	-	-	-	-	-
ENDING FUND BALANCE	\$10,652,742	\$10,730,100	\$9,874,880	\$9,489,760	\$9,227,940	\$9,547,660	\$10,437,990
Ending balance as a % of expenditures	38.1%	41.0%	35.4%	33.7%	32.3%	33.4%	36.5%
Debt issuance variable:							
Beginning debt outstanding	\$ 58,272,000	\$54,671,900	\$50,837,380	\$47,518,770	\$43,550,730	\$55,444,970	\$51,128,600
Principal retired	3,600,100	3,834,520	3,318,610	3,968,040	4,125,760	4,316,370	4,591,880
Principal issued	-	-	-	-	16,020,000	-	-
Ending debt outstanding	\$54,671,900	\$50,837,380	\$47,518,770	\$43,550,730	\$55,444,970	\$51,128,600	\$46,536,720
Tax rate variables:							
Taxable values (thousands)	\$3,421,474	\$3,238,051	\$3,058,774	\$ 3,091,511	\$ 3,184,256	\$ 3,279,784	\$ 3,378,177
General fund rate	\$0.2828	\$0.3360	\$0.3612	\$0.3680	\$0.3608	\$0.3537	\$0.3466
Debt service fund rate	\$0.1707	\$0.1600	\$0.1911	\$0.1991	\$0.1933	\$0.2033	\$0.1973
Total	\$0.4535	\$0.4960	\$0.5523	\$0.5671	\$0.5541	\$0.5570	\$0.5439
Staffing variable:							
Full-time equivalent positions	234.4	234.4	228.6	228.6	228.6	228.6	228.6
Average cost per FTE	\$79,709	\$80,372	\$84,015	\$84,015	\$84,015	\$84,015	\$84,015

TOWN OF ADDISON
HOTEL SPECIAL REVENUE FUND LONG-TERM FINANCIAL PLAN
City Manager Proposed 2010 - 2011 Budget

	Actual 2008-09	Estimated 2009-10	Budget 2010-11	Year 1 Projected 2011-12	Year 2 Projected 2012-13	Year 4 Projected 2013-14	Year 4 Projected 2014-15
BEGINNING FUND BALANCE	\$ 5,715,693	\$ 4,643,100	\$ 3,261,770	\$ 2,408,950	\$ 1,675,350	\$ 1,070,850	\$ 647,040
REVENUES:							
Hotel/Motel occupancy taxes (HOT)	3,958,238	3,450,000	3,550,000	3,656,500	3,766,200	3,879,190	3,995,570
Proceeds from special events	1,296,052	1,759,930	1,680,500	1,730,920	1,782,850	1,836,340	1,891,430
Conference centre rental	438,886	500,000	500,000	510,000	520,200	530,600	541,210
Theatre rental	79,939	76,880	78,000	81,120	84,360	87,730	91,240
Interest and other	114,394	35,920	13,800	14,210	14,640	15,080	15,530
TOTAL REVENUES	5,887,509	5,822,730	5,822,300	5,992,750	6,168,250	6,348,940	6,534,980
EXPENDITURES:							
Visitor services	831,098	848,120	883,120	883,120	883,120	883,120	883,120
Marketing	971,113	836,400	731,460	731,460	731,460	731,460	731,460
Special events	2,883,177	2,477,870	2,453,660	2,453,660	2,453,660	2,453,660	2,453,660
Conference centre	973,467	983,570	1,005,520	1,005,520	1,005,520	1,005,520	1,005,520
Performing arts	557,286	563,100	553,190	553,190	553,190	553,190	553,190
Capital projects / modified levels of service	-	825,000	378,170	429,400	475,800	475,800	475,800
Transfers to other funds/debt service	743,961	670,000	670,000	670,000	670,000	670,000	670,000
TOTAL EXPENDITURES	6,960,102	7,204,060	6,675,120	6,726,350	6,772,750	6,772,750	6,772,750
ENDING FUND BALANCE	\$ 4,643,100	\$ 3,261,770	\$ 2,408,950	\$ 1,675,350	\$ 1,070,850	\$ 647,040	\$ 409,270
Ending balance as % of operating expenditures	74.7%	57.1%	40.1%	27.7%	17.5%	10.6%	6.7%
Hotel Occupancy Tax Variables:							
Number of rooms	3,953	3,953	3,953	3,953	3,953	3,953	3,953
Average revenue per room	\$1,001	\$873	\$898	\$925	\$953	\$981	\$1,011

TOWN OF ADDISON
AIRPORT FUND LONG-TERM FINANCIAL PLAN
City Manager Proposed 2010-2011 Annual Budget

	Actual 2008-2009	Estimated 2009-2010	Budget 2010-2011	Year 1 Projected 2011-2012	Year 2 Projected 2012-2013	Year 3 Projected 2013-2014	Year 4 Projected 2014-2015
BEGINNING WORKING CAPITAL	\$ 960,014	\$ 1,179,000	\$ 1,741,240	\$ 994,650	\$ 515,330	\$ 884,290	\$ 1,265,270
NET INCOME							
Operating revenues:							
Operating grants	60,355	50,000	50,000	50,000	50,000	50,000	50,000
Fuel flowage fees	627,559	738,400	846,000	855,400	881,100	907,500	934,700
Rental	3,282,117	3,270,900	3,467,030	3,571,040	3,678,170	3,788,520	3,902,180
User fees	40,881	45,500	38,400	39,550	40,740	41,960	43,220
Total operating revenues	4,010,912	4,104,800	4,401,430	4,515,990	4,650,010	4,787,980	4,930,100
Operating expenses:							
Town - Personal services	269,626	228,120	252,710	252,710	252,710	252,710	252,710
Town - Supplies	14,271	38,330	21,800	22,240	22,680	23,130	23,590
Town - Maintenance	161,169	28,800	29,300	30,180	31,090	32,020	32,980
Town - Contractual services	525,081	577,750	477,520	487,070	496,810	506,750	516,890
Grant - Operations & Maintenance	-	100,000	100,000	100,000	100,000	100,000	100,000
Operator - Operations & Maintenance	1,284,773	1,203,040	2,270,090	2,270,090	2,270,090	2,270,090	2,270,090
Operator - Service Contract	881,482	925,000	329,930	344,250	361,000	378,250	396,010
Total operating expenses	3,136,402	3,101,040	3,481,350	3,506,540	3,534,380	3,562,950	3,592,270
Net operating income	874,510	1,003,760	920,080	1,009,450	1,115,630	1,225,030	1,337,830
Non-Operating revenues (expenses):							
Interest earnings and other	88,272	25,000	25,750	26,520	27,320	28,140	28,980
Interest on debt, fiscal fees, & other	(144,325)	(135,000)	(125,420)	(115,290)	(103,990)	(92,190)	(79,890)
Net Non-Operating revenues (expenses)	(56,053)	(110,000)	(99,670)	(88,770)	(76,670)	(64,050)	(50,910)
Net income (excluding depreciation)	818,457	893,760	820,410	920,680	1,038,960	1,160,980	1,286,920
Sources (uses) of working capital:							
Retirement of long-term debt	(252,676)	(255,000)	(265,000)	(275,000)	(290,000)	(300,000)	(315,000)
Net additions to fixed assets with grants	-	(47,500)	(1,245,000)	(1,095,000)	(350,000)	(450,000)	-
Other net additions to fixed assets	(346,791)	(29,020)	(57,000)	(30,000)	(30,000)	(30,000)	(30,000)
Net sources (uses) of working capital	(599,467)	(331,520)	(1,567,000)	(1,400,000)	(670,000)	(780,000)	(345,000)
ENDING WORKING CAPITAL	\$ 1,179,004	\$ 1,741,240	\$ 994,650	\$ 515,330	\$ 884,290	\$ 1,265,270	\$ 2,207,190
Ending WC as a % of operating expenses	37.6%	56.2%	28.6%	14.7%	25.0%	35.5%	61.4%
PROJECTS							
Grant Projects:							
Capital (Town's Share):							
Automatic Weather Observation System		15,000					
Perimeter Security & Access Control System			60,000				
Master Plan Update					50,000		
Runway 15/33 Overlay and Enhancement		32,500	1,130,000	600,000			
Taxiway rehabilitation			55,000	495,000	300,000	450,000	
Total	\$ -	\$ 47,500	\$ 1,245,000	\$ 1,095,000	\$ 350,000	\$ 450,000	\$ -
Other Projects:							
Capital:							
Operating & Maintenance Equipment	21,966	29,020	57,000	30,000	30,000	30,000	30,000
Fuel Farm	324,825						
2007 Paving Rehabilitation Project							
Total	\$ 346,791	\$ 29,020	\$ 57,000	\$ 30,000	\$ 30,000	\$ 30,000	\$ 30,000

TOWN OF ADDISON
UTILITY FUND LONG-TERM FINANCIAL PLAN
City Manager Proposed 2010-2011 Annual Budget

	Actual 2008-2009	Estimated 2009-2010	Budget 2010-2011	Year 1 Projected 2011-2012	Year 2 Projected 2012-2013	Year 3 Projected 2013-2014	Year 4 Projected 2014-2015
BEGINNING WORKING CAPITAL	\$ 9,083,573	\$ 7,470,570	\$ 5,026,680	\$ 917,550	\$ 176,540	\$ 3,429,970	\$ 3,153,620
NET INCOME							
Operating revenues:							
Water sales	4,972,519	4,332,500	5,462,500	6,189,040	6,374,700	5,909,300	6,086,600
Sewer charges	4,108,426	3,817,400	4,702,500	5,327,960	5,487,800	5,087,200	5,239,800
Tap fees	24,210	16,770	12,670	5,000	5,000	5,000	5,000
Penalties	83,636	68,520	70,000	70,000	70,000	70,000	70,000
Total operating revenues	9,188,791	8,235,190	10,247,670	11,592,000	11,937,500	11,071,500	11,401,400
Operating expenses:							
Water purchases	2,555,204	2,560,500	2,739,700	2,931,500	3,136,700	3,356,300	3,591,200
Wastewater treatment	1,933,859	1,773,200	1,861,900	1,955,000	2,052,800	2,155,400	2,263,200
Utility operations	2,483,206	2,586,160	2,639,250	2,730,000	2,864,600	3,004,600	3,150,200
Total operating expenses	6,972,269	6,919,860	7,240,850	7,616,500	8,054,100	8,516,300	9,004,600
Net operating income	2,216,522	1,315,330	3,006,820	3,975,500	3,883,400	2,555,200	2,396,800
Non-Operating revenues (expenses):							
Interest earnings and other	174,185	43,450	16,500	9,200	1,800	34,300	31,500
Interest on bonded debt and fiscal fees	(835,726)	(628,390)	(523,680)	(416,890)	(397,560)	(339,080)	(324,030)
Transfer to general fund	-	-	(200,000)	(200,000)	(200,000)	(200,000)	(200,000)
Net Non-Operating revenues (expenses)	(661,541)	(584,940)	(707,180)	(607,690)	(595,760)	(504,780)	(492,530)
Net income (excluding depreciation)	1,554,981	730,390	2,299,640	3,367,810	3,287,640	2,050,420	1,904,270
Sources (uses) of working capital:							
Net retirement of long-term debt	(2,183,242)	(2,491,280)	(2,623,770)	(2,801,820)	(357,210)	(377,770)	(393,710)
Debt issuance	-	-	-	-	1,639,000	-	-
Net additions to fixed assets	(1,067,114)	(683,000)	(3,785,000)	(1,307,000)	(1,316,000)	(1,949,000)	(1,381,000)
Net increase (decrease) to other assets	82,369	-	-	-	-	-	-
Net sources (uses) of working capital	(3,167,987)	(3,174,280)	(6,408,770)	(4,108,820)	(34,210)	(2,326,770)	(1,774,710)
ENDING WORKING CAPITAL	\$ 7,470,567	\$ 5,026,680	\$ 917,550	\$ 176,540	\$ 3,429,970	\$ 3,153,620	\$ 3,283,180
Ending WC as a % of operating expenses	107.1%	72.6%	12.7%	2.3%	42.6%	37.0%	36.5%
USES OF WORKING CAPITAL							
Equipment							
Motor vehicles	36,156	63,000	135,000	27,000	75,000	132,000	85,000
Computer hardware	10,962						
Capital projects							
Vitruvian area utilities rehabilitation	818,367	500,000			450,000	468,000	771,000
Spring Valley water main			250,000				
Greenhaven Village water main					525,000		
Belt Line water main replacement						595,000	
Surveyor elevated storage tank	201,629	120,000	3,400,000	1,280,000			
Midway Road water line rehabilitation						610,000	
Lake Forest drive water main replacement							350,000
Various sewer rehabilitation projects					266,000	144,000	175,000
	\$ 1,067,114	\$ 683,000	\$ 3,785,000	\$ 1,307,000	\$ 1,316,000	\$ 1,949,000	\$ 1,381,000

Note: 2011 budget assumes a 10% increase in water and sewer rates with a subsequent 10% increase in 2012, and a 10% reduction in 2014.

TOWN OF ADDISON
Summary of Modified Levels of Service
City Manager Proposed 2010-11 Annual Budget

Department	FY11 Requested	City Manager Proposed	FY12 Projected	FY13 Projected	FY14 Projected	FY15 Projected
General Fund						
City Manager's Office	\$ 114,700	\$ 131,200	\$ 116,200	\$ 16,200	\$ 16,200	\$ 16,200
Financial & Strategic Services	\$ -	\$ (92,600)	\$ (92,600)	\$ (92,600)	\$ (92,600)	\$ (92,600)
General Services	\$ 30,000	\$ (23,400)	\$ (53,400)	\$ (53,400)	\$ (53,400)	\$ (53,400)
Municipal Court	\$ -	\$ (46,720)	\$ (46,720)	\$ (46,720)	\$ (46,720)	\$ (46,720)
Human Resources	\$ -	\$ (83,500)	\$ (68,500)	\$ (68,500)	\$ (68,500)	\$ (68,500)
Information Technology	\$ 55,000	\$ 55,000	\$ (9,000)	\$ (9,000)	\$ (9,000)	\$ (9,000)
Council Projects	\$ 135,000	\$ 135,000	\$ -	\$ -	\$ -	\$ -
Police	\$ 55,000	\$ (20,000)	\$ (65,000)	\$ (65,000)	\$ (65,000)	\$ (65,000)
Fire	\$ 105,000	\$ (76,830)	\$ (106,830)	\$ (106,830)	\$ (106,830)	\$ (106,830)
Development Services	\$ 11,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -
Streets	\$ 865,800	\$ 143,800	\$ 70,000	\$ 21,000	\$ -	\$ -
Parks	\$ 65,000	\$ 20,000	\$ 89,800	\$ 89,800	\$ 89,800	\$ 89,800
Recreation	\$ 40,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Fund-Wide	\$ 188,500	\$ 15,750	\$ 615,750	\$ 1,191,950	\$ 1,191,950	\$ 1,191,950
General Fund Total	\$ 1,665,000	\$ 183,700	\$ 449,700	\$ 876,900	\$ 855,900	\$ 855,900
Hotel Fund						
Visitor Services	\$ 144,660	\$ 144,660	\$ 121,200	\$ 121,200	\$ 121,200	\$ 121,200
Visitor Center	\$ 269,010	\$ 269,010	\$ 358,700	\$ 358,700	\$ 358,700	\$ 358,700
Conference Centre	\$ 530,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -
Special Events	\$ -	\$ (60,500)	\$ (60,500)	\$ (60,500)	\$ (60,500)	\$ (60,500)
Fund-Wide	\$ 10,000	\$ 10,000	\$ 10,000	\$ 56,400	\$ 56,400	\$ 56,400
Hotel Fund Total	\$ 953,670	\$ 378,170	\$ 429,400	\$ 475,800	\$ 475,800	\$ 475,800
Utility Fund						
Utilities	\$ 83,700	\$ 28,700	\$ (14,800)	\$ 25,400	\$ 25,400	\$ 25,400
Fund-Wide	\$ -	\$ (724,000)	\$ (1,771,000)	\$ (1,771,000)	\$ (724,000)	\$ (724,000)
Utilities Fund Total	\$ 83,700	\$ (695,300)	\$ (1,785,800)	\$ (1,745,600)	\$ (698,600)	\$ (698,600)
Total All Funds	\$ 2,702,370	\$ (133,430)	\$ (906,700)	\$ (392,900)	\$ 633,100	\$ 633,100

TOWN OF ADDISON
Detailed Statement of Modified Levels of Service
City Manager Proposed 2010-11 Annual Budget

Department / Request	FY11 Requested	City Manager Proposed	Council Adopted 11 Budget	FY12 Projected	FY13 Projected	FY14 Projected	FY15 Projected
City Manager's Office							
Delete Assistant to City Manager	\$ (104,800)	\$ (104,800)		\$ (104,800)	\$ (104,800)	\$ (104,800)	\$ (104,800)
Install Parking Lot Lighting and Emergency Building Lighting	4,500	-		-	-	-	-
Additional Department Secretary from 0.5 FTE to 1.0 FTE	-	21,000		21,000	21,000	21,000	21,000
Add Project Manager-Contractual Services	100,000	100,000		100,000	-	-	-
Accommodate FB Increase in Library Cards From \$65 to \$200	100,000	100,000		100,000	100,000	100,000	100,000
Add Study of Expanding Town Hall to Accommodate Finance Department	15,000	15,000		-	-	-	-
Department Total	\$ 114,700	\$ 131,200	\$ -	\$ 116,200	\$ 16,200	\$ 16,200	\$ 16,200
Financial & Strategic Services							
Delete Strategic Services Manager	\$ -	(92,600)		(92,600)	(92,600)	(92,600)	(92,600)
Department Total	\$ -	\$ (92,600)	\$ -	\$ (92,600)	\$ (92,600)	\$ (92,600)	\$ (92,600)
General Services							
Delete Fleet Technician	\$ -	(53,400)		(53,400)	(53,400)	(53,400)	(53,400)
Add Security Cameras at Service Center	25,000	25,000		-	-	-	-
Facilities Electric Panel Inspection	5,000	5,000		-	-	-	-
Department Total	\$ 30,000	\$ (23,400)	\$ -	\$ (53,400)	\$ (53,400)	\$ (53,400)	\$ (53,400)
Municipal Court							
Delete Warrant Officer	\$ -	(79,400)		(79,400)	(79,400)	(79,400)	(79,400)
Delete Warrant Officer Vehicle Expenses	-	(3,000)		(3,000)	(3,000)	(3,000)	(3,000)
Add Part-Time Clerk (0.7 FTE)	-	35,680		35,680	35,680	35,680	35,680
Department Total	\$ -	\$ (46,720)	\$ -	\$ (46,720)	\$ (46,720)	\$ (46,720)	\$ (46,720)
Human Resources							
Delete Employment Specialist	\$ -	(68,500)		(68,500)	(68,500)	(68,500)	(68,500)
Delete Succession Planning Training	-	(15,000)		-	-	-	-
Department Total	\$ -	\$ (83,500)	\$ -	\$ (68,500)	\$ (68,500)	\$ (68,500)	\$ (68,500)
Information Technology							
Replacement of Leased Copiers (3)	\$ 30,000	\$ 30,000		(9,000)	(9,000)	(9,000)	(9,000)
GIS Training	25,000	25,000		-	-	-	-
Department Total	\$ 55,000	\$ 55,000	\$ -	\$ (9,000)	\$ (9,000)	\$ (9,000)	\$ (9,000)
Council Projects							
Expand Economic Development Effort	\$ 285,000	\$ 285,000		200,000	200,000	200,000	200,000
ED Transfer from Utility Fund	(200,000)	(200,000)		(200,000)	(200,000)	(200,000)	(200,000)
Succession Planning Consultant	50,000	50,000		-	-	-	-
Department Total	\$ 135,000	\$ 135,000	\$ -	\$ -	\$ -	\$ -	\$ -
Police							
Delete Assistant to Chief	\$ -	(65,000)		(65,000)	(65,000)	(65,000)	(65,000)
Overtime Increase for Super Bowl	10,000	-		-	-	-	-
Painting of Building Exterior	45,000	45,000		-	-	-	-
Department Total	\$ 55,000	\$ (20,000)	\$ -	\$ (65,000)	\$ (65,000)	\$ (65,000)	\$ (65,000)
Fire							
Delete Deputy Chief	\$ -	(106,830)		(106,830)	(106,830)	(106,830)	(106,830)
Painting of Fire Station #2	35,000	-		-	-	-	-
Carpet Replacement at Central Fire Station	40,000	30,000		-	-	-	-
Lobby Restrooms Renovation	30,000	-		-	-	-	-
Department Total	\$ 105,000	\$ (76,830)	\$ -	\$ (106,830)	\$ (106,830)	\$ (106,830)	\$ (106,830)

TOWN OF ADDISON
Detailed Statement of Modified Levels of Service
City Manager Proposed 2010-11 Annual Budget

Department / Request	FY11 Requested	City Manager Proposed	Council Adopted 11 Budget	FY12 Projected	FY13 Projected	FY14 Projected	FY15 Projected
Development Services							
Mosquito Sprayer	\$ 11,000	\$ 11,000		\$ -	\$ -	\$ -	\$ -
Department Total	\$ 11,000	\$ 11,000	\$ -	\$ -	\$ -	\$ -	\$ -
Streets							
Midway Road Pavement Repairs	\$ 100,000	\$ -		\$ -	\$ -	\$ -	\$ -
Storm Water Mapping 2010-11	56,000	56,000		70,000	21,000	-	-
Addison Road Asphalt Repairs	50,000	-		-	-	-	-
Pavement Lifting & Stabilization - North Quorum	30,000	-		-	-	-	-
Traffic Signal Rewiring	36,000	-		-	-	-	-
Joint and Crack Sealing	50,000	50,000		-	-	-	-
Belt Line Traffic Signal Power Back-Ups	37,800	37,800		-	-	-	-
Study to determine Storm Water Utility Fee	150,000	-		-	-	-	-
Airport Parkway Repairs and Resurfacing	125,000	-		-	-	-	-
Addison Road Railroad Crossing Reconstruction	50,000	-		-	-	-	-
Midway Road Railroad Crossing Reconstruction	50,000	-		-	-	-	-
Evaluate Sole Provider for Garbage/Recycling	55,000	-		-	-	-	-
Update Transportation Thoroughfare Plan	76,000	-		-	-	-	-
Department Total	\$ 865,800	\$ 143,800	\$ -	\$ 70,000	\$ 21,000	\$ -	\$ -
Parks							
Vitruvian Park Maintenance (2011 Partial Year)	14,900	14,900		79,600	79,600	79,600	79,600
Meridian Square Streetscape (2011 Partial Year)	5,100	5,100		10,200	10,200	10,200	10,200
Landscape Renovation Les Lacs/Oaks North	45,000	-		-	-	-	-
Department Total	\$ 65,000	\$ 20,000	\$ -	\$ 89,800	\$ 89,800	\$ 89,800	\$ 89,800
Recreation							
Water Utilities Backflow Protection	\$ 10,000	\$ 10,000		\$ -	\$ -	\$ -	\$ -
Energy Management System Replacement	30,000	30,000		-	-	-	-
Delete Proposal to Contract Night Porter Function		(25,000)		-	-	-	-
Department Total	\$ 40,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Fund-Wide							
Fifty Percent Increase in Licenses and Permit Fees	\$ -	\$ (172,750)		\$ (172,750)	\$ (172,750)	\$ (172,750)	\$ (172,750)
Funding for Three Percent Merit Increase in 2013	-	-		-	576,200	576,200	576,200
Ten Percent Increase to Health Insurance Premiums	188,500	188,500		188,500	188,500	188,500	188,500
Future unidentified maintenance projects	-	-		600,000	600,000	600,000	600,000
Total Fund-Wide	\$ 188,500	\$ 15,750	\$ -	\$ 615,750	\$ 1,191,950	\$ 1,191,950	\$ 1,191,950
Total General Fund	\$ 1,665,000	\$ 183,700	\$ -	\$ 449,700	\$ 876,900	\$ 855,900	\$ 855,900

TOWN OF ADDISON
Detailed Statement of Modified Levels of Service
City Manager Proposed 2010-11 Annual Budget

Department / Request	FY11 Requested	City Manager Proposed	Council Adopted 11 Budget	FY12 Projected	FY13 Projected	FY14 Projected	FY15 Projected
Visitor Services							
Rental and Sublease Income Related to VS Offices	\$ (54,440)	\$ (54,440)		\$ (77,900)	\$ (77,900)	\$ (77,900)	\$ (77,900)
Additional Department Secretary from 0.5 FTE to 1.0 FTE	19,400	19,400		19,400	19,400	19,400	19,400
Operation and Maintenance Costs Related to VOP Offices	179,700	179,700		179,700	179,700	179,700	179,700
Department Total	\$ 144,660	\$ 144,660	\$ -	\$ 121,200	\$ 121,200	\$ 121,200	\$ 121,200
Visitor Center							
Income Related to VS Offices and VC Multi-Purpose Site	\$ (171,100)	\$ (171,100)		\$ (228,100)	\$ (228,100)	\$ (228,100)	\$ (228,100)
Oper. and Maint. Costs Related to VOP Multi-Purpose Site	440,110	440,110		586,800	586,800	586,800	586,800
Department Total	\$ 269,010	\$ 269,010	\$ -	\$ 358,700	\$ 358,700	\$ 358,700	\$ 358,700
Conference Centre							
Water Utilities Backflow Protection	15,000	\$ 15,000		\$ -	\$ -	\$ -	\$ -
Marketing and Sales Support	35,000	-		-	-	-	-
HVAC Replacement	480,000	-		-	-	-	-
Department Total	\$ 530,000	\$ 15,000	\$ -	\$ -	\$ -	\$ -	\$ -
Special Events							
Delete Senior Coordinator	\$ -	\$ (60,500)		\$ (60,500)	\$ (60,500)	\$ (60,500)	\$ (60,500)
Department Total	\$ -	\$ (60,500)	\$ -	\$ (60,500)	\$ (60,500)	\$ (60,500)	\$ (60,500)
Fund-Wide							
Funding for Three Percent Merit Increase in 2013	\$ -	\$ -		\$ -	\$ 46,400	\$ 46,400	\$ 46,400
Ten Percent Increase to Health Insurance Premiums	10,000	10,000		10,000	10,000	10,000	10,000
Total Fund-Wide	\$ 10,000	\$ 10,000	\$ -	\$ 10,000	\$ 56,400	\$ 56,400	\$ 56,400
Total Hotel Fund	\$ 953,670	\$ 378,170	\$ -	\$ 429,400	\$ 475,800	\$ 475,800	\$ 475,800
Utilities							
Ten Percent Increase to Health Insurance Premiums	\$ 15,200	\$ 15,200		\$ 15,200	\$ 15,200	\$ 15,200	\$ 15,200
Funding for Three Percent Merit Increase in 2013	-	-		-	40,200	40,200	40,200
Delete Partial Amount for GIS Contracting	-	(30,000)		(30,000)	(30,000)	(30,000)	(30,000)
SCADA Software Upgrades	21,000	21,000		-	-	-	-
Celestial P.S. Power Factor Improvement	22,500	22,500		-	-	-	-
Kellway Circle Improvement	25,000	-		-	-	-	-
Department Total	\$ 83,700	\$ 28,700	\$ -	\$ (14,800)	\$ 25,400	\$ 25,400	\$ 25,400
Fund-Wide							
Rate Adjustments (2011-10% inc./2012-10% inc./2014-10% dec.)	\$ -	\$ (924,000)		\$ (1,971,000)	\$ (1,971,000)	\$ (924,000)	\$ (924,000)
Transfer to the General Fund for Economic Development	-	200,000		200,000	200,000	200,000	200,000
Total Fund-Wide	\$ -	\$ (724,000)	\$ -	\$ (1,771,000)	\$ (1,771,000)	\$ (724,000)	\$ (724,000)
Total Utility Fund	\$ 83,700	\$ (695,300)	\$ -	\$ (1,785,800)	\$ (1,745,600)	\$ (698,600)	\$ (698,600)
Total All Operating Funds	\$ 2,702,370	\$ (133,430)	\$ -	\$ (906,700)	\$ (392,900)	\$ 633,100	\$ 633,100

TOWN OF ADDISON

AIRPORT OPERATOR OPERATION AND MAINTENANCE BUDGET

City Manager Proposed 2010-11 Annual Budget

	Actual 2008-09	Budget 2009-10	Estimated 2009-10	Budget 2010-11
Capital maintenance				
Grounds	\$ 54,255	\$ 42,300	\$ 12,300	\$ 27,600
Gates & fencing	57,893	49,500	12,000	128,000
Buildings	6,610	17,000	17,000	4,000
Runways & taxiways	-	-	-	-
Lights & markings	36,101	96,000	63,000	97,000
Pavements	27,085	37,000	37,000	38,000
Hangars	98,904	97,000	67,000	81,000
Fuel farm	51,169	33,210	33,210	85,810
Insurance	62,250	69,000	58,730	91,640
	394,267	441,010	300,240	553,050
Equipment maintenance & materials				
Equipment & tool	21,651	34,000	34,000	34,000
Vehicle	-	-	-	-
Communications	2,131	1,500	1,500	2,500
Lubricants	-	-	-	-
Shop supplies	-	-	-	-
Small tools	2,088	4,000	4,000	4,000
Uniforms	3,748	3,000	3,000	3,000
Fuels	-	-	-	-
	29,618	42,500	42,500	43,500
General & administration				
Customs expense	31,922	33,000	33,000	33,000
Office supplies	8,831	23,200	9,600	9,000
Rentals & leases	8,762	10,030	10,030	10,020
Telephone	27,031	30,000	30,000	30,000
Professional fees	30,361	25,300	15,300	66,140
Dues & subscriptions	8,358	5,650	5,340	10,580
Entertainment	1,557	2,400	2,400	3,360
Travel	13,207	11,200	9,200	10,600
Office pool	-	-	-	36,000
Banking and credit card fees	19,110	19,200	19,200	19,200
Postage & shipping	2,779	3,700	3,700	3,070
Printing	2,254	3,930	3,930	3,930
Information technology	28,047	11,200	11,200	53,670
Meetings & presentations	6,377	14,900	7,900	14,400
Marketing & promotional	21,572	8,800	4,800	96,400
Miscellaneous	-	600	600	-
	210,168	203,110	166,200	399,370
Personnel services				
Salaries	437,714	469,000	469,000	767,560
Taxes & benefits	180,181	189,950	190,000	404,370
	617,895	658,950	659,000	1,171,930
Contractual services				
Capital equipment rentals & lease	-	-	-	-
Professional services	18,387	20,100	20,100	83,840
Electrical	-	-	-	-
Electric utility	-	-	-	-
Gas utility	9,212	12,000	9,000	12,000
Water & sewer utility	5,226	5,200	6,000	6,400
	32,825	37,300	35,100	102,240
Total Operation & Maintenance Budget	\$ 1,284,773	\$ 1,382,870	\$ 1,203,040	\$ 2,270,090

Council Agenda Item: #R10

AGENDA CAPTION:

PUBLIC HEARING regarding the Town of Addison's Annual Budget for the Fiscal Year ending September 30, 2011.

FINANCIAL IMPACT:

N/A

BACKGROUND:

A Public Hearing is provided to hear any comments from the public regarding the Fiscal Year 2011 Budget.

RECOMMENDATION:

N/A

COUNCIL GOALS:

N/A

ATTACHMENTS:

Description:

Type:

No Attachments Available

Council Agenda Item: #R11

AGENDA CAPTION:

Presentation, discussion and consideration of approval of a Resolution of the City Council proposing a property tax rate of \$0.5523 per \$100.00 assessed value (or such other amount as the City Council may determine) for the City's fiscal year beginning October 1, 2010 and ending September 30, 2011, and designating dates for the holding of a public hearing regarding, and a date for the adoption of, the property tax rate for the said 2010/2011 budget year.

FINANCIAL IMPACT:

There is no direct financial impact associated with the council taking a vote of record on a proposed property tax rate.

BACKGROUND:

State law requires a city considering adopting a property tax rate that exceeds the lower of the rollback rate or the net effective tax rate, to have their governing body (city council) to vote to place adoption of the tax rate at a future meeting and to conduct public hearings related to the tax rate in accordance with state law.

If the city council chooses to adopt a rate higher than the net effective tax rate of \$0.549825, then public hearings will be scheduled for the regular council meetings of Tuesday, August 24, 2010 and Tuesday, September 14, 2010. The vote on the tax rate is scheduled for Tuesday, September 21, 2010 at a special council meeting.

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

Provide Superior Public Safety, Customer Service, Social and Health Services to the Community, Conduct the Business of the Town in a Fiscally Responsible Manner, Employ High-Quality, Service-Oriented Personnel, Continue to Attract Visitors, Provide Quality Leisure Opportunities, Take actions to make Addison a leader in sustainable development and operations that protect and

enhance the Town's quality of life

ATTACHMENTS:

Description:

[Resolution for Tax Rate Vote of Record](#)

Type:

Resolution Letter

TOWN OF ADDISON, TEXAS

RESOLUTION NO. _____

A RESOLUTION OF THE CITY COUNCIL OF THE TOWN OF ADDISON PROPOSING A PROPERTY TAX RATE OF \$0.5523 PER \$100.00 ASSESSED VALUE FOR THE CITY'S FISCAL YEAR BEGINNING OCTOBER 1, 2010 AND ENDING SEPTEMBER 30, 2011; PROVIDING THAT A PUBLIC HEARING ON THE PROPOSED TAX RATE WILL BE CONDUCTED AT REGULAR MEETINGS OF THE CITY COUNCIL TO BE HELD ON AUGUST 24, 2010 AND SEPTEMBER 14, 2010, EACH MEETING COMMENCING AT 7:30 P.M.; PROVIDING THAT THE CITY COUNCIL WILL VOTE ON THE PROPERTY TAX RATE FOR THE SAID 2010/2011 FISCAL YEAR AT A SPECIAL MEETING TO BE HELD ON SEPTEMBER 21, 2010, COMMENCING AT 7:30 P.M.; PROVIDING AN EFFECTIVE DATE.

WHEREAS, the City Council of the Town of Addison, Texas (the "City") is in the process of evaluating and establishing a budget and a property tax rate for its fiscal year that begins October 1, 2010 and ends September 30, 2011; and

WHEREAS, Section 26.05(d) of the Texas Tax Code (the "Code") provides in part that the governing body of a municipality may not adopt a tax rate that exceeds the lower of the rollback tax rate or the effective tax rate until the governing body has held two public hearings on the proposed tax rate; and

WHEREAS, Section 26.06(b) of the Code specifies certain information to be included in the notice of such public hearings, including the percentage by which the proposed tax rate exceeds the lower of the rollback tax rate or the effective tax rate, and the names of all members of the governing body, showing how each voted on the proposal to consider the tax increase; and

WHEREAS, the City's tax assessor/collector, being the Dallas County Tax Assessor/Collector, has calculated the City's net effective tax rate to be \$0.549825 and the rollback rate to be \$0.592513, and each of those rates have been published in accordance with State law; and

WHEREAS, the City Council is considering the adoption of a property tax rate for the City's fiscal year beginning October 1, 2010 and ending September 30, 2011 that exceeds the lower of the said net effective tax rate and rollback rate as set forth herein.

NOW, THEREFORE, BE IT RESOLVED BY THE CITY COUNCIL OF THE TOWN OF ADDISON, TEXAS:

Section 1. The property tax rate that the City Council is considering and proposes for the City's fiscal year beginning October 2, 2010 and ending September 30, 2011 (the "2010/2011 Fiscal Year") is \$0.5523 per \$100.00 assessed value. A public hearing on this proposed tax rate has been scheduled for and will be held during two (2) regular meetings of the City Council, the first such meeting to be held on August 24, 2010 and the second to be held on September 14,

2010, with each meeting to commence at 7:30 p.m. Notice of the said meetings will be published in accordance with State law.

Section 2. The adoption of the property tax rate for the 2010/2011 Fiscal Year will be considered by the City Council at a special meeting of the City Council to be held on September 21, 2010, commencing at 7:30 p.m.

Section 3. The above and foregoing recitals are true and correct and are incorporated into and made a part of this Resolution.

Section 4. This Resolution shall take effect upon its passage and approval.

PASSED AND APPROVED by the City Council of the Town of Addison, Texas this _____ day of _____, 2010.

AYES: _____

NAYS: _____

Joe Chow, Mayor

ATTEST:

By: _____
Lea Dunn, City Secretary

APPROVED AS TO FORM:

By: _____
John Hill, City Attorney

Council Agenda Item: #R12

AGENDA CAPTION:

Presentation of a conceptual design plan by TBG Partners landscape architects for the George H.W. Bush K-5 Elementary School landscaping, playgrounds, learning garden and the Redding Trail extension.

FINANCIAL IMPACT:

This project will have five funding sources consisting of Parks Capital Improvement Project Funds, DISD contribution, Dallas County, North Central Texas Council of Governments (NCTCOG) Sustainable Development Grant, and potentially a Texas Parks and Wildlife Department (TPWD) Trail Grant. Dallas County and NCTCOG have already committed funds for the Redding Trail extension. Staff will know about TPWD's decision on August 16, 2010. A summary of the estimated construction costs and funding sources are outlined on the attachment to this memorandum.

BACKGROUND:

This project will consist of construction of the Redding Trail extension from the existing Redding Trail on the northwest corner of Greenhill School to the intersection of Spring Valley Road and Vitruvian Way. The trail will connect to the George H.W. Bush playground area, and will extend from the playground area along the east side of the school to the newly aligned Spring Valley Road intersection. TBG also designed the Spring Valley Road intersection and streetscape to ensure continuity with the school campus design. The campus improvements will include landscaping, irrigation, two playgrounds for ages 2-5 and 5-12, learning garden and sport fields. Staff is working closely with DISD representatives, Greenhill School, UDR and Oncor Electric to coordinate all aspects of the project.

The project timeline is as follows:

Council/DISD Approval - August 10, 2010; Construction Plan Completion - October 2010; Bid Opening - November 2010; Council Approval of Bids - December 2010; Begin Construction - January 2011; Project Completion - July 2011.

RECOMMENDATION:

Staff recommends approval.

COUNCIL GOALS:

Promote Quality Transportation Services, Pursue the Finest Educational Offerings for the Community, Provide Quality Leisure Opportunities, Take actions to make Addison a leader in sustainable development and operations that protect and enhance the Town's quality of life

ATTACHMENTS:

Description:

[Redding Trail Extension/George H.W. Bush K-5 Elementary Construction Cost Summary](#)

Type:

Backup Material

George H.W. Bush Elementary - Redding Trail Extension
Estimated Construction Cost Summary

Redding Trail Extension - Construction Cost Estimate

Base Bid - Concrete Trail, Benches, Turf and Fencing \$228,006.00

Redding Trail Extension Additive Alternates

1 - Overlook Plazas/Trail Lighting \$173,125.00

Total: \$401,131.00

Redding Trail Funding Sources

Dallas County \$200,000.00

NCTCOG Sustainable Development Grant \$300,000.00

TPWD Trail Grant (Pending Award) \$200,000.00

Total: \$700,000.00

George H.W. Bush Elementary Construction Cost Estimate

Base Bid - Landscaping, Irrigation, Enhanced Plaza and Playgrounds \$521,668.00

George H.W. Bush Elementary Additive Alternates

1 - Playground Shade Structure/Learning Garden/Trees \$81,800.00

Total: \$603,468.00

George H.W. Bush Elementary Funding Sources

Parks Capital Improvement Project Funds \$292,138.00

DISD Interlocal Agreement Contribution \$241,320.00

Total: \$533,458.00